

Date: April 13, 2026 - 3 PM
RFP: 2026-01



CITY OF BELLE ISLE, FL EMERGENCY DEBRIS HAULING AND DISPOSAL



Prepared for:

City of Belle Isle
City Hall
1600 Nela Avenue
Belle Isle, FL 32809

yquiceno@belleislefl.gov
407.581.7730

Prepared by:

SDR
93 Sonia Drive
Greer, SC 29650
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al@gosdr.com | 864.469.9776



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TAB I: Management Summary & Submittal Letter

April 13, 2026

Yolanda Quiceno, City Clerk City of Belle Isle
1600 Nela Avenue
Belle Isle, FL 32809

Subject: RFP 2026-01 — Emergency Debris Hauling and Disposal

Dear Ms. Quiceno and Members of the Evaluation Committee,

The City of Belle Isle sits in one of Florida's most storm-exposed corridors, and when a hurricane or windstorm makes landfall in this region, every contractor on every standby list gets activated at the same time. SDR already operates in Orange County. When the City of Edgewood, Belle Isle's immediate neighbor, activated SDR for Hurricane Ian and again for Hurricane Nicole in 2022, SDR mobilized, executed, and closed out both activations with full FEMA documentation. SDR is prepared to expand its services in this region to Belle Isle.

HOW SDR SERVES THE CITY OF BELLE ISLE

Southern Disaster Recovery, LLC (SDR) is pleased to submit this fully responsive proposal for Emergency Debris Hauling and Disposal Services. SDR is a dedicated disaster debris recovery contractor with more than 210 completed contracts, over 100 million cubic yards managed, and \$960 million in delivered project value. We are authorized to perform business in the State of Florida, hold all required licensure, and carry \$250 million in aggregate bonding capacity backed by a \$500 million credit line, sufficient to sustain full-scale haul operations from first push through final disposal without interruption and without requiring the City to advance funds.

Ready Before the Call Comes

SDR's underlying philosophy is that disaster readiness is a permanent operational condition, not a posture adopted after landfall. We maintain pre-positioned equipment across Florida, a pre-qualified subcontractor network providing 3,100 pieces of combined equipment availability, and standing dispatch protocols that put an SDR representative on-site within hours and full haul operations underway within 24 hours of Notice to Proceed. For a compact, water-bounded community like Belle Isle, that mobilization speed directly determines how quickly roads reopen, residents return, and reimbursement documentation begins.

Direct Haul Capability, Clean Documentation

SDR hauls debris directly to permitted landfill and disposal facilities when direct-haul is operationally superior to DMS staging, and we have the fleet depth to execute that model at scale. Every truck movement SDR makes is tracked by GPS, documented with certified load tickets, and maintained in audit-ready format aligned with FEMA Public Assistance program requirements under 2 CFR Part 200. **SDR has never experienced a FEMA de-obligation.** The City's reimbursement is protected through final closeout, on every load, from day one.

SDR is not an unknown quantity in Orange County. We hold active contracts with neighboring jurisdictions in this region, and we have the performance record and operational infrastructure to serve Belle Isle with the same accountability. We are grateful for the opportunity to submit this proposal and look forward to earning the City's trust.

Sincerely,



Al McClaran Founder and CEO (authorized contact)
Southern Disaster Recovery, LLC
864.469.9776
al@gosdr.com | bids@gosdr.com

EXECUTIVE SUMMARY

The City of Belle Isle's compact geography, 5.1 square miles, with more than half its land area bounded by water, concentrates storm impact and limits debris staging options in ways that demand a contractor with both operational flexibility and direct-haul capability. Belle Isle's exposure to hurricanes, tropical storms, tornadoes, windstorms, and brush fires can generate debris volumes that exceed local capacity within hours of an event, and the absence of a pre-approved Debris Management Site places an additional premium on a contractor who can execute direct haul to permitted disposal facilities without delay. SDR is prepared to mobilize within 24 hours of Notice to Proceed and deliver the full range of services outlined in RFP 2026-01, including emergency road clearance, right-of-way debris removal, hazardous tree and stump extraction, household hazardous waste handling, and Debris Management Site establishment and operations where required. Where direct haul to landfill is operationally superior, SDR deploys that model immediately — without waiting for a DMS to be permitted, sited, or approved. Every service is executed with FEMA Public Assistance- and FHWA-compliant documentation, coordinated with the City's debris monitor, and maintained in audit-ready format from first truck movement through final site closeout, in full compliance with FDEP requirements and 2 CFR Part 200.



CONFIDENCE IN CHAOS™

Disasters are unpredictable, but our response never is. At SDR we deliver certainty in uncertain times. We mobilize rapidly with the equipment, personnel, and expertise to manage debris operations of any scale. Our deep knowledge of FEMA regulations and commitment to clear communication ensure compliant, efficient recovery, no matter the complexity or size.

ABOUT SDR

SDR is a proven disaster response contractor with over 14 years of experience, 210+ completed debris removal contracts, and more than 100 million cubic yards of debris managed. Our leadership team, comprised of emergency managers, engineers, and public safety professionals, delivers each project with technical precision, operational efficiency, and a clear focus on restoring critical services and protecting public safety.

CORE SERVICES

- Disaster Debris Removal
- FEMA Public Assistance Expertise
- Environmental Response
- Hazardous Tree Mitigation
- Utility Right of Way Services
- Waterway and Specialty Debris Removal
- Local Subcontractor & Workforce Integration



TAILORED SOLUTIONS FOR BELLE ISLE

Every jurisdiction presents a distinct operational profile, and Belle Isle's is among the more demanding in Central Florida. A land area of just 2.3 square miles, ringed by the Conway Chain of Lakes, means storm debris will concentrate along a limited road network with few natural staging options, while water-adjacent properties introduce waterway debris, vessel displacement, and environmentally sensitive disposal requirements.

SDR tailors every activation to the client's command structure and physical constraints: for Belle Isle, that means a direct-haul-first approach, zone-specific work plans built around the City's road network, and field coordination aligned with Orange County Emergency Management protocols from day one.

SDR's project teams work directly with Public Works, Emergency Management, and law enforcement to establish unified communication protocols before the first truck moves. Zone assignments, load zones, daily production targets, and haul routes are confirmed with City leadership at operational kickoff and updated each morning throughout the activation. Every crew operates under a documented safety and eligibility plan that reflects FEMA Public Assistance program requirements, FDEP disposal standards, and the specific scope defined in RFP 2026-01.

SDR maintains pre-positioned equipment and a pre-qualified subcontractor network throughout Florida, and SDR's existing standby contract with the neighboring City of Edgewood means there is no ramp-up period for a Belle Isle activation. Within 24 hours of Notice to Proceed, collection crews are on route, haul trucks are moving to permitted disposal facilities, and GPS-tracked load documentation is running. Daily reports are delivered in a format coordinated with the City's debris monitor, so the reimbursement record is complete and defensible from the first load to the last.

SELECT PROJECTS

Hurricane Helene Response | 2024 - 2025

10+ million cubic yards of debris processed across 35 jurisdictions in 4 separate states.

Coffee County Debris Removal | 2024 - 2025

4.3 million cubic yards of debris removed following Hurricane Helene.

Georgia Tornado Response | 2023

919,527 cubic yards of debris processed in across two counties in Georgia.

Hurricane Ian PPDR | 2023

47,414 cubic yards of debris processed in support of Lee County and FDEM

Hurricane Ida Response | 2022

831,390 cubic yards of debris processed in Plaquemines Parish and South Lafourche Levee District.

Iowa Derecho Debris Removal | 2021

1+ million cubic yards of vegetative and waterway debris removed and processed

Winter Storm Debris Removal | 2021

641,800 cubic yards of storm debris and 24K hazardous trees removed in Kentucky.

WHY CHOOSE SDR

- PROVEN PERFORMANCE**
210+ successful contracts and 100M+ cubic yards of debris managed.
- READY TO MOBILIZE**
\$20M in equipment, \$250M in bonding, \$500M credit line, 75+ vetted subs
- FEMA EXPERTISE**
Built-in compliance with FEMA, FHWA, and 2 CFR Part 200.
- TURNKEY OPERATIONS**
From emergency clearance to final documentation.
- COMPETITIVE PRICING**
Realistic rates tied to safe, efficient production.

CORPORATE INFORMATION

Legal Name of Firm	Southern Disaster Recovery, LLC	FEIN	45-5312400
Company Headquarters	93 Sonia Drive Greer, SC 29650	E-Verify	559716 (08/24/2012)
Georgia Office	2448 US Highway 411 Fairmount, GA 30139	DUNS	078499137
Florida Office	841 Prudential Dr #1241 Jacksonville, FL, 32207	CAGE	6TXC1
		UEI	WL8JR2CJ4HV1
Type of Business	Limited Liability Company	NAICS	562119 561730 113310 238910
Established	05/11/2012	Bonding Capacity	\$100M single-project \$250M aggregate
State Organized	South Carolina	Insured	GL; Auto; Umb GL; Worker's Comp; Pollution Liability



CERTIFIED TO BE A TRUE AND CORRECT COPY
AS TAKEN FROM AND COMPARED WITH THE
ORIGINAL ON FILE IN THIS OFFICE

Aug 08 2016
REFERENCE ID: 1608081007489


SECRETARY OF STATE OF SOUTH CAROLINA

**STATE OF SOUTH CAROLINA
SECRETARY OF STATE
MARK HAMMOND
ARTICLES OF ORGANIZATION
LIMITED LIABILITY COMPANY**

SOUTHERN DISASTER RECOVERY, LLC

1. The name of the limited liability company which complies with § 33-44-105 of the South Carolina Code of 1976 as amended is:

SOUTHERN DISASTER RECOVERY, LLC

2. The address of the initial designated office of the limited liability company in South Carolina is:

419 The Parkway #214, Greer, SC 29650

3. The initial agent for service of process of the limited liability company is:


Alvie C. McClaran

and the street address in South Carolina for this initial agent for service of process is:

419 The Parkway #214, Greer, SC 29650

4. The name and address of each organizer is:

- (a) **S. Allan Hill
819 East North Street, Greenville, SC 29601**

120514-0104 FILED: 05/11/2012
SOUTHERN DISASTER RECOVERY, LLC
Filing Fee: \$110.00 ORIG

Mark Hammond South Carolina Secretary of State


SECRETARY OF STATE OF SOUTH CAROLINA

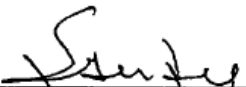
5. Check this box only if the company is to be a term company. If so, provide the term specified:
6. Check this box only if management of the limited liability company is vested in a manager or managers. If this company is to be managed by managers, specify the name and address of each initial manager:

Mark K. Ells - 34 Richland Creek Drive, Greenville, SC 29609

7. Check this box only if one or more of the members of the company are to be liable for its debts and obligations under Section 33-44-303(c). If one or more members are so liable, specify which members, and for which debts, obligations or liabilities such members are liable in their capacity as members:
8. Unless a delayed effective date is specified, these articles will be effective when endorsed for filing by the Secretary of State. Specify any delayed effective date and time: **Upon Filing**
9. Set forth any other provisions not inconsistent with law which the organizers determine to include, including any provisions that are required or are permitted to be set forth in the limited liability company operating agreement.

Any of the Managers are authorized to bind the LLC with their signature alone such that all managers are not required to sign documents including, but not limited to, deeds and other real estate closing documents.

10. Signature of each organizer:



S. Allan Hill

Date: May 9, 2012

State of Florida

Department of State

I certify from the records of this office that SOUTHERN DISASTER RECOVERY, LLC is a South Carolina limited liability company authorized to transact business in the State of Florida, qualified on May 30, 2017.

The document number of this limited liability company is M17000004656.

I further certify that said limited liability company has paid all fees due this office through December 31, 2026, that its most recent annual report was filed on January 27, 2026, and that its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Fourth day of February, 2026*




Secretary of State

Tracking Number: 9866411047CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

QUALIFICATIONS

SDR is a proven rapid-response contractor specializing in disaster debris removal, direct haul and disposal operations, hazardous tree mitigation, household hazardous waste handling, and Debris Management Site establishment and operations. Since our founding in 2012, SDR has completed more than 210 contracts, managed over 100 million cubic yards of debris, and delivered projects valued at more than \$960 million. Our FEMA-compliant operations, financial strength, and field-tested methodologies make us a trusted partner for municipalities, counties, and state agencies across Florida and the broader Southeast.

Our core services include:

- Disaster Debris Removal
- FEMA Public Assistance Expertise
- Environmental Response
- Hazardous Tree Mitigation
- Utility Right of Way Services

REGIONAL PRESENCE AND RAPID DEPLOYMENT

Headquartered in Greenville, SC, with regional operations in Florida and Georgia, SDR is strategically positioned to deploy to the City of Belle Isle within 24 hours of Notice to Proceed. Our resources include a \$20 million owned equipment fleet, \$250 million bonding capacity, \$500 million credit line, and a pre-vetted subcontractor network.

LICENSES, CERTIFICATIONS, AND KEY PERSONNEL

Our team includes:

- ISA Certified Arborists
- Licensed Professional Engineers
- Certified Emergency Managers (CEMs)
- Former State and Local Emergency Managers and Public Works Directors
- Licensed Landfill Operators
- Certified Public Accountant (CPA)
- Federal Coordinating Officer

SDR holds all licenses and insurance required to operate in Florida and maintains compliance with FEMA, FHWA, EPA, and OSHA standards.



CAPABILITIES & CAPACITY TO SUPPORT BELL ISLE'S SCOPE OF SERVICES

- **RAPID MOBILIZATION**
 - Deployment of personnel and equipment within 24 hours.
- **OPERATIONAL SCALABILITY**
 - Ability to scale to full operational capacity across multiple zones concurrently.
- **DEBRIS CLEARANCE & REMOVAL**
 - Emergency road clearance, ROW debris removal, hazardous tree/stump extraction, and final pass verification to FEMA standards.
- **DMS/TDSPF OPERATIONS**
 - Site preparation, management, debris reduction, and environmental compliance through final site closure.
- **SPECIAL MATERIALS HANDLING**
 - White goods, household hazardous waste (HHW), C&D debris, and demolition waste, managed per federal/state/local regulations.
- **COMPLIANCE & REIMBURSEMENT SUPPORT**
 - FEMA/FHWA-compliant documentation, GIS-integrated tracking, and complete reimbursement-ready audit packages.

EXISTING DISASTER RELATED PRE-EVENT CONTRACTS

SDR holds over 90 stand-by contracts for disaster-related pre-event services. Each of the contracts listed below require disaster debris related services identical to those contemplated in this RFP.

