



January 26, 2023

Town Council Town of Bristol 303 E. Vistula St. Bristol, Indiana 46507 Baker Tilly Municipal Advisors, LLC 112 IronWorks Ave, Ste C Mishawaka, IN 46544 United States of America

T: +1 (574) 935 5178 F: +1 (574) 935 5928 bakertilly.com

Re: Bristol (Indiana) Municipal Sewage Works – Cost of Service Study

#### ACCOUNTANTS' RATE STUDY REPORT

In connection with the proposed adjustment to the Sewage Works' schedule of rates and charges, we have, at your request, compiled this special purpose rate study report.

This special purpose rate study report has been prepared for the purpose of requesting approval of a new schedule of sewer rates and charges and should not be used for any other purpose.

Further, the pro forma financial information in this report which has not been compiled, reviewed or audited by us, is based upon unaudited financial information for the twelve months ended June 30, 2021, which was compiled by us and assumptions provided by management and their consulting engineers or obtained from other sources. This pro forma financial information is prepared for the purpose of showing the estimated financial effects on the utility's revenue and revenue requirements of an increase in rates and charges for service and other changes that may be reasonably fixed, known or measured. The actual results achieved may vary from the pro forma information and the variations may be material. We have no responsibility to update this report for events and circumstances occurring after the date of this report.

Baker Tilly Municipal Advisors, LLC

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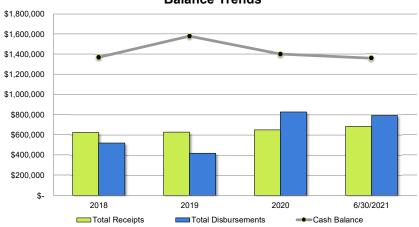
# BRISTOL (INDIANA) MUNICIPAL SEWAGE WORKS <u>EXECUTIVE SUMMARY</u>

### **KEY PERFORMANCE INDICATORS**

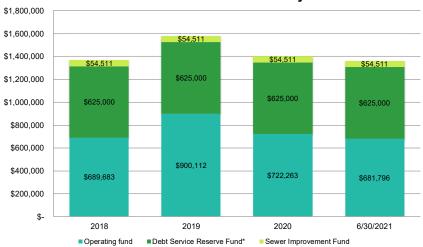
	2018	2019	2020	12 Months Ended 6/30/2021	Trend
Cash and Cash Equivalents Balances:					
Total Unrestricted	\$1,369,194	\$1,579,623	\$1,401,774	\$1,361,307	<u> </u>
Total Change in Cash and Cash Equivalents	\$105,421	\$210,429	(\$177,849)	(\$40,467)	~
Receipts and Disbursements: Operating Receipts Operating Disbursements	\$610,414 338,840	\$615,028 339,707	\$632,195 451,827	\$665,960 468,891	
Net Operating Receipts	\$271,574	\$275,321	\$180,368	\$197,069	
Days Cash on Hand (1)	1,475	1,697	1,132	1,060	<b>&gt;&gt;&gt;&gt;</b>

<sup>(1)</sup> Days Cash on Hand is calculated by taking the total Cash and Cash Equivalents Balance in the given year divided by the daily average of operating disbursements (yearly disbursements divided by 365). This calculation gives the number of days the a Utility can continue to pay it's operating disbursements provided the amount of cash currently available.

### Historical Total Receipts, Disbursements and Cash Balance Trends

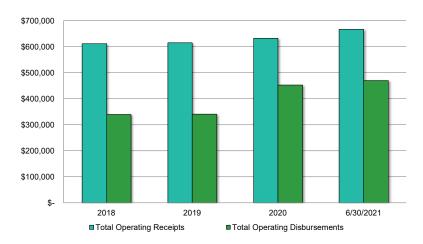


### **Cash Balances and Investments by Fund**

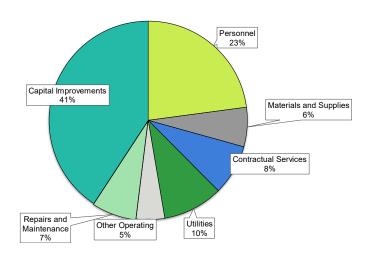


<sup>\*</sup> The monies in debt service reserve fund may be transferred to the operating fund as the Utility has no bonds currently outstanding

