## CITY OF BUCHANAN (MICHIGAN) SEWER FUND

## COMPARATIVE DETAIL OF OPERATING EXPENSES

|            |                                     | Fiscal Year Ended |           |           |           |           |            |  |
|------------|-------------------------------------|-------------------|-----------|-----------|-----------|-----------|------------|--|
|            |                                     | 6/30/2020         | 6/30/2021 | 6/30/2022 | 6/30/2023 | Test Year | Multiplier |  |
|            |                                     | (Per Client       |           |           | )         |           |            |  |
| Dept. 590. | 000 - Sewer Maintenance & Operation |                   |           |           |           |           |            |  |
| 706.001    | Salaries - Full Time                | \$291,017         | \$289,776 | \$332,242 | \$389,598 | \$389,598 | 3.0%       |  |
| 706.002    | Salaries - Overtime                 | 16,680            | 14,171    | 11,487    | 21,400    | 21,400    | 3.0%       |  |
| 706.005    | Salaries - Part Time                | 4,481             | -         | -         | 10,700    | 10,700    | 3.0%       |  |
| 715.000    | Fringe Benefits                     | 134,130           | 129,349   | 133,133   | 235,500   | 235,500   | 3.0%       |  |
| 716.000    | Pension Exp GASB 68                 | -                 | (41,258)  | 2,105     | -         | -         | 3.0%       |  |
| 728.000    | Office Supplies                     | 1,089             | 1,573     | 487       | 1,500     | 1,500     | 2.0%       |  |
| 730.000    | Postage                             | 4,925             | 2,564     | 3,385     | 5,000     | 5,000     | 2.0%       |  |
| 743.000    | Chemicals                           | 10,431            | 13,517    | 10,993    | 14,000    | 14,000    | 2.0%       |  |
| 751.000    | Gas and Oil                         | 3,894             | 4,250     | 4,280     | 4,500     | 4,500     | 2.0%       |  |
| 756.000    | Miscellaneous Supplies              | 1,184             | 3,310     | 931       | 2,000     | 2,000     | 2.0%       |  |
| 757.000    | Lab Supplies                        | 11,683            | 10,318    | 12,239    | 12,500    | 12,500    | 2.0%       |  |
| 768.000    | Uniforms                            | 1,661             | 1,600     | 1,000     | 1,500     | 1,500     | 2.0%       |  |
| 802.000    | Accounting Support                  | 2,290             | 2,359     | 10,031    | 9,671     | 9,671     | 2.0%       |  |
| 807.000    | Audit                               | 10,500            | 7,500     | 8,500     | 10,500    | 10,500    | 2.0%       |  |
| 818.000    | Contractual                         | 24,102            | 27,208    | 45,224    | 25,000    | 25,000    | 2.0%       |  |
| 853.000    | Telephone                           | 2,766             | 3,586     | 2,615     | 3,150     | 3,150     | 2.0%       |  |
| 864.000    | Conferences and Workshops           | -                 | 400       | (678)     | 1,500     | 1,500     | 2.0%       |  |
| 870.000    | Oxidation Ditch Bond                | -                 | -         | -         | -         | [1] -     | 2.0%       |  |
| 873.000    | Travel & Car Allowance              | 257               | -         | -         | 1,000     | 1,000     | 2.0%       |  |
| 912.000    | Fire & Liability Insurance          | 29,018            | 30,529    | 30,910    | 31,920    | 31,920    | 2.0%       |  |
| 916.000    | Annual Permit Fee                   | 5,760             | 5,760     | 6,510     | 6,500     | 6,500     | 2.0%       |  |
| 920.000    | USDA Grant                          | 21,764            | 100       | -         | 100       | 100       | 2.0%       |  |
| 921.000    | Utilities                           | 101,901           | 89,205    | 88,746    | 83,000    | 83,000    | 2.0%       |  |
| 931.000    | Maintenance - Buildings             | 2,716             | 6,083     | 20,052    | 5,000     | 5,000     | 2.0%       |  |
| 933.000    | Maintenance - Equipment             | 31,458            | 16,778    | 24,141    | 25,000    | 25,000    | 2.0%       |  |
| 934.000    | Maint Office Equipment              | 19,988            | 353       | 63        | 1,000     | 1,000     | 2.0%       |  |
| 936.000    | Sludge Removal                      | 7,658             | 10,764    | 14,691    | 8,000     | 8,000     | 2.0%       |  |
| 938.000    | Maintenance - System                | 6,010             | 4,530     | 5,015     | 8,000     | 8,000     | 2.0%       |  |
| 939.000    | Maintenance - Vehicle               | 9,755             | 845       | 1,125     | 1,500     | 1,500     | 2.0%       |  |
| 943.000    | Equipment Rental                    | -                 | 4,200     | -         | 200       | 200       | 2.0%       |  |
| 960.000    | Education and Training              | 2,625             | 806       | 226       | 3,500     | 3,500     | 2.0%       |  |
| 961.000    | Medical Exams                       | 652               | 414       | 182       | 400       | 400       | 2.0%       |  |
| 962.000    | Miscellaneous                       | 3,227             | 3,136     | 3,293     | 4,000     | 4,000     | 2.0%       |  |
| 962.015    | Interest - 2020 Oxidation Ditch     | -                 | -         | -         | -         | [1] -     | 0.0%       |  |
| 963.000    | Property Taxes                      | 23,980            | 23,980    | 23,980    | 23,980    | 23,980    | 2.0%       |  |
| 970.001    | Capital Outlay                      | -                 | -         | -         | -         | [2] -     | 0.0%       |  |
| 976.000    | Building Reserve Expenditures       | 8,726             |           |           |           |           | 0.0%       |  |
|            | Total Sewer Operating Expenses      | \$796,328         | \$667,706 | \$796,908 | \$951,119 | \$951,119 |            |  |