Debris Removal Pre-Positioned Contracts			
Client	State	Contract Start	Contract End
Aiken County	SC	5/23/19	5/21/27
Bartow County	GA	11/30/21	5/31/26
Bay County	FL	6/1/21	5/31/26
Brazoria County	TX	7/11/23	2/28/28
Bulloch County	GA	8/6/25	5/31/30
Butts County	GA	10/1/23	12/31/27
Calhoun County	FL	1/20/26	1/20/31
City & County of Broomfield	CO	7/31/24	7/31/28
City of Brooksville	FL	11/17/25	7/29/29
City of Charlotte	NC	11/10/25	12/31/28
City of Destin	FL	6/17/25	12/31/27
City of Dunedin	FL	6/6/23	2/28/28
City of Edgewood	FL	7/18/25	7/19/30
City of Griffin	GA	3/30/24	3/30/29
City of Gulfport	FL	4/18/23	2/28/28
City of Hampton	VA	4/14/23	4/13/28
City of Hialeah	FL	9/13/21	9/12/26
City of Indian Rocks Beach	FL	5/10/23	2/28/28
City of Lake Mary	FL	6/6/24	6/5/30
City of Longwood	FL	7/22/24	7/21/29
City of Madeira Beach	FL	6/14/23	2/28/28
City of New Orleans (Zone 1)	LA	6/29/25	12/28/29
City of New Orleans (Zone 2)	LA	7/6/25	1/5/30
City of Newnan	GA	4/30/21	4/29/26
City of Oldsmar	FL	3/27/24	2/28/28
City of Pembroke Pines	FL	1/12/22	12/31/26
City of Pinellas Park	FL	6/8/23	2/28/28
City of Poquoson	VA	4/14/23	4/13/28

Client	State	Contract Start	Contract End
City of Ridgeland	MS	10/1/25	9/30/29
City of Safety Harbor	FL	5/15/23	2/28/28
City of Williamsburg	VA	4/14/23	4/13/28
Coffee County	GA	11/4/24	6/30/31
Dare Co	NC	6/1/23	5/31/28
Duke Energy	Various	6/1/22	5/31/25
Elbert County	GA	2/1/23	1/31/31
Escambia County	FL	8/18/22	8/1/27
Essex Co	VA	4/14/23	4/13/28
Fannin County	GA	3/5/19	12/31/27
Florida Municipal Power Agency	FL	5/15/24	5/31/27
Georgetown County	SC	4/19/23	4/18/28
Gilchrist County	FL	8/4/25	8/4/30
Gloucester Co	VA	4/14/23	4/13/28
Gordon County	GA	2/6/26	2/5/29
Hampton County	SC	5/10/16	5/31/26
Harnett Co	NC	12/3/25	12/2/30
Hernando County	FL	7/30/24	7/30/29
Iowa State	IA	9/12/25	9/11/26
James City Co	VA	4/14/23	4/13/28
King & Queen Co	VA	4/14/23	4/13/28
King William Co	VA	4/14/23	4/13/28
Lake County	FL	1/15/26	1/1/31
Lancaster Co	VA	4/14/23	4/13/28
Laurens Commission of Public Works	SC	11/25/25	11/24/30
Lee County Electric Cooperative	FL	6/1/24	5/31/28
Lowndes County	GA	6/25/24	6/24/29
Lumpkin Co	GA	4/1/23	3/31/27
Macon Bibb	GA	7/1/23	6/30/26
Madison County	FL	9/25/24	9/24/29
Newberry County	SC	7/25/23	6/30/28

Client	State	Contract Start	Contract End
Madison County	FL	9/25/24	9/24/29
Mathews Co	VA	4/14/23	4/13/28
Middlesex Co	VA	4/14/23	4/13/28
Morehead City	NC		8/29/28
Nassau County	FL	10/9/23	10/8/28
Newberry County	SC	7/25/23	6/30/28
North Carolina Emergency Management (NCEM)	NC	9/22/25	9/21/28
NWFWMD	FL	12/13/24	12/12/34
Onslow	NC	Notice of Award	February 2026
Pamlico Co	NC	9/26/25	9/21/28
Pinellas County	FL	2/28/23	2/27/28
PowerSouth Electric Cooperative	AL	3/21/25	3/21/26
Putnam County	NY	6/18/24	7/15/27
Rankin County	MS	1/6/25	1/6/33
SC Department of Transportation	SC	10/09/25	10/09/30
SFWMD- Emergency Hauling	FL	9/23/22	9/23/27
Spalding County	GA	2/27/23	4/24/28
St. Lucie County Erosion District	FL	7/16/24	7/16/27
Thomas County	GA	2/19/25	2/18/31
Town of Brookfield	CT	10/14/22	10/14/27
Town of Harwinton	CT	5/16/24	8/30/30
Town of Hillsborough	NC	11/3/25	9/21/28
Town of Kiawah Island	SC	6/7/22	7/6/27
Town of Lyman	SC	1/13/25	1/13/30
Town of West Hartford	CT	7/1/24	6/30/33
Treasure Island	FL	6/27/23	2/28/28
Union County	GA	1/4/21	1/4/29
VA Dept of General Services	VA	9/29/22	9/28/27
VA Peninsulas Public Service Authority	VA	4/14/23	4/13/28
Village of Pinecrest	FL	9/11/24	9/10/29
Virginia DOT	VA	3/7/22	3/6/27

Client	State	Contract Start	Contract End
Walker County	TX	10/1/25	9/30/26
Walton County	GA	9/3/25	9/3/30
White County	GA	11/18/24	10/31/33
Whitfield County	GA	10/1/19	10/1/27
Wilkes County	GA	4/2/24	3/14/29
Yancey County	NC	10/15/24	3/26/26
York Co	VA	4/14/23	4/13/28
York County	SC	8/21/23	8/20/28





FEDERAL, STATE, AND LOCAL AGENCY COORDINATION

SDR operates within established emergency management command structures on every activation. Our project teams have worked directly with FEMA, FHWA, FDEP, FDOT, the Florida Division of Emergency Management, and county and municipal Emergency Management and Public Works departments across the state. SDR understands the FEMA Public Assistance program at the operational level — eligibility determinations, load ticket protocols, debris monitor coordination, and closeout documentation — and has coordinated with state and local officials from Notice to Proceed through final reimbursement on every Florida contract we have held. SDR has never received a FEMA de-obligation.

RECENT EXPERIENCE AND CURRENT CAPACITY

SDR's recent project record demonstrates active, sustained capacity in Florida and across the Southeast. Following Hurricane Helene in 2024, SDR simultaneously managed activations across multiple states, removing more than 6.6 million cubic yards of debris without a single de-obligation. In Florida, SDR executed FDOT debris removal operations in Gilchrist County (\$1.86 million, 47,995 CY) and served the City of Gulfport under both Helene and Milton activations. SDR currently holds active-standby debris contracts with more than 15 Florida jurisdictions, including the City of Edgewood in Orange County, the City of Pembroke Pines, the City of Pinellas Park, Hernando County, Gilchrist County, and the Florida Municipal Power Agency. A complete list of completed projects follows this section.

ENVIRONMENTAL COMPLIANCE

SDR designs every debris operation around environmental compliance from site selection through final closeout. Our crews are trained in HHW identification, segregation, and chain-of-custody documentation, ensuring that hazardous materials mixed with storm debris are handled and disposed of at permitted Treatment, Storage and Disposal Facilities (TSDFs) in accordance with RCRA, FDEP regulations, and applicable EPA guidelines. DMS establishment, operation, and remediation follow FDEP Emergency Final Order requirements, including soil and groundwater verification sampling at closure. SDR also manages ACI reduction operations subject to FDEP Division of Forestry approval and coordinates all required environmental permitting on behalf of the client. Our environmental compliance record across more than a decade of Florida operations is clean, with no regulatory violations or site remediation failures on any SDR-managed DMS.

SUMMARY OF COMPLETED PROJECTS

Job Name	Owner	State	Start	End	Value
Hurricane Helene Debris Removal	Aiken County	South Carolina	10/11/2024	6/29/2025	\$5,142,188.19
Hurricane Helene Debris Removal	Ashe County	North Carolina	10/18/2024	4/28/2025	\$4,359,324.60
Hurricane Helene Debris Removal	Atkinson County	Georgia	10/10/2024	3/23/2025	\$13,750,713.31
Hurricane Helene Debris Removal	Avery County	North Carolina	10/2/2024	5/23/2025	\$54,680,730.30
Hurricane Helene Debris Removal	Bulloch County	Georgia	10/11/2024	4/25/2025	\$7,922,300.25
Hurricane Helene Debris Removal	Burke County	North Carolina	10/14/2024	5/31/2025	\$9,961,419.93
Hurricane Helene Debris Removal	Caldwell County	North Carolina	10/7/2024	6/14/2025	\$5,326,000.29
Hurricane Helene Debris Removal	City of Aiken	South Carolina	10/15/2024	6/29/2025	\$2,034,055.99
Hurricane Helene Debris Removal	City of Asheville	North Carolina	10/10/2024	10/15/2025	\$5,436,619.23
Hurricane Helene Debris Removal	City of Brooklet	Georgia	6/23/2025	6/27/2025	\$75,226.60
Hurricane Helene Debris Removal	City of North Augusta	South Carolina	10/27/2024	7/28/2025	\$2,293,087.63
Hurricane Helene Debris Removal	City of Statesboro	Georgia	10/11/2024	1/27/2025	\$1,592,737.00
Hurricane Helene Debris Removal	Coffee County	Georgia	11/4/2024	6/30/2025	\$68,084,701.81
Hurricane Helene Debris Removal	Haywood County	North Carolina	10/23/2024	5/24/2025	\$15,087,624.25
Hurricane Helene Debris Removal	Henderson County	North Carolina	10/2/2024	8/2/2025	\$52,198,711.24
Hurricane Helene Debris Removal	Madison County	North Carolina	4/7/2025	6/7/2025	\$3,363,406.84
Hurricane Helene Debris Removal	Mitchell County	North Carolina	10/24/2024	8/15/2025	\$5,668,177.69
Hurricane Helene Debris Removal	Rutherford County	North Carolina	10/22/2024	5/24/2025	\$33,340,908.45
Hurricane Helene Debris Removal	Town of Beech Mountain	North Carolina	10/30/2024	10/31/2025	\$1,726,348.39

Job Name	Owner	State	Start	End	Value
Hurricane Helene Debris Removal	Town of Biltmore Forest	North Carolina	10/12/2024	9/15/2025	\$10,012,940.50
Hurricane Helene Debris Removal	Town of Blowing Rock	North Carolina	10/24/2024	5/31/2025	\$105,136.16
Hurricane Helene Debris Removal	Town of Boone	North Carolina	10/9/2024	5/15/2025	\$ 656,586.69
Hurricane Helene Debris Removal	Town of Canton	North Carolina	10/15/2024	6/16/2025	\$ 446,655.24
Hurricane Helene Debris Removal	Town of Clyde	North Carolina	10/14/2024	6/12/2025	\$ 520,590.61
Hurricane Helene Debris Removal	Town of Maggie Valley	North Carolina	11/15/2024	3/31/2025	\$ 6,135.86
Hurricane Helene Debris Removal	Town of Marshall	North Carolina	1/26/2025	8/31/2025	\$ 763,803.94
Hurricane Helene Debris Removal	Town of Seven Devils	North Carolina	11/15/2024	5/31/2025	\$ 168,448.35
Hurricane Helene Debris Removal	Town of Waynesville	North Carolina	10/15/2024	3/24/2025	\$ 217,894.06
Hurricane Helene Debris Removal	Town of Woodfin	North Carolina	10/10/2024	6/30/2025	\$ 2,550,341.43
Hurricane Helene Debris Removal	Washington County	Georgia	10/9/2024	4/17/2025	\$7,782,945.50
Hurricane Helene Debris Removal	Watauga County	North Carolina	10/8/2024	7/31/2025	\$ 7,194,770.01
Large Item Pickup	Dare County	North Carolina	4/7/2025	4/9/2025	\$298,000.00
Debris Grinding	Town of Brookfield	Connecticut	6/20/2025	6/23/2005	\$22,804.50
Load and Haul Debris Removal	Gordon County	Georgia	6/9/2025	6/16/2025	\$28,000.00
Hurricane Helene Debris Removal	City of Hickory	North Carolina	5/16/2025	5/17/2025	\$12,160.00
Tornado Debris Cleanup	Grenada County	Mississippi	3/24/2025	5/22/2025	\$505,170.58
Waterway Debris Removal & Humane trapping and removal of beavers	Town of Red Springs	North Carolina	3/4/2025	4/13/2025	\$1,340,000.00
Winter Storm Tree Trimming and Brush Removal	VDOT	Virginia	1/6/2025	2/22/2025	\$15,455.82
Hurricane Milton Emergency Work	Glades Electrical Cooperative	Florida	10/19/2024	11/22/2024	\$26,445.54

Job Name	Owner	State	Start	End	Value
Hurricane Milton Debris Removal	City of Gulfport	Florida	10/12/2024	11/30/2024	\$21,762.39
Hurricane Helene Debris Removal	FLDOT - Gilchrist County	Florida	10/12/2024	2/4/2025	\$1,865,307.59
Hurricane Helene Debris Removal	Buncombe County	North Carolina	10/10/2024	10/23/2024	\$985,094.07
Hurricane Helene Debris Removal	Wilkes County	Georgia	10/9/2024	12/6/2024	\$52,746.00
Hurricane Helene Debris Removal	City of Asheville	North Carolina	10/6/2024	11/2/2024	\$295,244.85
Hurricane Helene Debris Removal from Right of Way	Clinch County	Georgia	9/30/2024	2/8/2025	\$4,592,299.13
Hurricane Helene Debris Removal	City of Gulfport	Florida	9/30/2024	10/12/2024	\$3,999.04
Hurricane Helene Debris Removal	Gardner-Webb	North Carolina	9/30/2024	10/19/2024	\$162,613.94
Debris Grinding at Brush Yard	Town of Brookfield	Connecticut	9/23/2024	9/25/2024	\$11,190.25
Hurricane Francine District 03	Louisiana Department of Transportation and Development	Louisiana	9/20/2024	10/2/2024	\$144,748.00
Gage Road Debris Removal	Putnam County	New York	6/28/2024	7/12/2024	\$82,771.50
Debris Removal	City of Gastonia	North Carolina	6/21/2024	7/6/2024	\$106,770.30
Emergency Cleanup of Tornado	City of Gastonia	North Carolina	6/21/2024	7/5/2024	\$106,770.00
Haywood Burning Phase II	Haywood County	North Carolina	6/20/2024	9/28/2024	\$56,976.34
Grinding for Mulch	C&R Clearing	Connecticut	6/6/2024	6/10/2024	\$35,412.00
Grinding	Oxford County	Connecticut	6/5/2024	6/10/2024	\$35,412.00
Vegetation Management	Glades Electrical Cooperative	Florida	3/25/2024	9/16/2024	\$764,519.50
Large Item Pickup	Dare County	North Carolina	3/18/2024	3/30/2024	\$265,663.00
Debris Cleanup	Town of Cheshire	Connecticut	3/13/2024	3/16/2024	\$26,426.00
Debris Cleanup	Town of Brookfield	Connecticut	2/14/2024	3/6/2024	\$18,000.00
Debris Cleanup	Virginia DOT	Virginia	1/9/2024	1/10/2024	\$10,643.00
Tropical Cyclone 16 Debris	Virginia DOT	Virginia	9/22/2023	9/23/2023	\$10,643.00