### **Historical Operating Receipts and Disbursements**



### Disbursement Analysis: Twelve Months Ended 6/30/2021



# BRISTOL (INDIANA) MUNICIPAL SEWAGE WORKS <u>SUPPLEMENTAL DATA</u>

## COMPARISON OF ACCOUNT BALANCES WITH MINIMUM BALANCES RECOMMENDED

Cash and Investments:	Account Balances at 6/30/2021	Minimum Balance Recommended	Variance
Operating fund (1)	\$681,796	\$87,639	\$594,157
Debt Service Reserve Fund (2)	625,000	-	625,000
Sewer Improvement Fund (3)	54,511	25,000	29,511
Totals	\$1,361,307	\$112,639	\$1,248,668
(1) Operating and Maintenance Fund: The balance maintenance fund should be sufficient to pay the expand maintenance of the utility for the next succeeding.  Pro forma operation and maintenance expense (page 1).	penses of operating two (2) calenda	ion, repair,	\$525,726
Times factor for 2 months	,		16.67%
Reserve Recommended			\$87,639
(2) <u>Debt Service Reserve Fund</u> : No minimum balance This money can be transferred to the improvement f	•	tility currently has n	o outstanding debt.
Reserve Recommended			\$ -
(3) <u>Sewer Improvement Fund</u> : No minimum balance requal to one year's budgeted capital expenditures is provide a funding source for ongoing capital improve	typically maintai	•	
Reserve Recommended (page 6)			\$25,000

### **ESTIMATED PROJECT COSTS AND FUNDING**

(Per Consulting Engineer)

### **ESTIMATED PROJECT COSTS**

Construction Costs:	
Construction costs (includes engineering)	\$7,814,400
10% Contingency	781,440
Total Construction Costs:	8,595,840
	0.440.400
Non-Construction Costs:	2,149,160
Total Estimated Project Costs	\$10,745,000
ESTIMATED PROJECT FUNDING	
D	<b>#40.745.000</b>
Proposed 2022 Revenue Bonds	\$10,745,000

### **UTILITY CAPITAL IMPROVEMENT PLAN**

(Provided by Utility Management)

		Estimated Project Year				
	2022	2023	2024	2025	2026	Totals
Capital Improvements Allowance for improvements	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Totals	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Average Annual Capital Improv	vements (5 years)				=	\$25,000

# PRO FORMA ANNUAL CASH OPERATING DISBURSEMENTS (See Explanation of Adjustments 8 - 10)

12 Months Ended

	Ended	Λ ali: . a t a t	Def	D
	6/30/2021	<u>Adjustment</u>	Ref.	Pro Forma
Annual Operating Disbursement:				
Salaries and wages	121,544	\$35,507	(1)	\$157,051
Employee benefits	59,442	27,372	(2a)(2b)	86,814
Insurance	15,984	-		15,984
Chemicals	12,439	1,833	(3)	14,272
Materials and supplies	38,487	(11,376)	(4)	27,111
Purchased power	77,534	777	(5)	78,311
Contractual services	65,132	3,592	(6a)(6b)	68,724
Repairs and maintenance	57,504	(24,538)	(7)	32,966
Transportation	1,407	-	` ,	1,407
Telephone .	6,311	_		6,311
Miscellaneous expenses	13,107	8,356	(8)	21,463
Subtotal:	\$468,891	\$41,523		510,414
Unforeseen contingencies and i	inflation (3%)			15,312
D	S. 1			<b>4505 700</b>
Pro Forma Annual Cash Operating D	Disbursements			\$525,726

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\$23,821

# PRO FORMA ANNUAL CASH OPERATING DISBURSEMENTS (Explanation of Adjustments)

### Adjustment (1) - Salaries and Wages

To adjust Test Year salaries and wages to reflect management estimates of staffing levels and pay rates.

Adjustment

Pro forma salaries and wages Less Test Year salaries and wages	\$157,051 (121,544)
Adjustment	\$35,507
Adjustment (2a) - Employee Benefits	
To adjust Test Year FICA disbursements to reflect pro forma salaries and wages.	
Pro forma salaries and wages Times current FICA rate	\$157,051 7.65%
Total FICA	12,014
Less Test Year FICA disbursements	(8,463)
Adjustment	\$3,551
Adjustment (2b) - Employee Benefits	
To adjust Test Year employee benefits to reflect pro forma health, life, dental, vision, and benefits cost with the addition of a new employee.	other
Pro forma employee benefits Less Test Year employee benefits	\$74,800 (50,979)

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### PRO FORMA ANNUAL CASH OPERATING DISBURSEMENTS (Explanation of Adjustments)

### Adjustment (3) - Chemicals

To adjust Test Year chemicals based on a 3.5-year historical average.