<sup>[1]</sup> Principal and Interest on debt is removed from this section of the report. This item is addressed later in the report

<sup>[2]</sup> Capital outlay has been removed from this section of the report. This item is discussed later in the report.

## CITY OF BUCHANAN (MICHIGAN) SEWER FUND

## CASH FLOW ANALYSIS

|  | 2021/22           |           | 2022/23             | 2023/24             | 2024/25                               | 2025/26                    | 2026/27              |
|--|-------------------|-----------|---------------------|---------------------|---------------------------------------|----------------------------|----------------------|
|  |                   | Increases |                     |                     |                                       |                            |                      |
| Assumptions<br>City  |                   | Per Year  |                     |                     |                                       |                            |                      |
| Meter Equivalents  | 1.966             |           | 1.966               | 1.966               | 1.966                                 | 1.966                      | 1.966                |
| Ready-to-Serve Rate  | \$21.18           | 8.00%     | \$22.87             | \$24.70             | \$26.68                               | \$28.82                    | \$31.12              |
| Billable Flow (1,000 gal)  | 77,427            |           | 77,427              | 77,427              | 77,427                                | 77,427                     | 77,427               |
| Commodity Charge (1,000 gal)   | \$10.17           | 8.00%     | \$10.98             | \$11.86             | \$12.81                               | \$13.83                    | \$14.94              |
| Township   |                   |           |                     |                     |                                       |                            |                      |
| Meter Equivalents  | 191               |           | 191                 | 191                 | 191                                   | 191                        | 191                  |
| Ready-to-Serve Rate  | \$24.78           | 8.00%     | \$26.76             | \$28.90             | \$31.22                               | \$33.71                    | \$36.41              |
| Billable Flow (1,000 gal)  | 7,715             | 0.000/    | 7,715               | 7,715               | 7,715                                 | 7,715                      | 7,715                |
| Commodity Charge (1,000 gal)   | \$11.92           | 8.00%     | \$12.87             | \$13.90             | \$15.01                               | \$16.21                    | \$17.51              |
| Typical City homeowner's monthly bill  | \$61.86           |           | \$66.81             | \$72.14             | \$77.92                               | \$84.14                    | \$90.88              |
| (assumes 4,000 gallons/month)  |                   |           |                     |                     |                                       |                            |                      |
| Revenue  |                   |           |                     |                     |                                       |                            |                      |
| City   |                   |           |                     |                     |                                       |                            |                      |
| Ready-to-Serve Charge  | \$499,679         |           | \$539,653           | \$582,825           | \$629,451                             | \$679,807                  | \$734,192            |
| Commodity Charge   | 787,433           |           | 850,427             | 918,284             | 991,840                               | 1,070,815                  | 1,156,759            |
| Township   |                   |           |                     |                     |                                       |                            |                      |