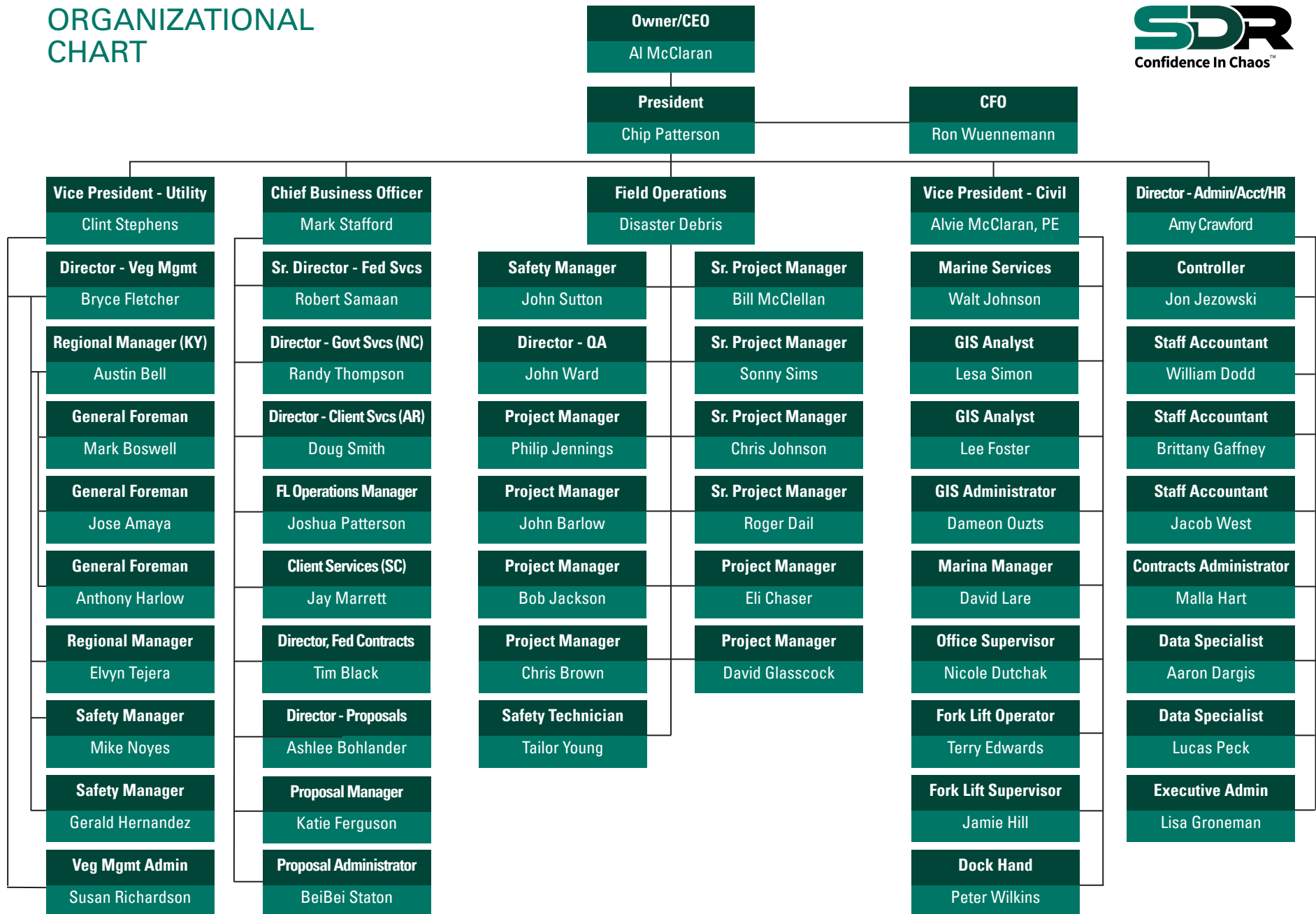
Job Name	Owner	State	Start	End	Value
Hurricane Idalia Debris	Clinch County	Georgia	9/20/2023	11/8/2023	\$667,630.00
Hurricane Idalia Debris	Brooks County	Georgia	9/7/2023	11/15/2023	\$3,656,735.00
Hurricane Idalia Debris	Gilchrist County	Florida	9/1/2023	10/30/2023	\$839,170.00
NC Windstorm Debris	Town of Landis	North Carolina	8/31/2023	9/18/2023	\$47,673.00
NC Windstorm Debris	City of Newton	North Carolina	8/14/2023	9/28/2023	\$302,562.00
NC Windstorm Debris	Town of Elkin	North Carolina	5/15/2023	6/3/2023	\$475,440.00
Canton Hominy Creek-Streamflow Rehabilitation Assistance Program	Town of Canton	North Carolina	4/17/2023	4/29/2023	\$142,500.00
Large Item Pickup	Dare County	North Carolina	3/26/2023	4/6/2023	\$261,540.00
Stream Debris Removal	Guilford County	Florida	3/13/2023	3/18/2023	\$61,250.00
Georgia Tornados Debris Removal	Butts County	Georgia	1/21/2023	4/15/2023	\$3,002,290.00
Georgia Tornados Debris Removal	Spalding County	Georgia	1/19/2023	8/1/2023	\$6,588,294.00
Georgia Tornados Debris Removal	City of Griffin	Georgia	1/18/2023	9/21/2023	\$5,026,760.00
Hurricane Ian Private Property Debris Removal	Florida Division of Emergency Management	Florida	11/30/2022	11/3/2023	\$5,968,692.00
Hurricane Recovery and Mitigation	Northwest Florida Water Management District	Florida	11/29/2022	5/10/2023	\$523,625.00
Winter Storm Elliott Debris	Virginia DOT	Virginia	12/22/2022	12/23/2022	\$6,180.00
Emergency Beach & Dune Restoration	St. Lucie County	Florida	12/10/2022	12/10/2022	\$49,520.00
Hurricane Ian Debris Removal	City of Gulfport	Florida	12/3/2022	12/10/2022	\$89,310.00
Hurricane Nicole Debris	City of Edgewood	Florida	11/29/2022	11/29/2022	\$2,970.00
Hurricane Ian Debris	City of Edgewood	Florida	10/8/2022	11/5/2022	\$47,600.00
Hurricane Michael Road Repair	Northwest Florida Water Management District	Florida	10/4/2022	10/20/2022	\$209,625.00
Tropical Storm Fred Debris	Haywood County	North Carolina	7/25/2022	8/27/2022	\$260,700.00
Tornado Debris Removal	Town of Wentworth	North Carolina	7/6/2022	7/22/2022	\$22,400.00
Large Item Pickup	Dare County	North Carolina	4/4/2022	4/14/2022	\$242,500.00
Winter Storm Izzy Debris	Lancaster County	South Carolina	1/16/2022	1/19/2022	\$66,100.00

Job Name	Owner	State	Start	End	Value
Tropical Storm Fred Waterway Cleanup	Haywood County	North Carolina	12/17/2021	3/11/2022	\$1,338,500.00
Hurricane Ida: South LaFourche Levee District	Dynamic Group, LLC	Louisiana	9/23/2021	3/16/2022	\$6,370,300.00
Hurricane Ida: Plaquemines Parish, LA	Dynamic Group, LLC	Louisiana	9/7/2021	2/23/2022	\$14,698,600.00
Tropical Storm Fred Debris	Haywood County	North Carolina	8/27/2021	4/1/2022	\$981,700.00
Tropical Storm Fred Debris	Town of Clyde	North Carolina	8/27/2021	2/18/2022	\$30,800.00
Tropical Storm Fred Debris	Town of Canton	North Carolina	8/27/2021	12/11/2021	\$94,500.00
Tropical Storm Fred Debris	Buncombe County	North Carolina	9/13/2021	11/9/2021	\$334,600.00
Hurricane Ida Debris	Northshore Technical Community College	Louisiana	9/4/2021	9/10/2021	\$17,000.00
Yard Waste Disposal	Macon-Bibb County	Georgia	7/8/2021	9/2/2021	\$827,000.00
Winter Storm Uri Debris	Elliott County	Kentucky	4/5/2021	8/30/2021	\$2,266,400.00
Winter Storm Uri Debris	Lawrence County	Kentucky	3/11/2021	8/30/2021	\$11,808,800.00
Winter Storm Uri Debris	Carter County	Kentucky	3/4/2021	8/17/2021	\$4,272,400.00
GA Tornado Debris	City of Newnan	Georgia	3/29/2021	8/6/2021	\$5,481,300.00
Iowa Derecho Waterway Debris	City of Marion	Iowa	12/1/2020	6/30/2021	\$11,379,600.00
Creek/Stream Debris Removal	Oconee County	South Carolina	4/22/2021	6/19/2021	\$1,575,300.00
Hurricane Laura: LA DOT Districts 7 & 8 Debris	T.F.R Enterprises, Inc.	Louisiana	9/2/2020	3/29/2021	\$1,509,000.00
Winter Storm Uri Debris	Boyd County	Kentucky	3/4/2021	3/20/2021	\$226,500.00
Hurricane Isaias: Fort Anderson State Historic Site	Department of Natural and Cultural Resources	North Carolina	2/19/2021	3/3/2021	\$11,500.00
Brevard Beach Berm Restoration Project	Brevard County	Florida	12/1/2020	3/2/2021	\$1,614,700.00
Hurricane Isaias: City of Oak Island, NC - Sand Sifting	City of Oak Island	North Carolina	11/30/2020	2/11/2021	\$1,025,000.00
Hurricane Zeta: White Co, GA	White County	Georgia	11/9/2020	12/18/2020	\$107,000.00

Job Name	Owner	State	Start	End	Value
Iowa Derecho	City of Marion	Iowa	8/17/2020	12/16/2020	\$13,433,600.00
Hurricane Isaias	Brunswick County	North Carolina	8/24/2020	10/9/2020	\$355,000.00
Hurricane Isaias	City of Oak Island	North Carolina	8/18/2020	10/2/2020	\$1,154,700.00
Hurricane Isaias	Town of Holden Beach	North Carolina	8/7/2020	9/18/2020	\$60,800.00
Hurricane Isaias	Ocean Isle Beach	North Carolina	8/4/2020	9/14/2020	\$215,700.00
Hurricane Isaias	Town of Caswell Beach	North Carolina	8/24/2020	9/13/2020	\$82,100.00
SC Tornado	Hampton County	South Carolina	6/24/2020	9/11/2020	\$482,800.00
Hurricane Isaias	Bertie County	North Carolina	8/27/2020	9/6/2020	\$35,900.00
SC Tornado	SC DOT	South Carolina	4/21/2020	6/26/2020	\$2,748,000.00
SC Tornado	SC DOT	South Carolina	5/18/2020	5/22/2020	\$32,000.00
Hurricane Dorian Debris Removal	Hyde County	North Carolina	9/6/2019	5/7/2020	\$3,540,000.00
Brevard Beach Berm Restoration Project	Brevard County	Florida	12/1/2019	4/30/2020	\$3,343,000.00
Utility Line Clearing	Pacific Gas & Electric	California	11/13/2018	4/30/2020	\$48,317,000.00
Spartanburg Tornado	City of Spartanburg	South Carolina	3/9/2020	3/28/2020	\$87,200.00
Hurricane Dorian Debris Removal	Dare County	North Carolina	9/23/2019	1/11/2020	\$2,047,000.00
Hurricane Dorian Debris Removal	Currituck County	North Carolina	9/21/2019	1/5/2020	\$548,500.00
Hurricane Dorian Debris Removal	Tyrrell County	North Carolina	10/10/2019	12/5/2019	\$648,000.00
Hurricane Dorian Debris Removal	City of Columbia	North Carolina	10/9/2019	12/5/2019	\$114,500.00
Hurricane Dorian Debris Removal	Southern Shores	North Carolina	9/23/2019	10/29/2019	\$403,000.00
Hurricane Dorian Debris Removal	Kitty Hawk	North Carolina	9/24/2019	10/17/2019	\$195,500.00
Hurricane Dorian Debris Removal	Town of Duck	North Carolina	9/30/2019	10/7/2019	\$16,000.00
Hurricane Michael Debris Removal	Baker County	Georgia	4/30/2019	6/25/2019	\$1,888,000.00
Hurricane Michael Debris Removal	Mitchell County	Georgia	3/21/2019	4/30/2019	\$ 536,000.00
Wiregrass Electric Cooperative - Tree Removal	Wiregrass Electric CoOp	Alabama	3/12/2019	4/26/2019	\$2,076,500.00

Job Name	Owner	State	Start	End	Value
Creek Debris Removal	Bradford County	Florida	8/28/2018	4/19/2019	\$2,557,000.00
Hurricane Florence Debris Removal	NCDOT	North Carolina	9/30/2018	1/23/2019	\$3,432,500.00
Hurricane Florence Debris Removal	Beaufort County	North Carolina	11/2/2018	12/19/2018	\$178,700.00
Hurricane Florence Debris Removal	City of Goldsboro	North Carolina	10/1/2018	12/6/2018	\$370,000.00
Hurricane Florence Debris Removal	NCDOT	North Carolina	11/5/2018	11/17/2018	\$943,000.00
Hurricane Michael Debris Removal	Kitty Hawk	North Carolina	11/3/2018	11/7/2018	\$38,000.00
Hurricane Michael Debris Removal	Town of Duck	North Carolina	10/29/2018	11/2/2018	\$22,100.00
Hurricane Michael Debris Removal	Kill Devil Hills	North Carolina	10/18/2018	10/29/2018	\$11,800.00
Hurricane Florence Debris Removal	SCDOT	South Carolina	10/2/2018	10/27/2018	\$162,000.00
Hurricane Florence Debris Removal	SCDOT	South Carolina	10/9/2018	10/19/2018	\$24,000.00
Hurricane Florence Debris Removal	Town of Bogue	North Carolina	10/10/2018	10/17/2018	\$62,200.00
Debris Removal	Supreme Industries	Connecticut	7/3/2018	8/23/2018	\$909,500.00
Debris Removal	Supreme Industries	Connecticut	7/24/2018	8/20/2018	\$222,000.00
Brevard Beach Berm Restoration Project	Brevard County	Florida	12/4/2017	5/30/2018	\$7,554,000.00
Seagrass Trail Beach Berm Restoration Project	HOAs: Baytree, Sea Colony, Sea Oaks	Florida	3/10/2017	5/26/2018	\$250,000.00
Hurricane Irma Debris Removal	Banks County	Georgia	12/3/2017	2/25/2018	\$1,086,000.00
Hurricane Irma Debris Removal	Macon-Bibb County	Georgia	10/12/2017	2/23/2018	\$1,924,000.00
Hurricane Irma Debris Removal - Nassau Co., FL	Crowder Gulf	Florida	9/19/2017	2/13/2018	\$2,639,000.00
Hurricane Irma Debris Removal - Clay Co., FL	Crowder Gulf	Florida	9/16/2017	2/11/2018	\$4,383,000.00
Hurricane Irma Debris Removal	Lumpkin County	Georgia	10/2/2017	2/10/2018	\$ 944,000.00
Hurricane Irma Debris Removal - Putnam Co., FL	Crowder Gulf	Florida	11/14/2017	2/2/2018	\$3,199,000.00

ORGANIZATIONAL CHART



KEY PERSONNEL

SDR principals and the leadership team have over 300 years of collective experience in disaster recovery programs and program management, dating to Hurricane Hugo in 1989. With the comprehensive abilities and knowledge of our principals, project managers, liaisons, and safety officer, assets of over \$20 million, and annual sales exceeding \$80 million, we are large enough to manage multiple contracts simultaneously, without sacrificing the hands-on attention required by every community's unique situation.



Al McClaran
Chief Executive Officer

Mr. McClaran is responsible for the day-to-day operations of SDR. He is knowledgeable in all aspects of disaster debris recovery operations and has completed numerous courses with FEMA's Emergency Management Institute Independent Study Program. He works closely with Owners, Managers, and other leaders of government agencies to provide best-in-class service that meets the client's needs. Mr. McClaran is a visionary leader who is often found in the field, ensuring the company meets its obligations and fulfills its ideals.



Chip Patterson
President

Robert "Chip" Patterson brings over 30 years of experience in disaster planning, response, and recovery. He has held emergency management leadership roles at both the state (FL, NC) and local levels, including serving as a FEMA Public Assistance grants manager. With 19 years in disaster debris contracting and 12 years in civil construction, Chip offers deep expertise in project planning, scheduling, and federal compliance. He holds certifications in US Army Contractor Quality Control, OSHA 30-hour, MOT, NPDES Stormwater, and HAZWOPER.



Mark Stafford
Vice President / Chief Business Officer

Mark Stafford brings over 40 years of experience in disaster response, waste management, and federal contracting. He has held executive leadership roles across the industry, including CEO, COO, and Vice President at nationally recognized disaster recovery firms. Mark has shaped FEMA policy, authored safety and operations manuals, and holds over 60 FEMA certifications. As Vice President and Chief Business Officer at SDR, he leads contract fulfillment with deep expertise in FEMA Public Assistance compliance and large-scale post-disaster operations.



John Ward Quality Assurance Director

John Ward is a seasoned emergency management professional with extensive experience leading disaster response and recovery operations. As former Director of Emergency Management for Clay County, Florida, he led 15 federally declared disaster responses and oversaw multimillion-dollar recovery programs and EOC activations. John brings proven leadership in field operations, regulatory compliance, and multi-agency coordination. He holds certifications in Florida Professional Emergency Management, All-Hazards IMT, ICS Train-the-Trainer, and emergency medical response.



Sonny Sims Senior Project Manager

Sonny Sims is a certified arborist with extraordinary experience in managing large-scale contractor deployments. Mr. Sims is a highly experienced project manager who has managed critical projects involving over 300 tradespersons and a substantial amount of heavy equipment. He is known for being mission-focused and experienced in engaging the right resources at the correct times for the project. In addition to FEMA training, he has completed training and certification in OSHA 30-hour, MOT, and NPDES Stormwater and HAZWOPER.