Chemicals - 2018	\$16,798	
Chemicals - 2019	10,355	
Chemicals - 2020	22,315	
Chemicals - 6 months ended 6/30/2021	483	
Subtotal	49,951	
Divided by 3.5 years	3.5	
Pro forma chemicals	_	\$14,272
Less Test Year chemical disbursements		(12,439)
Adjustment		\$1,833
Adjustment (4) - Materials and Supplies		
To adjust Test Year materials and sunnlies based on a 3.5-year historical ave	rage	

To adjust Test Year materials and supplies based on a 3.5-year historical average.

Materials and supplies - 2018	\$28,278	
Materials and supplies - 2019	15,187	
Materials and supplies - 2020	32,486	
Materials and supplies - 6 months ended 6/30/2021	18,936	
Subtotal	94,887	
Divided by 3.5 years	3.5	
Pro forma materials and supplies		\$27,111
Less Test Year material and supplies disbursements		(38,487)
Adjustment		(\$11,376)

### Adjustment (5) - Purchased Power

To normalize Test Year electricity to include a full 12 months of payments.

Test Year NIPSCO bills at lift station	\$1,563	
Divided by: 8 bills	8_	
Average NIPSCO bill at lift station	195	
Times: 12 bills per year	12_	
Pro forma NIPSCO bills at lift station		\$2,340
Less Test Year NISPCO bills at lift station		(1,563)
Adjustment		\$777

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### PRO FORMA ANNUAL CASH OPERATING DISBURSEMENTS (Explanation of Adjustments)

### Adjustment (6a) - Contractual Services (Audit)

To adjust contractual services to reflect State Board of Accounts audit.

•		
Actual cost of 3 year SBoA audit in 2020	\$11,000	
Add: Inflation of 3%		
Subtotal	<u>1.03</u> 11,330.00	
	11,330.00	
Divide by: 3 (Town, Sewer, & Water) Subtotal	3,776.67	
	3,770.07	
Divide by: 3 years		
Adjustment	\$1,259	)
Adjustment (6b) - Contractual Service	es (Rate Study)	
To adjust contractual services to reflect a rate study every three	e years.	
Estimated east of rate attidy	¢7,000	
Estimated cost of rate study	\$7,000	
Divide by: 3 years	3_	
Adjustment	\$2,333	3
Adjustment (7) - Repairs and Ma	<u>aintenance</u>	
To adjust Test Year repairs and maintenance based on a 3.5-ye	ear historical average.	
Repairs and maintenance - 2018	\$14,950	
Repairs and maintenance - 2019	33,506	
Repairs and maintenance - 2010	56,096	
Repairs and maintenance - 6 months ended 6/30/2021	10,830	
Subtotal	115,382	
Divided by 3.5 years	3.5	
Pro forma repairs and maintenance	\$32,966	3
Less Test Year repair and maintenance disbursements	(57,504	
Adjustment	(\$24,538	3)
Adjasanshi	(\$\pi_1,000)	<u></u>
Adjustment (8) - Miscellaneous	Expenses	
To adjust Test Year miscellaneous expenses based on a 3.5-year	ear historical average.	
Miscellaneous expenses - 2018	\$14,994	
Miscellaneous expenses - 2019	29,598	
Miscellaneous expenses - 2020	22,851	
Miscellaneous expenses - 6 months ended 6/30/2021	7,678	
Subtotal	75,121	
Divided by 3.5 years	3.5	,
Pro forma miscellaneous expenses	\$21,463 (13,107	
Less Test Year miscellaneous expenses	(13,107	
Adjustment	\$8,356	}