| Ready-to-Serve Charge  | 56,796            |           | 61,339              | 66,247              | 71,546                                | 77,270                     | 83,452               |
| Commodity Charge   | 91,963            |           | 99,292              | 107,239             | 115,802                               | 125,060                    | 135,090              |
| Other  | 225 175           |           | 240,000             | 240,000             | 240,000                               | 240,000                    | 240,000              |
| Leachate Treatment Miscellaneous   | 225,175<br>39,573 |           | 240,000<br>36,000   | 240,000<br>36,000   | 240,000                               | 240,000                    | 240,000<br>36,000    |
| Total Revenues   | 1,700,617         |           | 1,826,712           | 1,950,594           | <u>36,000</u><br>2,084,639            | <u>36,000</u><br>2,228,953 | 2,385,492            |
| Total Revenues   | 1,700,017         |           | 1,020,712           | 1,930,394           | 2,064,039                             | 2,220,933                  | 2,363,492            |
| Less: Total Operating Expenditures   | (796,908)         |           | (951,119)           | (976,713)           | (1,003,017)                           | (1,030,049)                | (1,057,832)          |
| Net Operating Revenue  | 903,709           |           | 875,593             | 973,881             | 1,081,623                             | 1,198,903                  | 1,327,661            |
|  |                   |           |                     |                     |                                       |                            |                      |
| Less: Current Debt Service Payments  | (557,015)         |           | (559,173)           | (660,428)           | (664,240)                             | (662,710)                  | (660,900)            |
| Estimated Cash-Funded Capital Improvements [1] Wheel Loader Payments (sewer portion) | (2,900)           |           | (71,450)<br>(2,900) | (94,900)<br>(2,900) | (121,800)<br>(2,900)                  | (121,800)<br>(2,900)       | (121,800)<br>(2,900) |
| General Fund Loan Payments   | (46,892)          |           | (46,892)            | (46,892)            | (2,900)                               | (2,900)                    | (2,900)              |
| Estimated Debt Service #1 2023 DPW Bonds [2]   | (40,692)          |           | (40,892)            | (105,000)           | (104,000)                             | (103,000)                  | (102,000)            |
| Estimated Debt Service #2 2023 USDA Bonds [3]  |                   |           |                     | (52,000)            | (243,000)                             | (243,000)                  | (243,000)            |
| Net Cash Flow  | \$296,902         |           | \$195,178           | \$11,761            | (\$54,317)                            | \$65,493                   | \$197,061            |
|  |                   |           |                     | . ,,,,,,,,          | , , , , , , , , , , , , , , , , , , , | ,                          | , ,                  |
| Cash & Investments   | \$1,600,776       |           | \$1,795,954         | \$1,807,715         | \$1,753,398                           | \$1,818,892                | \$2,015,952          |
| Less: Estimated Debt Service Reserves [4]  |                   |           |                     | (24,300)            | (48,600)                              | (72,900)                   | (97,200)             |
| Unrestricted and Cash Investments  | \$1,600,776       |           | \$1,795,954         | \$1,783,415         | \$1,704,798                           | \$1,745,992                | \$1,918,752          |

<sup>[1]</sup> Includes USDA Letter of Conditions stated Repair, Replacement and Improvement (RRI) requirement of \$52,667 per year.

<sup>[2]</sup> Estimated portion of the overall bond issue payable from the Sewer Fund.
[3] Estimated debt service payments based on a \$7,459,000 40-year USDA bond issue at the Letter of Conditions interest rate of 1.375%.

<sup>[4]</sup> Accumulated.