Robert Samaan Federal Government Services Director

Robert Samaan is a FEMA Qualification System certified Federal Coordination Officer (FCO) and most recently served as the Regional Administrator of FEMA Region 4. He brings over 20 years of experience in emergency management with leadership roles at FEMA, US Department of Homeland Security and state government. He has led the response and recovery for more than 200 federally declared disasters across the SE. His expertise spans across FEMA programs, federal and state policy, and strategic government relations. As Director of Federal and State Development at SDR, Robert serves as a senior liaison supporting client engagement, disaster readiness and program execution. He ensures that SDRs programs are held to the highest standards required by Federal regulations to ensure timely and efficient reimbursements.



Chris Johnson

Senior Project Manager

Chris Johnson has over 20 years of experience in safety and multi-site operations management, including oversight of solid waste facilities in Murray and Gordon County, Georgia. A certified Landfill Manager and member of the Solid Waste Association of North America, Chris has worked closely with elected officials and regulatory agencies to ensure compliance with OSHA standards and safety protocols. He currently serves as an instructor for the Georgia Landfill Operators Training Program. His certifications include FEMA training, OSHA 30-hour, MOT, NPDES Stormwater, and HAZWOPER.



Alvie McClaran III, P.E.

Vice President Civil Division

Alvie McClaran is a licensed Professional Engineer and General Contractor with over a decade of experience leading civil engineering and disaster recovery projects. As Vice President of SDR's Civil Division, he oversees technical operations and project delivery for large-scale infrastructure and debris recovery efforts. Alvie brings deep expertise in site development, grading, stormwater systems, and utility design for both public and private sector clients. His past work includes complex civil design leadership at Fluor Corporation and multi-jurisdictional permitting across EPA, FEMA, USACE, and DOT programs. He holds a B.S. in Civil Engineering from Clemson University and is licensed in NC, SC, MS, and LA.



Joshua Patterson

FL Operations Manager

Mr. Patterson is an accomplished project manager with a background in disaster recovery, drone operations, and public safety. He has led and managed disaster debris projects involving over 600,000 cubic yards of material and more than 900,000 feet of waterway clearance. Known for his innovation in field technology, he has developed GPS tagging and GIS mapping systems that have significantly improved debris tracking and recovery operations. Before joining SDR, Mr. Patterson supported both Nassau and Jacksonville, Florida, where he developed critical incident response, drone mapping, and de-escalation skills. His combined field experience and technical expertise make him an asset in both emergency response and long-term recovery environments.



AL MCCLARAN

Chief Executive Officer



EDUCATION

Master of Arts (1983)
Bob Jones University
Greenville, SC

Bachelor of Arts (1980)
Bob Jones University
Greenville, SC

EXPERTISE

- Disaster Debris Operations
- Emergency Response Leadership
- FEMA-PA
- Subcontractor Management
- Debris Management Planning
- Field Operations Oversight
- Government Agency Coordination
- Environmental Compliance

CERTIFICATIONS

- 40+ FEMA EMI Independent Study certifications
- Specialized in Public Assistance, Debris Operations, and NIMS/ICS
- G202 Debris Management (12.0 Credit Hours)
- EM-16: Emergency Manager Orientation

OVERVIEW

Mr. McClaran is responsible for the day-to-day operations of SDR. He is knowledgeable in all aspects of disaster debris recovery operations and has completed numerous courses with FEMA's Emergency Management Institute Independent Study Program. He works closely with Owners, Managers, and other leaders of government agencies to provide best-in-class service that meets the client's needs. Mr. McClaran is a visionary leader who is often found in the field, ensuring the company meets its obligations and fulfills its ideals.

WORK EXPERIENCE

Southern Disaster Recovery, LLC – Greer, SC **Chief Executive Officer | 2012 – Present**

Leads company operations, manages field teams, and oversees disaster debris recovery across the Southeast and beyond.

Select Disaster Events:

- Winter Storm Pax (2014) – 4 counties in SC
- SC Flood Event (2015) – SCDOT
- Butte Wildfires (2015) – San Andreas, CA
- Hurricane Matthew (2016) – 19 contracts in NC, SC & GA
- Hurricane Irma (2017) – 15 contracts in FL & GA
- Hurricane Florence (2018) – NC counties & NCDOT/SCDOT
- Hurricane Dorian (2019) – 8 contracts in NC
- Hurricane Isaias (2020) – 6 contractors in NC
- Hurricane Zeta (2020) – NC
- Winter Storm Uri (2021) – 4 counties in KY
- Tornado (2021) – City of Newnan, GA
- Hurricane Ian PPDR (2022-2023)- Ft. Meyers & Cape Coral, FL
- Hurricane Helene (2024- 2025)- Simultaneous contracts across four states & 35 jurisdictions

DTS – Greer, SC **Senior Project Manager | 2009 – 2012**

Managed debris removal operations and agency coordination before and after major storm events.

Select Disaster Events:

- Tornado (2011) – Rabun County, GA
- Hurricane Irene (2011) – Edgecombe, Wayne & Halifax Counties, NC
- Winter Storm Alfred (2011) – 15 townships in CT
- Hurricane Isaac (2012) – St. John the Baptist Parish, LA





ROBERT "CHIP" PATTERSON

President



EDUCATION

B.S. Sociology (1989)
University of the State of
New York

**Master of Business
Administration (2002)**
Jacksonville, FL

EXPERTISE

- Emergency Operations Leadership
- FEMA-PA
- Debris Clearance & Recovery
- State & Local Emergency Management
- Policy & Planning Development
- Incident Command System (ICS)
- Multi-Agency Coordination

CERTIFICATIONS

- FEMA ICS 100–400, IS-700, IS-800
- CEM (Certified Emergency Manager)
- USACE Contractor Quality Control
- OSHA 30-Hour Safety & HAZWOPER
- FL & NC EOC Leadership
- NIMS/ICS Instructor
- Flagler College & UNC Adjunct Instructor

OVERVIEW

Mr. Patterson brings over 35 years of leadership experience in disaster management, having served as Emergency Management Director for both the State of Florida and City of Jacksonville, FL. His experience includes 10 federally declared disasters and senior roles within SDR, DRC, and state EOCs. He provides executive leadership, policy direction, and field-tested operations expertise across disaster response and recovery.

WORK EXPERIENCE

Southern Disaster Recovery, LLC – Greer, SC
President (2024–Present) | VP of Operations (2018–2024)

Oversees all aspects of SDR’s business operations, ensuring alignment with mission, vision, and values. Leads field operations, fulfillment of disaster contracts, strategic growth, and ensures alignment with FEMA PA programs.

Select Disaster Events:

- Hurricane Dorian (2019) – 8 contracts in NC
- Hurricane Isaias (2020) – 6 contractors in NC
- Winter Storm Uri (2021) – 4 counties in KY
- Tornado (2021) – City of Newnan, GA
- Hurricane Ian PPDR (2022-2023)- Ft. Meyers & Cape Coral, FL
- Hurricane Helene (2024- 2025)- Simultaneous contracts across four states & 35 jurisdictions

J.B. Coxwell Contracting | Director, Disaster Services (2006–2018): Directed emergency management and homeland security services for a civil construction firm, overseeing disaster response and debris removal across 18 jurisdictions.

City of Jacksonville, FL | Director, Emergency Preparedness (1996–2006): Led the city’s comprehensive emergency management program and served as Incident Management Team Lead during ten federally declared disasters.

Florida Division of Emergency Management | Response Administrator (1993–1995): Managed statewide disaster resource coordination and oversaw operations of the State Emergency Operations Center during six major disasters.

NC Division of Emergency Management | Chief of Operations (1989–1993): Directed disaster resource delivery and radiological emergency planning while managing the 24/7 State Warning Point.





MARK STAFFORD

Vice President & Chief Business Officer



EDUCATION

B.S. Business Administration
University of Louisiana

EXPERTISE

- Disaster & Waste Management
- FEMA Appeals & PA Process
- Strategic Business Development
- Contract Negotiation & Compliance
- Public Affairs & Lobbying
- Debris Operations & Civil Recovery
- Emergency Response Leadership
- Executive Management

CERTIFICATIONS & AFFILIATIONS

- 64 FEMA IS Certifications
- Co-Author: Urban Services Manual, Safety Systems Guide
- Associated Builders and Contractors
- Founding Member DRCA
- Greater New Orleans Chamber of Commerce
- Harvey Canal Business Association

OVERVIEW

Mr. Stafford brings more than four decades of experience in disaster recovery, waste management, and emergency response operations. Throughout his career, he has held senior executive roles at some of the largest and most respected firms in the industry, including DRC Emergency Services, Republic Services, and Waste Management, Inc., where he led large-scale operations, managed complex debris removal projects, and directed multi-jurisdictional emergency response contracts. He has served as CEO, COO, and Vice President for companies generating up to \$250 million in annual revenue, overseeing thousands of personnel, landfills, hauling companies, and transfer stations across the Gulf Coast and Southeastern U.S.

Mr. Stafford is nationally recognized for shaping FEMA's applicant appeals process and advancing more equitable dispute resolution systems for disaster-impacted communities. He co-authored the Urban Services Manual and the Safety Systems and Practice Guide, and was a founding member of the Disaster Recovery Contractors Association (DRCA), where he worked to improve industry standards and public-private coordination. His career achievements have earned him numerous accolades, including the WMI President's Award for Safety, Regional Operation of the Year, and the Leadership Circle for Sales Excellence.

At SDR, Mr. Stafford serves as Vice President and Chief Business Officer, leveraging his experience to guide strategic growth, manage client relationships, and ensure alignment with FEMA Public Assistance programs and federal recovery guidelines. His reputation for integrity, innovation, and execution continues to make him a trusted leader in disaster contracting and recovery services nationwide.

WORK EXPERIENCE

SDR | VP & Chief Business Officer (2024–Present)

Stafford Solutions LLC | Owner (2023–2024)

DRC Emergency Services | VP, CEO, COO, Director (2005–2022)

Allied Waste/Republic Services | District Manager, Louisiana (2002–2005)

DRC, Inc. | Regional Manager (2000–2002)

Waste Management, Inc. | GM & Division President (1987–1996)





JOHN WARD

Quality Assurance Director



EDUCATION

B.S. Emergency & Disaster Management

American Public University

EXPERTISE

- Emergency Management Operations
- Incident Command Systems (ICS)
- Grant & Budget Oversight
- Multi-Jurisdictional Exercises
- FEMA-PA
- Emergency Communications
- Quality Assurance & Program Compliance
- Community Outreach & Preparedness

CERTIFICATIONS

- Florida Professional Emergency Manager (FPEM) – Certified since 2010
- FEMA Advanced Professional Series
- All-Hazards Incident Management Team (IMT) Certification
- ICS Train-the-Trainer (Instructor Certified)
- Emergency Medical Technician (EMT)
- Firefighter Minimum Standards

OVERVIEW

Mr. Ward is a decorated and mission-driven emergency management professional with over 15 years of public sector leadership in disaster response, emergency operations, and quality program development. As the former Director of Emergency Management for Clay County, Florida, he led the county's response to 15 federally declared disasters, managed multi-million-dollar budgets and FEMA grants, and directed one of the most successful Emergency Operations Center transitions in the state. He also served as the Incident Commander for statewide deployments of Florida's Disaster Incident Management Team (IMT), supporting jurisdictions across the nation during catastrophic events. His dedication to excellence in service, safety, and preparedness earned him Florida's Firefighter of the Year award and numerous state and federal recognitions. At SDR, Mr. Ward ensures high standards of performance, compliance, and client satisfaction across all field and administrative operations.

WORK EXPERIENCE

Southern Disaster Recovery, LLC

Quality Assurance Director | August 2023 – Present

- Leads quality control initiatives across all SDR disaster operations
- Ensures performance and compliance align with FEMA, DOT, and client requirements
- Provides training and mentorship to staff on QA/QC standards and documentation best practices

Clay County Division of Emergency Management – FL Director | 2015 – 2023

- Directed emergency operations for all phases of disaster preparedness, response, and recovery
- Oversaw \$10M+ in FEMA grants and budgeted programs across 15 federally declared disasters
- Acted as Incident Commander for Florida's Disaster IMT, deploying to support national recovery efforts

Deputy Director, Public Safety | 2010 – 2015

- Built and maintained interagency partnerships across city, county, and state emergency stakeholders
- Developed training plans and exercise programs for county staff and partner agencies
- Supported EOC activations and assumed lead duties in absence of the Director





JOHN "SONNY" SIMS

Sr. Project Manager



EDUCATION

A.A.S., Ornamental Horticulture – 1992

EXPERTISE

- Disaster Debris Removal
- Debris Site Operations
- Arborist Supervision
- Field Crew Management
- Client Coordination
- Environmental Compliance
- PPDR & ROW Debris Clearance

CERTIFICATIONS

- ISA Board Certified Arborist
- HAZWOPER 40-Hour
- IS-00632.a – Introduction to Debris Operations
- IS-00633 – Debris Management Plan Development
- IS-00100.PWc / ICS-100
- ICS-200
- IS-00253.a – FEMA Env.& Historic Preservation Review
- Landfills & Land Application Sites (2020)
- Maintenance of Traffic for Supervisors

OVERVIEW

Mr. Sims is a certified arborist with extraordinary experience in managing large-scale contractor deployments. Mr. Sims is a highly experienced project manager who has managed critical projects involving over 300 tradespersons and a substantial amount of heavy equipment. He is known for being mission-focused and experienced in engaging the right resources at the correct times for the project. In addition to FEMA training, he has completed training and certification in OSHA 30-hour, MOT, and NPDES Stormwater and HAZWOPER.

WORK EXPERIENCE

Southern Disaster Recovery, LLC
Senior Project Manager | 2014 – Present

- Directs all day-to-day field operations for disaster recovery missions across the Southeastern U.S.
- Oversees contractor performance, equipment deployment, productivity tracking, and field safety compliance
- Coordinates with local governments, DOTs, and property owners to ensure FEMA-eligible removal and documentation
- Manages arborist work, hazardous tree removal, and vegetative debris clearance in urban and rural environments
- Leads and mentors field crews during PPDR, C&D, white goods, and electronic debris removal efforts
- Implements jobsite safety procedures and drives quality control during active disaster recovery missions

Notable Disaster Events:

- Hurricane Ian (2022) – Cape Coral, FL (PPDR)
- Hurricane Idalia (2023) – Georgia and Florida
- Tornadoes (2020–2023) – NC & SC; includes Elkin, Newton, Landis, Spartanburg, Hampton, and Oconee Counties
- Hurricane Isaias (2020) – Brunswick Co., NC (Holden Beach, Oak Island, Caswell Beach, etc.)
- Hurricane Florence (2018) – New Bern, NC
- Hurricane Irma (2017) – City of Miami & City of Deltona, FL
- Hurricane Matthew (2016) – Marion Co. & Lumberton, NC
- 2009 Ice Storm – Dunklin County, MO
- 2005–2008 Hurricanes (Katrina, Wilma, Rita, Ike) – Multiple contracts across FL, AL, LA, and TX
- 2002 Ice Storm – Raleigh, NC





ROBERT D. SAMAAN



Sr. Director, Federal & State Development

EDUCATION

M.A. Political Management
George Washington University

B.A. Political Science
Lee University

EXPERTISE

- FEMA Program Administration
- Federal & State Government Relations
- Strategic Policy & Preparedness
- Public Assistance, IA, HMGP Programs
- National Response Framework
- Crisis Leadership & Recovery Planning
- FCO-Level Coordination
- Disaster Grants & Funding

CERTIFICATIONS

- FEMA FQS Certified Federal Coordination Officer (FCO)
- National Emergency Management Executive Academy
- Vanguard Executive Crisis Leaders Fellowship
- FEMA Executive Academy, Executive Crisis Leadership, REP Program

OVERVIEW

Mr. Samaan brings over 20 years of emergency management experience, including executive leadership roles at FEMA Region 4 and DHS. As a FEMA-certified FCO, he has led over 200 declared disasters. His focus at SDR is building relationships and enhancing company operations at the federal and state levels.