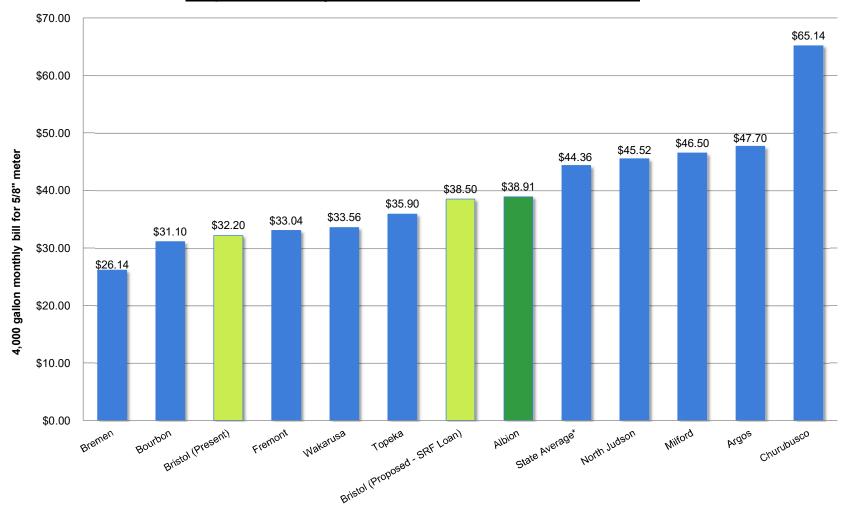
# PRO FORMA ANNUAL REVENUE REQUIREMENTS AND ANNUAL OPERATING RECEIPTS (Amounts rounded to the nearest \$100)

	Current Operations	\$10,745,000 Project (3)
Revenue Requirements: Operating disbursements (pages 7 - 10) Debt Service:	\$525,700	\$525,700
Proposed 2022 Revenue Bonds (1) Debt Service Reserve Funding (2)	-	686,000 137,200
Replacements and improvements (page 6)	25,000	68,600
Total Annual Revenue Requirements	550,700	1,417,500
Less Test Year interest income	(7,200)	(7,200)
Net Annual Revenue Requirements	\$543,500	\$1,410,300
Annual Receipts: Test Year customer collections - residential	\$314,600	\$314,600
Test Year customer collections - industrial	160,700	160,700
Test Year customer collections - commercial Test Year penalties	175,700 14,900	175,700 14,900
Total Available Receipts	\$665,900	\$665,900
Additional Receipts Available/(Required)	\$122,400	(\$744,400)
Approximate Across-The-Board Increase In Present Rates and Charges	0.00%	111.80%
Current Residential Bill (4,000 gallons)		\$32.20
Approximate Residential Monthly Bill for 4,000 Gallons (Across the	Board Increase)	\$68.20
Approximate Residential Monthly Bill for 4,000 Gallons (Cost of Ser	vice increase):	\$38.50
Debt Service Coverage		129%

- (1) Assumes a \$10,745,000 SRF Loan amortized over 20 years semi-annually at a 2.5% interest rate.
- (2) Assumed to be funded over a period of 5 years.
- (3) Assumes no change in operation and maintenance expense resulting from the project.

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### Comparison of Monthly Residential Bills with Other Indiana Communities



<sup>\*</sup> For Cities/Towns with 1,000 to 3,000 population (125 in study) per the April 2022 Indiana Comparative Rate Study prepared by Baker Tilly Municipal Advisors, LLC.

# BRISTOL (INDIANA) MUNICIPAL SEWAGE WORKS COST OF SERVICE STUDY

### BRISTOL (INDIANA) MUNICIPAL SEWAGE WORKS SUMMARY OF CONSUMER STUDY

(For Test Year Ended June 30, 2021)

ow Annua	ll Bills Ra (Per m	te F	Calculated Revenues
76,228 - 96,431 44,520 09,189 17,667 -	1,525 1,871 - 46 181 21 9	\$17.40 34.80 43.50 72.50 116.00 203.00 348.00 797.50	\$26,535 65,111 - 3,335 20,996 4,263 3,132 0
8,3 15,2 9,4 5,7	ed  (per 1,000  02,000  29,083  29,697  93,454	te F	\$72,227 112,695 57,521 27,693 230,920
105,1	10,652		501,056
			31,918
	,	Control	\$656,346 651,039 \$5,307 0.82%
5	845,056 76,228 - 96,431 944,520 909,189 217,667 - 689,092 Bill Flo 8,30 15,22 9,42 5,79 66,38 105,12 4,08	(Per mode)  645,056	(Per month)   (Fer month)

# BRISTOL (INDIANA) MUNICIPAL SEWAGE WORKS SCHEDULE OF PRO FORMA EQUIVALENT BILLS

	Annual Bills (1)	Equivalency Factor (2)	Pro Forma Equivalent Bills
Meters:			
5/8 - 3/4 inch meter	4,592	1.0	4,592
1 inch meter	2,835	2.5	7,088
1 1/4 inch meter	-	4.0	-
1 1/2 inch meter	57	5.8	331
2 inch meter	249	10.0	2,490
3 inch meter	36	23.0	828
4 inch meter	12	40.0	480
6 inch meter	23	91.0	2,093
Totals	7,804		17,902

- (1) Based on information detailed on page 13.
- (2) Based on diameter of line calculation:

Area = radius2 x  $\pi$ Area for 5/8" meter = .31

### TEST YEAR TREATMENT PLANT FLOWS AND LOADINGS (Unaudited)

	Days per	Flo	w	CE	BOD		SS	Amr	nonia	Phosp	phorus
Month	Month	Average	Total	Average	Total	Average	Total	Average	Total	Average	Total
		(MGD)	(MG)	(mg/l)	(lbs.)	(mg/l)	(lbs.)	(mg/l)	(lbs.)	(mg/l)	(lbs.)
July, 2020	31	0.35977	11.153	258.000	11,175.203	221.000	9,525.516	18.930	1,759.907	3.831	356.165
August	31	0.37216	11.537	170.000	7,928.466	205.000	9,553.102	22.840	2,196.526	3.823	367.658
September	30	0.34257	10.277	236.000	10,226.706	196.000	8,435.196	26.950	2,308.726	5.529	473.653
October	31	0.33442	10.367	204.000	8,192.015	295.000	10,805.724	27.160	2,347.092	5.500	475.295
November	30	0.30157	9.047	168.000	5,720.544	180.000	6,577.727	25.850	1,949.451	5.362	404.370
December	31	0.31135	9.652	165.000	6,739.950	196.000	7,600.670	24.790	1,994.533	4.707	378.712
January, 2021	31	0.32490	10.072	231.000	8,882.760	265.000	10,127.040	22.380	1,878.984	5.100	428.187
February	28	0.33850	9.478	226.000	8,329.560	263.000	9,590.280	22.360	1,766.590	6.083	480.598
March	31	0.35280	10.937	195.000	8,942.500	202.000	9,301.880	23.390	2,132.435	4.721	430.407
April	30	0.33460	10.038	169.000	6,995.430	212.000	8,819.590	22.400	1,874.315	3.838	321.144
May	31	0.33180	10.286	172.000	6,720.600	197.000	7,707.600	21.900	1,877.751	3.642	312.273
June	30	0.38080	11.424	221.000	10,106.600	221.000	11,672.250	23.020	2,192.153	4.593	437.383
	365	-	124.268		99,960.334		109,716.575		24,278.463		4,865.845
		-	10.355667	MG	96	mg/l	106	mg/l	23	mg/l	<u>5</u> mg/l

### PRO FORMA ANNUAL NET USER CHARGE ALLOCATED TO FUNCTION

(See Explanation of References on the Following Page)

		Allocation				
	Pro	Treatment	Collection			
User Charge Requirements:	Forma	and Flow	System	Administrative	Ref	
Operating Expenses:						
Chemicals	\$14,700	\$14,700			(1)	
Materials and Supplies	27,924	13,962	\$12,566	\$1,396	(2)	
Purchased Power	80,660	2,420	78,240		(3)	
Repairs and Maintenance	33,955	16,978	16,977		(4)	
Transportation	1,449		1,449		(5)	
Salaries and Wages	161,763	145,587	16,176		(6)	
Employee Pension and Benefits	89,418	80,476	8,942		(7)	
Telephone	6,500			6,500	(8)	
Contractual Services	70,786	14,157	46,011	10,618	(9)	
Insurance	16,464			16,464	(8)	
Miscellaneous	22,107			22,107	(8)	
Subtotals	525,726	288,280	180,361	57,085		
Pro rata administrative expense		35,115	21,970	(57,085)	(10)	
Total Operating Expense	525,726	323,395	202,331	\$ -		
Replacements and Improvements	68,600	52,822	15,778		(11)	
Subtotals	594,326	376,217	218,109			
Non-Rate Revenues						
Less interest income	(7,200)	(4,429)	(2,771)		(10)	
Less Pro forma Excessive Strength Surcharges	(2,690)	(2,690)	, ,		(1)	
Less penalties	(14,900)	(9,166)	(5,734)		(10)	
Total user charge requirements	569,536	359,932	209,604			
Debt Service Requirements:						
Debt Service	686,000	603,680	82,320		(12)	
Debt Service Reserve	137,200	120,736	16,464		(12)	
Subtotals	823,200	724,416	98,784			
Total requirements	\$1,392,736	\$1,084,348	\$308,388			