WORK EXPERIENCE

SDR | Senior Director, Federal and State Development | 2025–

Present: Oversees SDR’s engagement with federal and state partners, leveraging his FEMA leadership background to guide strategic initiatives, support compliance, and strengthen government relationships.

FEMA Region 4 | Regional Administrator (2023–2025) | Deputy Regional Administrator (2014–2023):

Led one of FEMA’s largest and most active regions, directing over 200 major disaster responses, including hurricanes, floods, and pandemic operations, and managing a staff of 600+ across eight states. Responsible for implementing FEMA programs, administering grants, and coordinating with senior officials at all levels of government.

FEMA Region 4 – National Preparedness Division Director | 2012–

2014: Managed preparedness programs and readiness strategies across multiple offices and states, implementing the National Preparedness System at the regional level.

FEMA Headquarters | Senior Policy Advisor, Protection and National Preparedness | 2010–2012:

Provided executive policy support for FEMA’s preparedness and non-disaster grant programs and served as Acting Director of the National Preparedness Assessments Division.

California Office of Emergency Services (Cal OES)

Deputy Undersecretary | 2009–2010: Directed emergency management operations and coordinated statewide programs and federal partnerships for Cal OES.

California Governor’s Office of Homeland Security

Deputy Director | 2005–2009: Led statewide planning and preparedness, including California’s Homeland Security Strategy and federal coordination with DHS.

U.S. Department of Homeland Security Coordination Officer for State Governments | 2003–2005:

Supported policy implementation and coordination with all U.S. states and territories for homeland security planning and programs.





CHRIS JOHNSON

Senior Project Manager



EDUCATION

B.S. Public & Social Service, Criminal Justice
Kennesaw State University (1992)

A.S. Criminal Justice
Reinhardt University (1987)

EXPERTISE

- Disaster Debris Project Management
- FEMA Public Assistance Programs
- Environmental Services & Landfill Operations
- Safety Management & OSHA Compliance
- Erosion Control & Site Stabilization
- Multi-Agency Coordination
- Public Engagement & Stakeholder Relations

CERTIFICATIONS

- 20+ FEMA Certifications
- Landfill Manager – Georgia SWA
- POST Certified – GA Peace Officer
- Soil & Erosion Inspector, Level 1-B – GA SWCC
- GA Dept. of Agriculture – Pesticide Applicator
- GA DNR – Professional Nuisance Animal Trapper

OVERVIEW

Mr. Johnson is a seasoned emergency management and public service professional with over 30 years of experience in disaster recovery, solid waste operations, and environmental compliance. As a Senior Project Manager at SDR, he has led FEMA-PA debris operations in more than a dozen states, managing field crews, compliance, and stakeholder coordination. With a background in law enforcement, landfill operations, and regulatory enforcement, he brings a practical, safety-first mindset to every deployment. Mr. Johnson also serves as an instructor for the Georgia Landfill Operators Training Program and is known for his ability to build trust across agencies, contractors, and communities.

WORK EXPERIENCE

Southern Disaster Recovery, LLC - Greer, SC **Senior Project Manager | February 2018 – Present**

- Manages debris operations across the U.S. with experience in GA, FL, SC, NC, AL, KY, IA, CT, LA, MT, ME, TN, MA, and OR
- Oversees field crews, contract compliance, and FEMA PA documentation for disaster recovery projects

BBRAC Farms, LLC – Fairmount, GA **Project Manager | 2017 – Present**

- Provides support for FEMA, NRCS, and USDA-funded storm recovery and agricultural response programs

Enviro-friendly Outdoors – Fairmount, GA **Owner/Operator | 1997 – Present**

- Specializes in erosion control, heavy equipment operations, and wildlife nuisance management

Santek/Waste Services – Cleveland, TN **Safety Manager / Multi-Site Manager | 2005 – 2015**

- Managed landfill operations and company-wide safety programs; led OSHA compliance efforts and facility audits

Fairmount Police Department – Fairmount, GA **Police Chief | 2002 – 2005**

- Led all law enforcement operations for the city, overseeing personnel, training, and community safety initiatives

Gordon County Board of Commissioners – GA **Director, Environmental Services & Compliance | 1998 – 2002**

- Oversaw county landfill, recycling, convenience centers, and land disturbance permit enforcement





JOSHUA PATTERSON

FL Operations Manager



EXPERTISE

- Disaster Debris Operations
- Waterway & ROW Debris Clearance
- GIS & Photogrammetry Mapping
- Drone Operations (FAA Part 107)
- Emergency Response & De-escalation
- FEMA PA Documentation
- Public Safety & Law Enforcement

CERTIFICATIONS

- FAA Part 107 Drone Pilot
- FDLE General Instructor & Advanced Patrol Medic
- G-191, G-300, G-400 – ICS / EOC Interface
- IS-632 & IS-633 – FEMA Debris Management Courses
- IS-100, IS-200, IS-700, IS-800 – NIMS/ICS
- IS-230, IS-235, IS-240, IS-241, IS-242, IS-244 – FEMA Emergency Management Series
- IS-5, IS-15, IS-201, IS-2200, IS-703, IS-320 – Additional FEMA Certifications

OVERVIEW

Mr. Patterson is an accomplished project manager with a background in disaster recovery, drone operations, and public safety. He has led and managed disaster debris projects involving over 600,000 cubic yards of material and more than 900,000 feet of waterway clearance. Known for his innovation in field technology, he has developed GPS tagging and GIS mapping systems that have significantly improved debris tracking and recovery operations. Before joining SDR, Mr. Patterson supported both Nassau and Jacksonville, Florida, where he developed critical incident response, drone mapping, and de-escalation skills. His combined field experience and technical expertise make him an asset in both emergency response and long-term recovery environments.

WORK EXPERIENCE

Southern Disaster Recovery, LLC

Project Manager | October 2024 – Present

- Led 11 debris recovery projects, including 9 TDMS setups and over 900,000 feet of cleared waterways
- Developed GIS-based ROW mapping systems and photogrammetry survey methods that identified over \$1.75M in additional project revenue

Jacksonville Sheriff's Office

Deputy Sheriff | May 2019 – October 2024

- Completed 400+ flight hours with drone unit for GIS mapping, disaster response, and cinematography
- Handled critical incident response, reporting, and public safety duties

Nassau County Sheriff's Office

Deputy Sheriff | November 2015 – August 2018

- Conducted patrols and incident response across the county

JB Coxwell

Program Manager | June 2014 – November 2015

- Supported trade show outreach and contract development with local governments
- Assisted with hauling crew oversight and FEMA compliance in SC flood recovery

Hurricane Michael Response (Self-Employed Subcontractor)

Owner / Tier-2 Subcontractor

- Managed response logistics and field documentation for debris cleanup operations





JOHN SUTTON

Safety Manager



EDUCATION

Paramedic

University of South Alabama (1989)

Related coursework:

- Extrication
- Confined Space Rescue
- Wilderness First Aid

Bachelor Of Science in General Business |

University of New York (1992)

Master of Science in Occupational Safety and Health

Columbia Southern University (2011)

Related coursework:

- Safety and health related theory and technology

EXPERTISE

- Safety Program Leadership
- OSHA & USACE Compliance Expertise
- Risk Assessment & Root Cause Analysis
- Emergency Response Planning
- Workforce Safety Training

CERTIFICATIONS

- Certified Firefighter and Paramedic

OVERVIEW

Mr. Sutton brings more than 25 years of experience in environmental health and safety management supporting large-scale construction, infrastructure, and disaster recovery operations. He holds a Master of Science in Occupational Safety and Health, a Bachelor of Science in Business Management, and is a certified firefighter and paramedic. Throughout his career, Mr. Sutton has led safety programs for complex projects including large right-of-way clearing operations and multi-contractor infrastructure projects, ensuring compliance with OSHA regulations, USACE EM 385-1-1 safety standards, and industry best practices. At Southern Disaster Recovery, Mr. Sutton serves as Site Safety Health Officer, where he develops and enforces site-specific safety protocols, conducts risk assessments and training, and oversees safety compliance across disaster recovery operations to protect personnel, equipment, and the communities served.

WORK EXPERIENCE

Southern Disaster Recovery, LLC – Site Safety Health Officer | 2024 – Present

Develops and enforces safety protocols across disaster recovery sites, ensuring compliance with federal, state, and local regulations while conducting risk assessments, training personnel, and overseeing site safety inspections.

Merit First – EH&S Manager | Nov 2022 – Apr 2024

Managed safety and project oversight for clearing operations at PNAS, including subcontractor coordination, risk assessments, safety audits, regulatory documentation, permit compliance, and emergency response planning.

Phillips & Jordan, Inc. – EH&S Manager | Aug 2017 – Oct 2022

Oversaw safety compliance for large right-of-way clearing projects, including the 176-mile NFRC transmission line and Gateway West Project, conducting field safety observations, enforcing OSHA and Z-133 standards, and evaluating crew competency.

Safety Guidance Specialist / Project Safety Manager | Feb 2010 – Aug 2017

Supervised project safety personnel, performed contractor safety inspections, ensured OSHA and Cal OSHA compliance, and developed corrective action plans, emergency action plans, and project safety programs.



TRAINING & CERTIFICATIONS

Summary

Type	Employee
Professional Engineer (PE)	Alvie McClaran (SC, NV)
ISA Certified Arborist	Sonny Sims
Certified Emergency Manager	Randy Thompson Roger Dail
FEMA Qualified Federal Coordination Officer (FCO)	Robert Samaan
Licensed Landfill Operator	Chris Johnson (GA)
NPDES Certifications	Sonny Sims Chris Johnson Chip Patterson
MOT for Supervisors (ASHTO)	Chip Patterson Sonny Sims Chris Johnson Randy Thompson
USACE Contractor Quality Control	Chip Patterson
Quality and Safety Manager	John Ward John Sutton



It is the extraordinary experience of our people that enables SDR to deliver rapid response, dependable operations, and peace of mind to our clients.

*Al McClaran
SDR CEO*

Al McClaran - Chief Executive Officer

IS-1	Emergency Manager: An Orientation to the Position
IS-5.a	An Introduction to Hazardous Materials
IS-7 A	Citizen's Guide to Disaster Assistance
IS-10.a	Animals in Disaster: Awareness and Preparedness
IS-15.b	Special Events Contingency Planning for Public Safety Agencies
IS-22	Are You Ready? An In-depth Guide to Citizen Preparedness
IS-26	Guide to Points of Distribution
IS-33.12	FEMA Initial Ethics Orientation
IS-35.12	FEMA Safety Orientation
IS-55	Household Hazardous Materials- Guide for Citizens
IS-100.a	Introduction to Incident Command
IS-100.Pwb	Introduction to the Incident Command System for Public Works
IS-208.a	State Disaster Management
IS-230.a	Fundamentals of Emergency Management
IS-235.b	Emergency Planning
IS-240	Leadership and Influence
IS-241.a	Decision Making and Problem Solving
IS-242.a	Effective Communication
IS-253	Coordinating Environmental and Historic Preservation Compliance
IS-271	Anticipating Hazardous Weather and Community Risk
IS-293	Mission Assignment
IS-324	Community Hurricane Preparedness
IS-340	Hazardous Materials Prevention
IS-403	Introduction to Individual Assistance
IS-630	Introduction to the Public Assistance Process
IS-632	Introduction to Debris Operations
IS-634	Introduction to FEMA's Public Assistance
IS-650.a	Building Partnerships with Tribal Governments
IS-700.a	National Incident Management System (NIMS), An Introduction
IS-800.b	National Response Framework, An Introduction
IS-801	Emergency Support Functions (ESF) #1- Transportation
IS-802	ESF #2 – Communications
IS-803	ESF #3 – Public Works and Engineering
IS-804	ESF #4 – Firefighting
IS-805	ESF #5 – Emergency Management
IS-806	ESF #6 – Mass Care, Emergency Assistance, Housing, and Human Services
IS-807	ESF #7 – Logistics Management and Resource Support Annex
IS-808	ESF #8 – Public Health and Medical Services
IS-809	ESF #9 – Search and Rescue
IS-810	ESF #10 – Oil and Hazardous Materials Response Annex
IS-811	ESF #11 – Agriculture and Natural Resources Annex
IS-812	ESF #12 – Energy
IS-813	ESF #13 – Public Safety and Security Annex
IS-814	ESF #14 – Long Term Community Recovery
IS-820	Introduction to NRF Support Annexes
EM16	Debris Management (G202 12.0 Credit Hours)

Chip Patterson - President

- Certified Emergency Manager (CEM) 2012-2017
- USACE Contractor Quality Control
- OSHA 30-hour Safety
- OSHA HAZWOPER
- ASHTO- Maintenance of Traffic for Supervisors
- ICS – 100, 200, 300, 400
- G-449 (FL) – ICS Curricula TtT
- NIMS/ICS Instructor
- Florida Professional Emergency Management (2001-2006)
- IS 700.a- National Incident Management System (NIMS), An Introduction
- IS630- Introduction to the Public Assistance Process
- IS631- Public Assistance I & II
- IS632- Debris Operations in FEMA's PA Program
- FEMA Instructor – Emergency Operations Center
- FEMA Exercise Design Control Evaluate Certified
- FEMA Integrated Emergency Management Course
- Navy Postgraduate School Center for Homeland Defense and Security Mobile Executive Training SME 2006-2021
- University of North Carolina, Gilling's School of Public Health, Emergency Preparedness Certificate, Adjunct Instructor 2006-present
- Flagler College, Public Administration Program, Adjunct Professor, (Emergency Management; Fiscal Administration; Intergovernmental Relations) 2012-2017
- North Carolina SERT Emergency Operations Chief; 1990-1993
- Florida SERT Comprehensive Emergency Management Plan (CEMP) Administrator; 1993-1995
- Florida SERT Emergency Operations Chief; 1993-1995
- Florida SERT Hurricane Katrina Incident Management Team Lead (Harrison County, MS)
- Florida SERT Hurricane Wilma Incident Management Team Lead (Lee County, FL)
- Florida County (Duval) Emergency Management Director; 1996-2006
- Florida's Emergency Manager of the Year- 2005
- Florida Governor's Hurricane Conference 2018; Lead Trainer; "Evaluating Debris Management and Monitoring RFPs"
- National Hurricane Conference; Response Planning Subcommittee; 2008-present.
- US Army Emergency Operations Center Training Development Team; 2014-2016
- US Army Emergency Operations Center Training Cadre; 2014-2019
- Emergency Management Accreditation Program (EMAP); Standards Subcommittee; 2015-2018

John Ward - Quality Assurance Director

- Florida Professional Emergency Manager (FPEM)– Certified 2010 to current
- Federal Emergency Management Agency (FEMA)– Advanced Professional Series (APS)
- Division of Emergency Management (DEM):
 - All-Hazards Incident Management Team (IMT) Certification
 - Planning Section Chief Certification and Instructor
 - Public Information Officer Certification
- National Wildfire Coordinating Group (NWCG)
 - All-Hazards Incident Management Team (IMT) Certification
 - Planning Section Chief Certification and Instructor
 - Public Information Officer Certification

John Ward - Quality Assurance Director - Continued

- Various Training:
 - Government Management
 - Disaster Management and Response
 - Federal Recovery and Budget Processes
 - Government Resiliency Leadership and Partnership Building
 - Multiple FEMA independent study certifications
- ICS Train-the-Trainer (Instructor)
- IS-100.c Introduction to the Incident Command System
- IS-200.c Basic Incident Command System for Initial Response
- ICS-300 Intermediate ICS for Expanding Incidents O0465
- ICS-400 Advanced Incident Command System
- IS-700.b Introduction to the National Incident Management System (NIMS)
- IS-701.a NIMS Multiagency Coordination System (MACS)
- IS-702.a NIMS Public Information Systems
- IS-800.c National Response Framework, An Introduction
- Multiple Local, State and Federal IMT deployments, managing Federally Declared disasters