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## PRO FORMA ANNUAL NET USER CHARGE ALLOCATED TO FUNCTION

(Explanation of References)

- (1) Direct allocation to Treatment and Flow.
- (2) Allocated 50% to Treatment and Flow, 45% to Collection System, and 5% to Administrative per historical disbursements.
- (3) Allocated 3% to Treatment and Flow and 97% to Collection System per historical disbursements.
- (4) Allocated 50% to Treatment and Flow and 50% to Collection System per historical disbursements.
- (5) Direct allocation to Collection System.
- (6) Allocated 90% to Treatment and Flow and 10% to Collection System per Management.
- (7) Allocated pro rata based on salaries and wages.
- (8) Direct allocation to Administrative.
- (9) Allocated 20% to Treatment and Flow, 65% to Collection System, and 15% Administrative per historical disbursements.
- (10) Allocated pro rata.
- (11) Allocated 77% to Treatment and Flow and 23% to Collection System based on engineer's short-lived asset reserve.
- (12) Allocated 88% to Treatment and Flow and 12% to collection system based on engineer's estimate of project cost.

### CALCULATION OF COST OF SERVICE RATES AND CHARGES

### METERED USERS

Monthly Base Charge:		Equivalency Factor	Collection OM & R (1)		Collection Debt Service (2)	Base Charge
Meter Size:			(.,		(=)	
5/8 - 3/4 inch meter		1.0	\$11.75		\$5.55	\$17.30
1 inch meter		2.5	29.40		13.90	43.30
1 1/4 inch meter		4.0	47.00		22.20	69.20
1 1/2 inch meter		5.8	68.15		32.20	100.35
2 inch meter		10.0	117.50		55.50	173.00
3 inch meter		23.0	270.25		127.65	397.90
4 inch meter		40.0	470.00		222.00	692.00
6 inch meter		91.0	1,069.25		505.05	1,574.30
			Treatment		Treatment	Total
			O, M and R		Debt Service	Flow Charge
Flow Charge (per 1,000 gallons)			(3)		(4)	
All Users			\$3.50		\$7.10	\$10.60
UNMETERED USERS						
Single family residence/unit (Assuming 4,100 gallons per month)			\$43.46		\$17.30	\$60.76
	Pro Forma					
	Annual	Pro Form	a Annual		Rate Per	Rounded
Explanation of References	Requirements	Billing Det			Equivalent	Use
<u>Explanation of References</u>	rtoquiromonto	Billing Dec	ommunio		Equivalent	
(1) Collection O, M and R	\$209,604	17,902 equ	ivalent bills		\$11.71	\$11.75
(2) Collection debt service	98,784	17,902 equ			5.52	5.55
(3) Treatment O, M and R	359,932	102,065.04 /		**	3.53	3.50
(4) Treatment debt service	724,416	102,065.04 /	-	**	7.10	7.10
Total	\$1,392,736					

<sup>\*\*</sup>Excludes 2,000 gallons included in the proposed base charge.

### **COMPARISON OF PRESENT AND PROPOSED RATES**

			Flow Allowed at Present Min. Charges (Gallons)	Present	Proposed Base Charge (Includes 2,000 gallons of flow	<u>/)</u>
Minimum C	harges		( - /		, 3	,
5/8 - 3/4	inch m	eter	2,000	\$17.40	\$17.3	30
1	inch m	eter	4,351	34.80	43.3	30
1 1/4	inch meter		5,527	43.50	69.2	20
1 1/2	inch meter		9,446	72.50	100.3	35
2	inch meter		15,393	116.00	173.0	00
3	inch meter		29,656	203.00	397.9	<b>)</b> 0
4	inch meter		53,426	348.00	692.0	00
6	inch meter		155,230	797.50	1,574.3	30
Monthly Me	tered F	low Rates			Des 4 000 Cellere	
					Per 1,000 Gallons	—
0	to	2,000 gallons		\$8.70	\$ -	
2,001	to	15,000 gallons		7.40	-	
15,001	to	60,000 gallons		6.10	-	
60,001		120,000 gallons		4.78	-	
120,001	and	over		3.48	-	
	All Ga	llons			\$10.6	30