Randy Thompson - Government Affairs

NC-1002.2	NCEMA Spring Conference
IS-00394.A	Protecting Your Home or Small Business from Disaster
IS-00453	Introduction to Homeland Security Planning
IS-00230.c	Fundamentals of Emergency Management
G-146	HSEEP- Homeland Security Exercise and Evaluation Program
IS-00548	Continuity of Operations (COOP) Manager
IS-00026	Guide to Points of Distribution
G-386	Mass Fatalities Incident Response
G191	ICS/EOC Interface
G-271	Hazardous Weather and Flooding Preparedness
G-400	ICS-400- Advanced Incident Command System Command and General Staff- Complex Incidents
G-300	ICS-300- Intermediate Incident Command System for Expanding Incidents
NC771	Brunswick WMD Training Exc
NC815.1	Incident Command System 200 TTT
NC714	WMD Radiological/Nuclear Awareness TTT
NC290	Basic Public Information Officers (PIO)
NC-999.3	Damage Assessment
G-288 Local	Local Volunteer and Donations Management
NC654	Capstone Seminar
G280	Public Policy in Emergency Mgmt
G244	Developing Volunteer Resources
G652	Managing the Search Operation
G241.1	Basic Skills/Decision Making & Problem
G240.1	Basic Skills/Leadership & Influence
G-385	Disaster Response and Recovery Operations
G320	Fundamental Course for Radiological Monitor
G330	Refresher Course for Radiological Monitors
NC-601	Public Officials Conference (POC)
G326	Fundamental Course for Rad Response Teams
G305.7	Overview of the Incident Command System
NC-601	Public Officials Conference (POC)
G326	Fundamental Course for Rad Response Teams
G652	Managing the Search Operation

Randy Thompson - Government Affairs - Continued

G-130	Exercise Evaluation
G120	Exercise Design Course
G242	Basic Skills/Effective Communications
G243	Basic Skills/Creative Financing
NC-999.3a	Damage Assessment
G230	Introduction to Emergency Mgmt
G-386	Mass Fatalities Incident Response
G346	Hospital Emergency Dept Mgmt of Rad Accident
G652	Managing the Search Operation
G235	Emergency Planning Course
G305.8	Hazmat Workshop for EMS Providers
G605	Family Preparedness
G651	Managing Emergency Operations
G650	New Coord/sec Workshop
G340	Radiological Monitor Instructor Course
G323	Fundamental Crs for Radiological Officer
G801	Hazmat 1st Responder ASHTO Maintenance of Traffic for Supervisors

John (Sonny) Sims - Senior Project Manager

ISA Board Certified Master Arborist	
IS-- 00632.a	Introduction to Debris Operations
IS - 00633	Debris Management Plan Development
IS - 00100.PWc	Introduction to Incident Command System, ICS-100
IS - 00253.a	Overview of FEMA Environmental and Historic Preservation Review Responsibilities
Landfills and Land Application Sites 2020	
HAZWOPER 40 HR	
AT-TC3TS010-15-T1 - Maintenance of Traffic for Supervisors	

Christopher Johnson - Project Manager

IS-000.35.20	FEMA Safety Orientation 2020
IS-00632.a	Introduction to Debris Operations
IS-00633	Debris Management Plan Development
IS-00037.20	Managerial Safety and Health

Various Training:

- Management Training Level I, II, III
- Basic Woodlands Operations
- Survival Spanish for Public Safety Officers
- Hazardous Materials Contingency Planning
- Hazardous Weather and Flooding Preparedness

William (Bill) McClellan - Project Manager

IS-01000	Public Assistance Program and Eligibility
IS-00633	Fundamentals of Emergency Management
IS-00632.a	Introduction to Debris Operations

Jon Jezowski - Controller

IS - 633	Debris Management Plan Development
IS - 00632.A	Introduction to Debris Operations

Bryce Fletcher - Director Utility Vegetation Management

- TCIA CTSP #03304-2019
- TCIA Qualified Crew Leader
- TCIA Certified Tree Safety Professional
- NATS Qualified Technical Tree Safety Supervisor
- ISA Tree Risk Assessment Qualified
- Safety Guidelines Class (by U.S. Corps of Engineers)

John Sutton - Safety Manager

- Firefighter I
- Firefighter II
- Apparatus Operator-Pumper
- Apparatus Operator-Aerial
- Nationally Registered EMT-Paramedic
- Automatic External Defibrillator (AED)
- CPR Healthcare Provider
- CPR, First Aid and AED Instructor
- Advanced Cardiac Life Support (ACLS)
- Pediatric Advanced Life Support (PALS)
- International Trauma Life Support (ITLS)
- Public Information Officer
- Fire Officer
- Fire Combat Tactics and Strategy
- NIMS IS-00100
- NIMS IS-00200
- NIMS IS-00700
- NIMS IS-00800
- Instructor I – Alabama Fire College
- Instructor II – Alabama Fire College
- EVOC Instructor
- Electrical Hazard Awareness Training (EHAT)
- Incident Command
- Hazardous Material for Medical Personnel
- HazWoper
- HazMat Technician
- Radiologic Emergency Management
- Radiologic Emergency Response
- Modular Emergency Radiological Transportation Training
- Incident Response to Terrorist Bombings
- WMD Incident Command
- Emergency Response to Railroad Incidents
- OSHA 30
- OSHA 510
- OSHA 511
- OSHA Logging Training
- GHS/Hazcom Training

EQUIPMENT RESOURCES & SCALABILITY

SDR maintains a large, deployable equipment fleet composed of both company-owned assets and pre-qualified subcontractor resources. This combined fleet supports every phase of debris operations, from emergency roadway clearance through final disposal, and allows SDR to scale quickly based on event size and operational demand.

Our subcontractor network includes more than 75 vetted firms located throughout the Southeast, each under established agreements and prepared to support debris removal operations in Columbia County. These resources are integrated into SDR's operational planning and mobilization strategy, ensuring equipment availability, operator readiness, and compliance with all contract requirements.

In the event of a major or catastrophic disaster, SDR supplements local resources with additional equipment and personnel from our broader regional network. This approach allows us to rapidly expand operations without delays, while maintaining safe production rates, consistent supervision, and full compliance with FEMA documentation and eligibility requirements.

3,100+	Total Team Equipment Fleet Equipment available from SDR and its partner network, spanning every phase of the debris removal cycle from emergency road clearance through final disposal.
300+	Aerial / Bucket Trucks All boom types: standard, forestry-package, and tracked configurations. Boom heights from 50 to 100+ feet. Largest aerial fleet in any competing team configuration
400+	Excavators (All Sizes & Configurations) Mini through JD300/CAT 336 class. Bucket/thumb, grapple, mulcher/flail, Rotobec, and long-reach 65-ft configurations. Available for ROW clearing, DMS operations, demolition, and waterway debris
300+	Skid Steers / Compact Track Loaders Configured with grapples, forestry mulchers, buckets, and forks. Provides high-density coverage for residential/parks operations, DMS site management, and tight-access clearance.
185+	Grapple / Self-Loader / Knuckleboom Trucks Primary debris collection vehicles. Capacities range from 65 to 150+ CY. Includes dedicated pup trailer combinations and waterway-capable debris barge/loader units.
160+	Wood Debris Chippers (All Types) Tow-behind (120+), tracked whole-tree, and drum chippers. In-field and DMS-site reduction capability for vegetative debris. Eliminates haul distance for reducible material.
60+	Industrial Grinders Tub grinders and large horizontal grinders, including CBI 1,000+ HP high-throughput units. Continuous processing for stumps, large timber, and mixed vegetative/C&D debris.
265+	Walking Floor / HYD RAM Haul Trailers Walking floor / HYD RAM trailers (140+) combined with 100+ dump trucks of varying class. Sustains truck-to-loader ratios required for uninterrupted debris flow between collection routes, TDSR sites, and final disposal facilities.
120+	Dozers (D5-Class and Above) D6, D7, and D8T class CAT dozers plus JD 850K/700K crawlers. DMS site management, pile shaping, roadway clearance, and access route maintenance.
230+	Marine Assets (Barges, Vessels, Flexifloats) 55+ named barges (spud/deck/hopper/crane), 107+ Flexifloat modular sections, 27+ vessels (tugs, workboats, pushboats). Full waterway debris removal capability from headwaters to navigable channels.



TAB II: Technical Approach

UNDERSTANDING & APPROACH

UNDERSTANDING

The City of Belle Isle's position within the Orlando metro, bounded on nearly all sides by the Conway Chain of Lakes, creates a concentrated storm impact zone where a single hurricane or severe windstorm can block the City's limited road network, displace watercraft and debris into adjacent waterways, and generate vegetative and C&D debris volumes that exceed local removal capacity within hours. In the aftermath, the City must restore safe access for first responders and residents, eliminate threats to life and property across a compact but water-constrained geography, and execute debris operations in strict alignment with FEMA Public Assistance Program requirements, FDEP environmental standards, and applicable FHWA Emergency Relief guidelines, all while protecting every dollar of reimbursement eligibility from first collection through final closeout.

SCOPE OF SERVICES

SDR's proposed approach aligns directly with the services outlined in the RFP, including:

- **Emergency Road Clearance** to reopen priority routes for first responders and essential services within the City's incorporated limits
- **Right-of-Way (ROW) Debris Removal** of eligible vegetative and C&D debris to eliminate hazards and restore mobility across Belle Isle's road network
- **Direct Haul to Permitted Disposal Facilities** where operationally superior to DMS staging — SDR's default approach given the City's limited land area and the absence of a pre-approved DMS site
- **Debris Management Site (DMS) Establishment and Operations** for staging, segregation, reduction through grinding, chipping, or FDEP-approved air curtain incineration, and final disposal when a DMS is required
- **Hazardous Tree, Limb, and Stump Extraction** to mitigate imminent threats to public safety and ROW access
- **Household Hazardous Waste (HHW) Identification, Segregation, and Disposal** at permitted TSDFs in accordance with RCRA and FDEP requirements
- **Waterway Debris and Derelict Vessel Recovery** where storm debris has entered the Conway Chain of Lakes or other water bodies within the City's jurisdiction
- **Final Haul-Out and Disposal** at City-approved facilities, with certified weight tickets and GPS load documentation on every movement

COMPLIANCE COMMITMENT

SDR executes all operations in accordance with, The Stafford Act (42 U.S.C. § 5121 et seq.), 44 CFR § 206.224 (Debris Removal Eligibility), 2 CFR §§ 200.317–200.327 (Procurement Standards), FEMA's Public Assistance Program and Policy Guide (PAPPG), FEMA 325 Debris Management Guide and FEMA 327 Debris Monitoring Guide, Florida Statutes § 403.7071 and applicable FDEP Emergency Final Orders, and OSHA, EPA, and applicable state safety and labor standards.

We understand that any debris work not meeting these standards is ineligible for reimbursement and would be the contractor's responsibility. **SDR has never experienced a FEMA deobligation, demonstrating our ability to protect eligibility and maintain documentation integrity.**

CAPACITY TO DELIVER

SDR has completed more than 210 debris contracts, managed over 100 million cubic yards, and maintains a \$20 million owned equipment fleet supported by a pre-qualified subcontractor network providing 3,100 pieces of combined equipment availability. Our \$250 million aggregate bonding capacity and \$500 million credit line ensure uninterrupted operations regardless of event scale or concurrent regional activations. SDR will mobilize within 24 hours of Notice to Proceed — with an SDR representative on-site at Belle Isle City Hall, haul trucks staged, and collection operations underway — ensuring a rapid, safe, and fully reimbursable recovery for the City.

STRATEGIC PHILOSOPHY: PREPARED, PRECISE, AND PROVEN

PREPARED.

SDR brings proven FEMA expertise to the City of Belle Isle. Our team includes FEMA Public Assistance specialists, engineers, and project managers who are trained in the latest federal guidance on debris collection, removal, reduction, and disposal. We comply with the **Stafford Act (42 U.S.C. § 5121 et seq.)**, **44 CFR Parts 13 and 206**, and all applicable FEMA policies. Our operations ensure reimbursement eligibility by verifying that all work is eligible, adequately documented, and performed in accordance with federal standards. SDR also maintains compliance with the **National Environmental Policy Act (NEPA)**, the **Endangered Species Act (ESA)**, the **National Historic Preservation Act**, the **Clean Air Act**, and the **Clean Water Act**.

PRECISE.

SDR understands that debris removal must be performed **the right way, in the right place, at the right time**. Belle Isle's position at the intersection of an urban road network and the Conway Chain of Lakes requires disciplined debris management to prevent storm-generated material from entering or further impacting adjacent waterways, protect water quality in a recreational lake system used daily by residents, and ensure that every DMS operation — from site preparation through soil and groundwater verification at closure — meets FDEP standards without exception. Our teams coordinate directly with the City's Public Works staff, the City Debris Manager, Orange County Emergency Management, and FDEP to preserve environmental quality, protect public health, and ensure that no debris operation creates a secondary liability for Belle Isle or jeopardizes the City's reimbursement eligibility.

PROVEN.

SDR has a track record of delivering on every commitment. With \$20 million in owned equipment, a pre-qualified network of 75+ subcontractors, and the financial strength to manage multiple concurrent activations, SDR ensures the City receives uninterrupted service, even during regional or statewide events. Our past performance demonstrates that SDR mobilizes rapidly, executes operations as planned, and remains fully engaged until recovery is complete.



APPROACH OVERVIEW

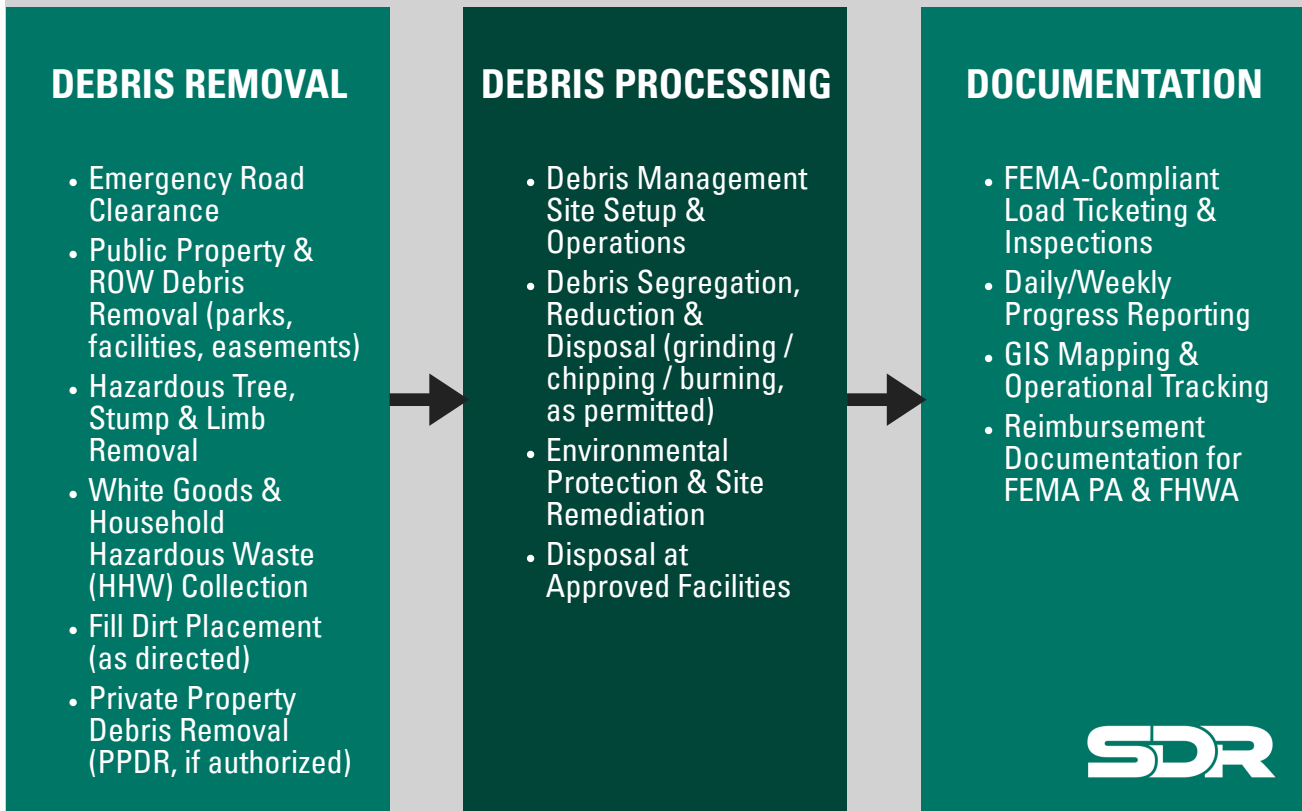
Belle Isle's compact, lake-bounded geography concentrates storm impact along a limited road network with minimal staging options, making the City acutely vulnerable to hurricanes, tropical storms, tornadoes, and windstorms. Following such events, the City must rapidly restore access across its incorporated limits, eliminate public safety hazards, and conduct debris operations in strict compliance with FEMA Public Assistance program requirements, FDEP environmental standards, and FHWA Emergency Relief guidelines to protect reimbursement eligibility.

SDR provides a proven, scalable debris management capability built on more than 210 contracts and direct experience across Florida hurricane activations — including Irma, Michael, Ian, Nicole, Idalia, Helene, and Milton. Our approach is defined by:

- **Rapid Mobilization:** An SDR representative on-site at Belle Isle within hours of notification and full haul operations underway within 24 hours of NTP, with equipment staged from SDR's Florida contract network
- **Full-Spectrum Services:** Emergency road clearance, ROW debris removal, hazardous tree and stump extraction, HHW management, demolition support, and DMS site operations.
- **Regulatory Precision:** FEMA and FHWA requirements are embedded into every phase to ensure compliance and reimbursement eligibility.
- **Local Integration:** Direct coordination with the City **Emergency Management, Public Works, and law enforcement** to ensure seamless operations across jurisdictions.

Dedicated SDR project management teams establish clear chains of communication and implement **site-specific work plans** that prioritize **safety, environmental stewardship, and federal compliance**. Our operational model scales from localized storm impacts to multi-jurisdictional disasters, ensuring the City receives disciplined execution, transparent documentation, and surge-ready support—even during regional, multi-client activations.

INTEGRATED DEBRIS REMOVAL AND RECOVERY PROCESS



DETAILED OPERATIONS PLAN

SDR's operational objective is to restore the City of Belle Isle's roadway access, eliminate immediate threats to public health and safety, and process all eligible debris in full compliance with FEMA-PA requirements, FDEP environmental standards, and applicable FHWA Emergency Relief guidelines. Our methods are designed to meet or exceed the City's production expectations under any activation scenario — from a localized windstorm to a direct hurricane strike on Orange County.

METHODOLOGY FOR MEETING PRODUCTION RATES

1. Pre-Event Readiness

- Maintain dedicated standby resources across Florida and the broader Southeast, enabling an SDR representative on-site within hours of notification and full operations underway within 24 hours of Notice to Proceed
- When authorized, pre-stage equipment, fuel, and personnel at designated locations ahead of forecasted events, drawing on SDR's existing Orange County operational presence
- Confirm site readiness, haul routes, traffic control measures, and communications with Belle Isle Public Works, the City Debris Manager, and the debris monitoring firm before activation

2. Emergency Road Clearance – First Operational Period

- Deploy push crews — loaders, skid steers, and haul trucks — to reopen priority transportation corridors identified by Belle Isle Public Works and Orange County Emergency Management
- Coordinate with law enforcement for traffic control and access to restricted areas throughout the City's incorporated limits
- Clear routes to critical facilities, including City Hall, the EOC, fire stations, and emergency access points along the Conway Chain of Lakes waterfront

3. Right-of-Way (ROW) Debris Removal

- Operate multiple concurrent collection zones with haul routes to permitted disposal facilities or an established DMS, calibrated to Belle Isle's compact road network and limited staging geography
- Use mechanical loading to maximize production rates and enforce segregation of vegetative debris, C&D material, white goods, HHW, and waterway or vessel-related debris streams
- Track daily cubic yard production against contract targets and report progress to the City Debris Manager each morning

4. Debris Management Site (DMS/TDSR) Operations

- Where a DMS is required, manage all site functions: inbound load ticket verification, debris segregation by type and program, reduction through grinding, chipping, or FDEP-approved air curtain incineration, and loadout for final disposal
- Ensure all DMS operations comply with FDEP Emergency Final Orders and Florida Statutes § 403.7071, including 24-hour security, dust and erosion control, HHW containment, and tower-based volumetric load calls
- Where direct haul to a permitted landfill or disposal facility is operationally superior — SDR's default approach given Belle Isle's constrained land area and the absence of a pre-approved DMS — execute that model from day one without delay

5. Hazardous Tree, Limb, and Stump Removal

- Conduct FEMA-eligible hazard tree assessments in coordination with the debris monitoring contractor, applying FEMA PA eligibility criteria and the stump conversion table referenced in RFP 2026-01
- Remove, haul, and dispose of hazard trees, hangers, and stumps in accordance with scope requirements, FEMA eligibility rules, and the ISA-certified assessments of SDR's qualified arborist

6. Final Disposal & Closeout

- Transport reduced debris to City-approved final disposal facilities with certified weight tickets and GPS load records maintained on every movement
- Complete DMS site remediation — including soil and groundwater verification sampling as required by FDEP — and deliver comprehensive documentation packages to support FEMA PA and FHWA closeout, ensuring full reimbursement eligibility through final audit

PRE-EVENT PLANNING & READINESS

Coordination & Planning

- Maintain open communication with the City Emergency Management, Public Works, and law enforcement.
- Participate in City-led planning meetings, hazard mitigation exercises, and readiness workshops.
- Coordinate with regional subcontractor partners to ensure surge capacity and operational scalability.

Staging & DMS/TDSR Preparedness

- Identify potential Debris Management Site (DMS) / Temporary Debris Staging and Reduction (TDSR) locations in advance, assessing access, environmental considerations, and permitting requirements.
- Prepare site layout plans including ingress/egress routes, traffic control, stormwater management, and environmental safeguards.

Resource Readiness

- Maintain a fleet of SDR-owned equipment valued at over \$20 million, ready for deployment when a Notice to Proceed is issued.
- Retain a network of 75+ vetted subcontractor partners to provide hauling, grinding, and specialty recovery assets as needed, with priority given to Florida-based resources for rapid mobilization.
- Backed by \$250 million bonding capacity and a \$500 million credit line, SDR ensures uninterrupted financial capability to support large-scale, sustained recovery operations.

Training & Compliance Alignment

- Provide debris operations training to the City staff and stakeholders, if requested, to support coordinated execution.
- Embed FEMA Public Assistance Program and Policy Guide (PAPPG, 2023) and FHWA Emergency Relief compliance standards into all operational and training materials.

Pre-Event Readiness

Built for speed, compliance, and control



MOBILIZATION PLAN

SDR’s mobilization procedures are designed to meet the City’s contractual requirements and ensure a rapid, organized start to debris operations. Per the solicitation, SDR will initiate debris removal and disposal operations within the required 24-hour response window following NTP.

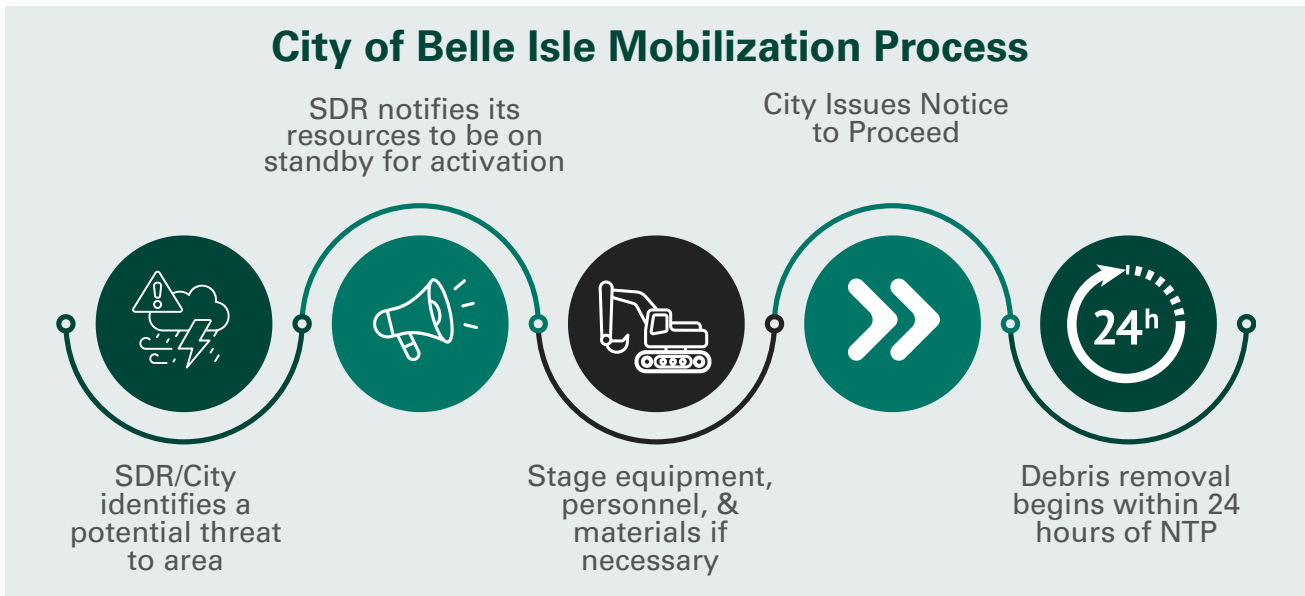
When advance notice is provided, SDR will coordinate with the City of Belle Isle to prepare and, if authorized, pre-stage equipment, materials, and crews at approved Debris Management Sites (DMS/TDSR) or other designated staging areas. Pre-event preparation accelerates deployment, secures site readiness, and positions assets for immediate operations once work is authorized.

Upon NTP, SDR’s assigned **Project Manager** will embed in the **City Emergency Operations Center (EOC)** as the primary liaison with local leadership. This ensures immediate integration into the jurisdiction’s incident management structure, alignment with operational priorities, and coordination with the debris monitoring contractor.

PHASED ROLLOUT

- **Standby & Pre-Staging (if authorized):** Position equipment, personnel, and materials at approved staging areas; confirm DMS site readiness or identify direct-haul disposal routes; coordinate with Belle Isle Public Works, the City Debris Manager, and the monitoring firm on zone assignments and haul route approvals
- **Initial Activation (0-24 hours post-NTP):** Begin emergency roadway clearance and hazard mitigation in priority corridors identified by the City, including access to City Hall, the EOC, fire stations, and emergency access points along the Conway Chain of Lakes waterfront
- **Sustained Operations:** Expand debris removal across all assigned zones; manage DMS operations, including segregation, reduction, and FDEP-compliant site management, or execute direct haul to permitted disposal facilities where that model is operationally superior; perform hazardous tree, limb, and stump removal; and maintain daily production reporting to the City Debris Manager
- **Documentation & Closeout:** Maintain FEMA PA-compliant load ticket records, GPS data, and field reports from the first truck movement; reconcile documentation daily with the debris monitoring contractor; and support City staff through final FEMA and FDEP closeout to protect full reimbursement eligibility through final audit

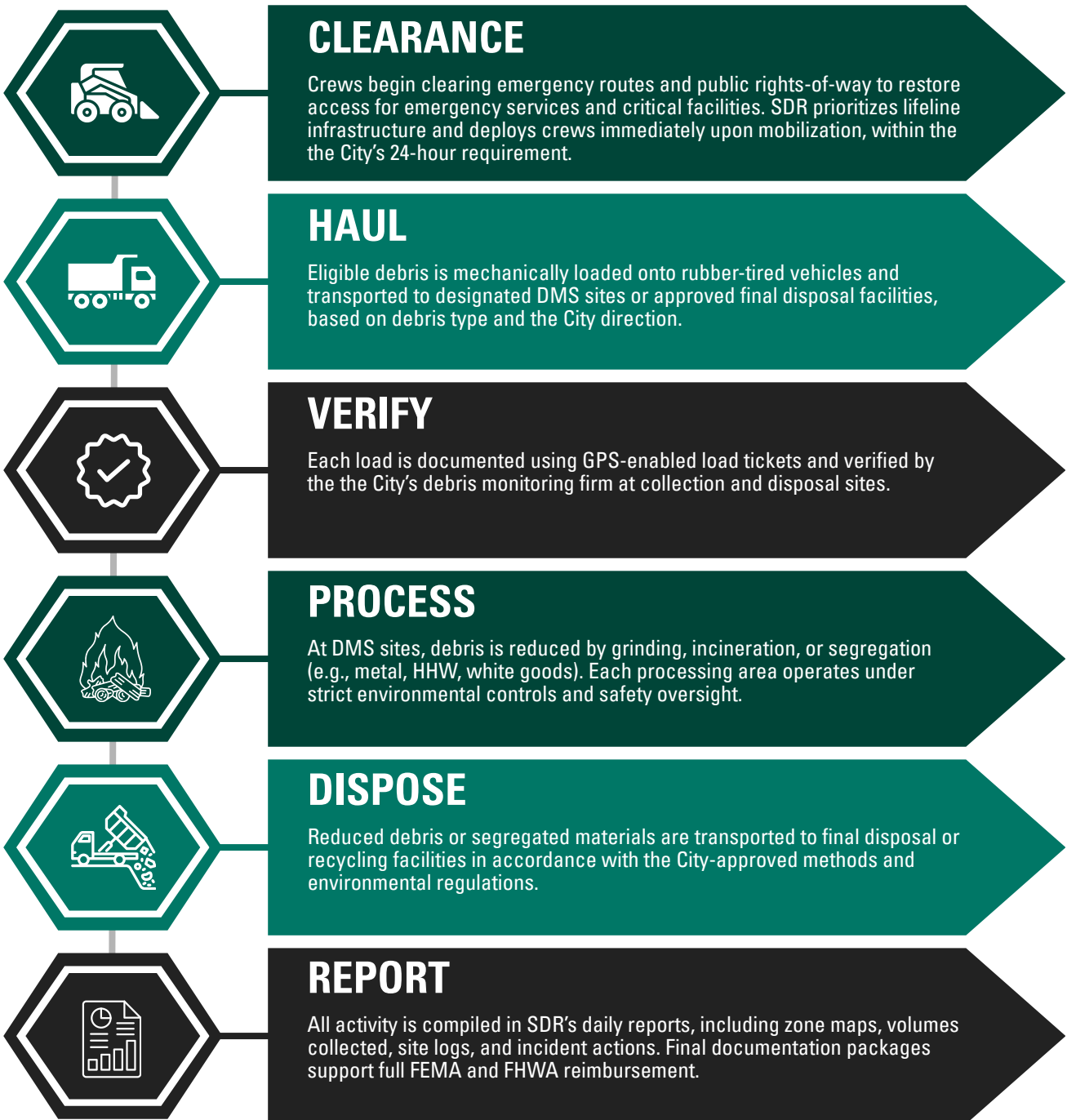
Throughout mobilization, SDR will maintain real-time communication between the EOC, field supervisors, and headquarters, while activating pre-qualified subcontractor resources, including Florida-based partners, to provide surge capacity and ensure production goals are achieved without compromising safety or compliance.



OPERATIONAL EXECUTION

Operations begin with emergency road clearance to restore access to **critical facilities, hospitals, and priority routes** identified by the City. SDR documents all actions in real time using **GPS-enabled tracking** and **ADMS-compatible systems** to ensure transparency and audit readiness.

Once access is restored, SDR conducts sector sweeps, hauling debris to designated DMS sites. Load tickets are verified by monitors and processed digitally to maintain **FEMA compliance**. **Daily Incident Action Plans (IAPs)** define crew assignments, safety briefings, and documentation workflows, ensuring **safe, efficient, and fully reimbursable** operations for the City.