### **COMPARISON OF SELECTED MONTHLY BILLS**

<u>5/8" Meter</u>	Adjusted Mo	nthly Bill		
0 "	Cost of	<b>5</b> ,		2/
Gallons	Service	Present	Variance	%
0	\$17.30	\$17.40	(\$0.10)	-1%
2,000	17.30	17.40	(0.10)	-1%
4,000	38.50	32.20	6.30	20%
5,000	49.10	39.60	9.50	24%
10,000	102.10	76.60	25.50	33%
20,000	208.10	144.10	64.00	44%
	Adjusted Mo	nthly Bill		
1" Meter	Cost of	y 2		
Gallons	Service	Present	Variance	%
5,000	\$75.10	\$39.60	35.50	90%
10,000	128.10	76.60	51.50	67%
20,000	234.10	144.10	90.00	62%
50,000	552.10	327.10	225.00	69%
	Adjusted Mo	nthly Bill		
2" Meter		_		
0 "	Cost of	5 (		0/
Gallons	Service	Present	Variance	%
50,000	\$681.80	\$327.10	\$354.70	108%
100,000	1,211.80	579.30	632.50	109%
250,000	2,801.80	1,127.30	1,674.50	149%
	Adjusted Mo	nthly Bill		
<u>6" Meter</u>				
	Cost of			
Gallons	Service	Present	Variance	%
500,000	\$6,853.10	\$1,997.30	\$4,855.80	243%
1,000,000	12,153.10	3,737.30	8,415.80	225%
2,000,000	22,753.10	7,217.30	15,535.80	215%
3,000,000	33,353.10	10,697.30	22,655.80	212%

### **CALCULATION OF ESTIMATED SEWAGE SERVICE BILLINGS**

	Estimated				Estimated
	Annual		F	Revised	Annual
	Bills	Flows		Rates	Billings
		(1,000 Gallons)			
Base Charge					
Meter Size					
5/8 inch	4,592		\$	17.30	\$79,442
1 inch	2,835		\$	43.30	122,756
1 1/4 inch	0		\$	69.20	0
1 1/2 inch	57		\$	100.35	5,720
2 inch	249		\$	173.00	43,077
3 inch	36		\$	397.90	14,324
4 inch	12		\$	692.00	8,304
6 inch	23		\$	1,574.30	36,209
Flow Charge					
All Gallons		102,065		10.60	1,081,889
Annual Estimated Billings	7,804	102,065			1,391,721
Less Pro Forma Net Revenue Requirement	nts				(1,392,736)
Variance					(\$1,015)
Percentage					-0.07%

### **CALCULATION OF EXCESSIVE STRENGTH SURCHARGES**

		Allocated (2)						
	Total	Flow	BOD	SS	Ammonia	Phosphorus		
Pro forma annual O&M								
treatment and flow (1)	\$288,280	\$63,421	\$60,539	\$57,656	\$57,656	\$49,008		

### Calculation of excessive strength surcharge:

	Variable Costs (above)	Loadings (3) (lbs.)	Calculated Surcharge (\$/lb.)		Current Rate* (\$/1,000 gallons)
BOD	\$60,539	99,960	\$0.61	in excess of 200 mg/l	\$0.02
SS	57,656	109,717	0.53	in excess of 200 mg/l	0.02
Ammonia	57,656	24,278	2.37	in excess of 20 mg/l	0.0118
Phosphorus	49,008	4,866	10.07	in excess of 10 mg/l	0.0118

- (1) See page 20.
- (2) Allocated 22%/21%/20%/20%/17% per utility management.
- (3) See page 15.

<sup>\*</sup>Current excess strength surcharges are charged per 1,000 gallons for each 10 mg/l of BOD and SS in excess of 200 mg/l, 1 mg/l of ammonia in excess of 20 mg/l per day, and 1 mg/l of phosphorous in excess of 10 mg/l per day.