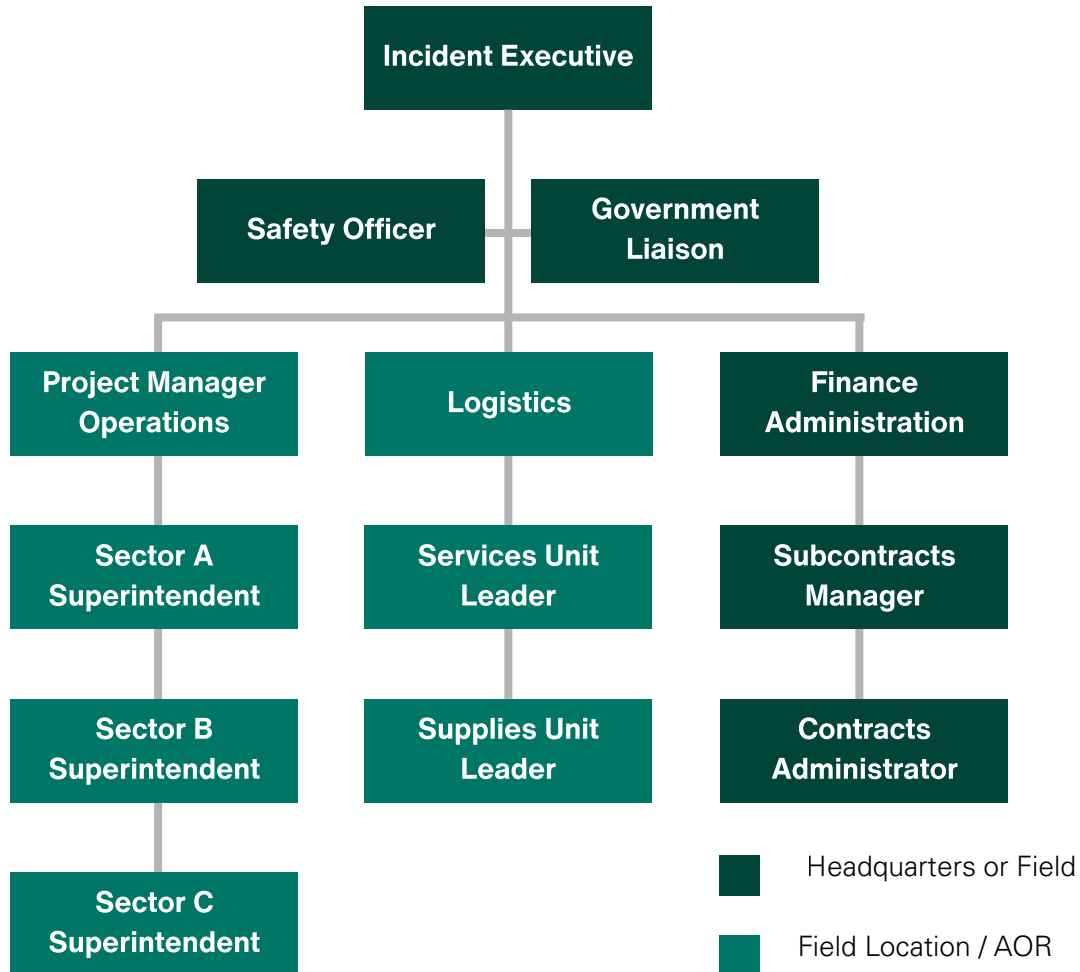


Field Management & Communications

Each project is led by an SDR **Project Manager**, who reports directly to the City officials. Site supervisors oversee field teams under a scalable command structure with a defined span of control consistent with ICS/NIMS principles. Field operations are supported by:

- **Mobile Command Units** with satellite uplinks
- **Daily reporting dashboards** (zone progress, safety, documentation)
- **Encrypted radio systems** with cellular fallback

SDR DEBRIS OPERATIONS COMMAND STRUCTURE



Integration with the City Of Belle Isle

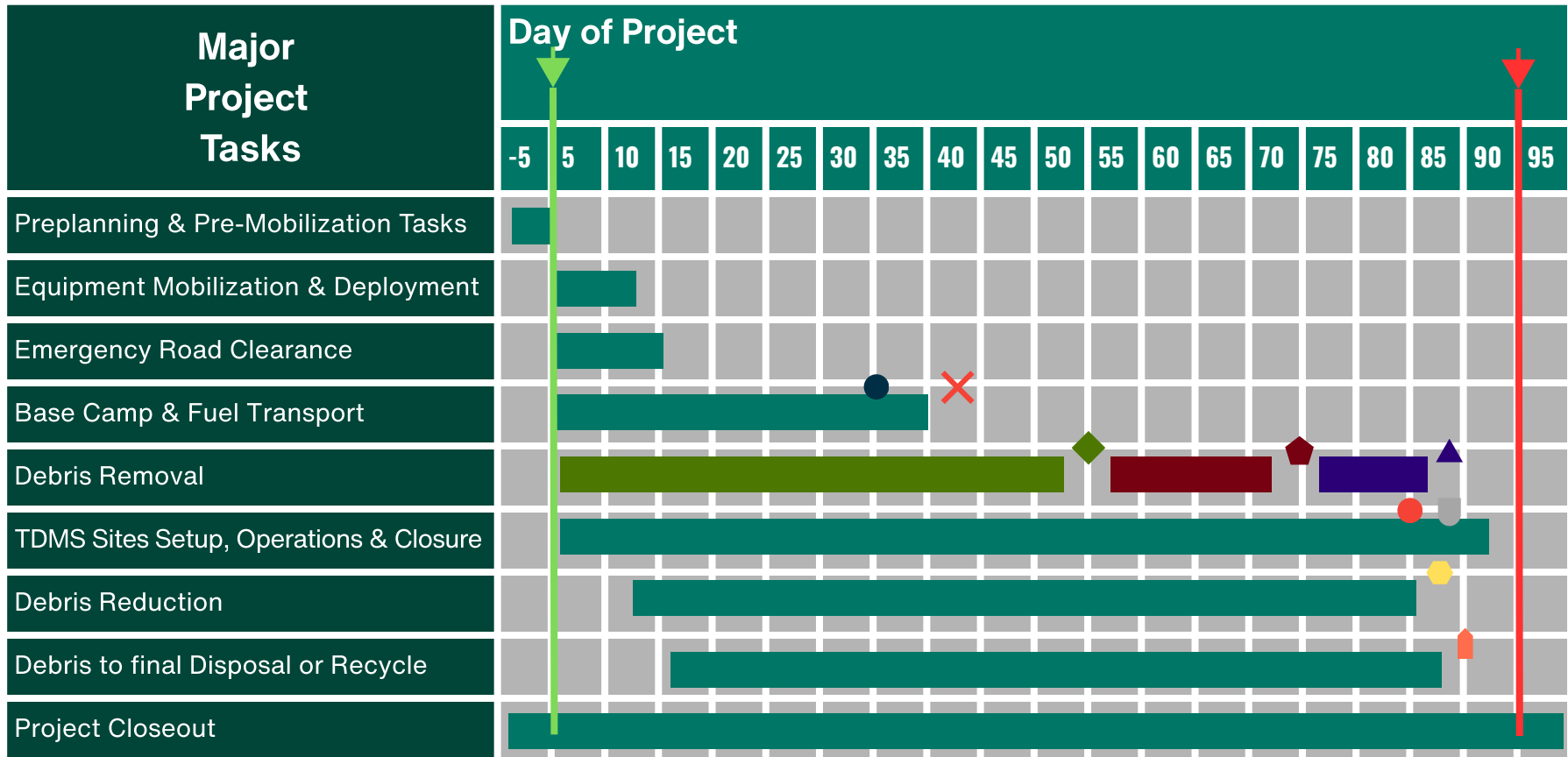
Coordination with the City is continuous throughout the project lifecycle. SDR will:

- Attend daily coordination briefings
- Provide daily status updates and volume reports
- Share **GIS-based mapping** of completed zones
- Support public communication strategies with schedule updates and FAQs

SDR also maintains a roster of vetted subcontractors, with **priority given to Florida-based firms**. These partners provide rapid mobilization, surge staffing, and local economic impact while ensuring full integration into SDR's operational framework.

DISASTER DEBRIS REMOVAL MISSION GENERAL PROCESS MAP

This General Process Map (Gantt Chart) illustrates major aspects of the Scope of Work, their scheduling, and timing relationship. The significance of the disaster and the interests of the the City will dictate the actual length of the disaster debris removal mission.



	First Pass Work	Day 0		Notice to Proceed	Day 70		2 nd Pass Complete	Day 82		TDMS Clear of Debris
	Second Pass Work	Day 30		Fuel Available Locally	Day 80		3 rd Pass Complete	Day 83		TDMS Final Inspection
	Third Pass Work	Day 35		Base Camp Closes	Day 82		TDMS Closure for Receiving	Day 92		Project Completion
		Day 50		First Pass Complete	Day 82		Debris Reduction Complete	Day 104		Closeout Complete

DOCUMENTATION, TRACKING & AUDIT READINESS

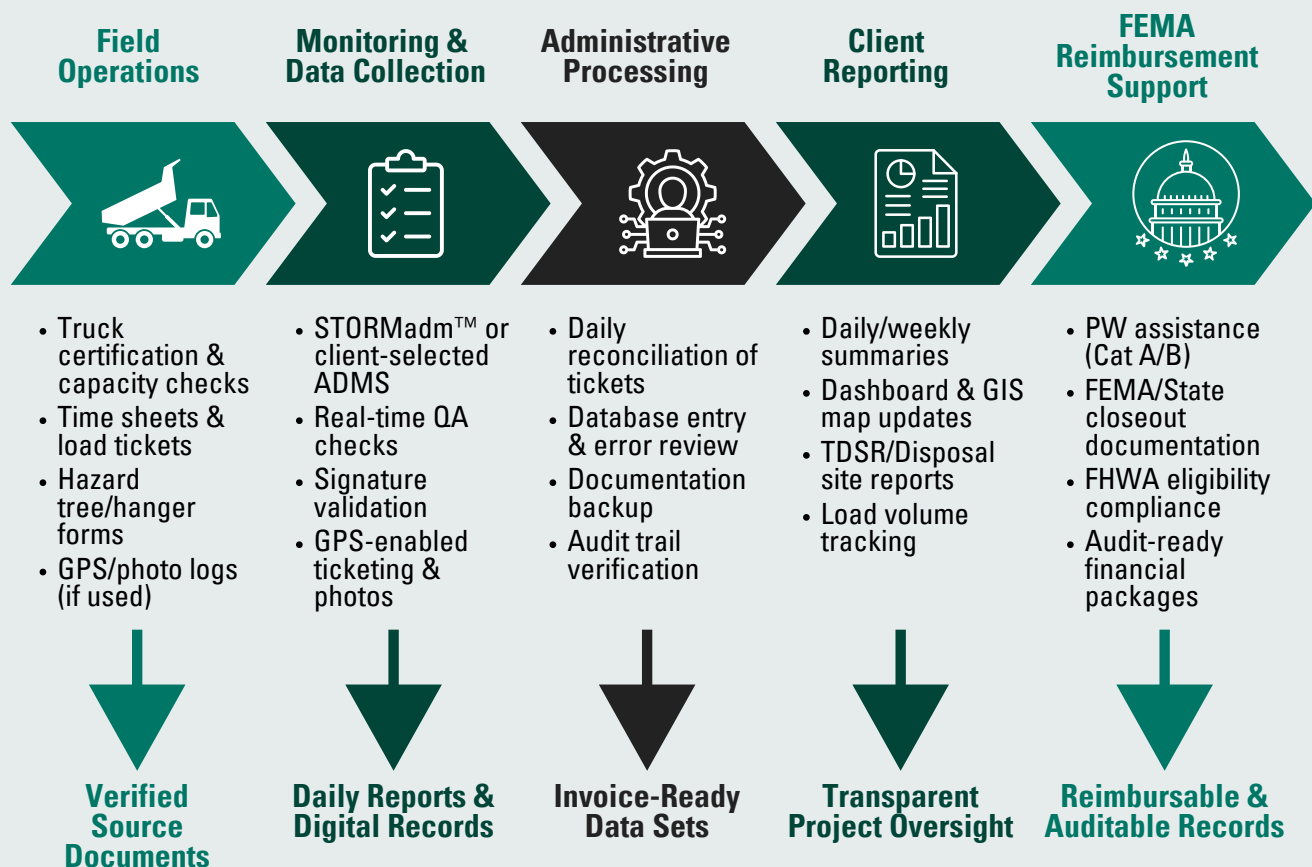
SDR maintains a comprehensive documentation and reporting system that meets the rigorous requirements of **FEMA Public Assistance (PA), FHWA Emergency Relief (ER), and federal/state auditing entities**. Every debris load, site activity, and operational decision is recorded, verified, and archived to ensure the City receives full, timely reimbursement without risk of de-obligation. **SDR has never experienced a FEMA de-obligation on any of its contracts.**

Our process includes:

- **Field-Level Documentation:** GPS-enabled load tickets, truck certifications, time sheets, and hazard tree/hanger forms.
- **Digital Monitoring Integration:** Compatibility with industry-standard systems such as **STORMadm™** and client-selected **ADMS systems**, including GPS and photo validation.
- **Daily & Weekly Reporting:** Zone maps, dashboard updates, progress summaries, and reconciled load counts.
- **Invoice-Ready Data Sets:** Reconciled tickets, database entries, and audit-ready financial packages.
- **Reimbursement Support:** FEMA PA specialists ensure compliance with the **Stafford Act, 44 CFR, and PAPPG (2023)** guidance.

This integrated workflow ensures **complete transparency**, accurate production tracking, and fully auditable records to support federal reimbursement. SDR's clients consistently confirm that our documentation protects eligibility and reduces administrative burden during project closeout.

SDR'S DOCUMENTATION & REPORTING WORKFLOW



COORDINATION WITH FEDERAL, STATE, AND LOCAL AGENCIES

SDR brings extensive expertise in coordinating disaster recovery operations with federal, state, and local agencies. Our team has executed more than 210 debris removal contracts, the majority under the FEMA Public Assistance Program, and managed over 100 million cubic yards of debris in compliance with FEMA, FHWA Emergency Relief, and applicable state program requirements. SDR has never received a FEMA de-obligation across that entire project record.

SDR's operations align with Florida Division of Emergency Management (FDEM) guidance and procedures, recognizing FDEM's role in coordinating state-level disaster declarations, administering FEMA Public Assistance grants in Florida, and serving as the State Applicant Agent for federal reimbursement. SDR has operated under FDEM-administered activations across multiple Florida counties and understands the state-specific documentation requirements, FDEP coordination protocols, and reimbursement workflows that govern Florida debris operations from initial declaration through final closeout.

Our leadership team includes former FEMA executives, engineers, project managers, and compliance specialists trained in the latest FEMA PA guidance on debris collection, removal, reduction, and disposal. We understand the statutes, regulations, and policies that govern eligibility determinations, cost reasonableness, and documentation standards — and we apply that understanding in the field, not just in the office, ensuring debris operations are executed correctly and avoiding costly delays, disallowances, or de-obligations.

Our compliance framework aligns with:

- Stafford Act (42 U.S.C. § 5121 et seq.)
- 44 CFR Parts 13 and 206, including § 206.224 (Debris Removal Eligibility)
- FEMA Public Assistance Program and Policy Guide (PAPPG)
- FEMA 325 Debris Management Guide and FEMA 327 Debris Monitoring Guide
- FHWA Emergency Relief Program Guidelines
- Florida Statutes § 403.7071 and applicable FDEP Emergency Final Orders
- NEPA, ESA, NHPA, Clean Air Act, and Clean Water Act

OUR FEMA LEADERSHIP ADVANTAGE

SDR's compliance program is led by **Robert Samaan**, our Senior Director of State and Federal Programs and a FEMA Qualification System–certified Federal Coordinating Officer (FCO). As former **Regional Administrator** for **FEMA Region IV**, he directed recovery for over 200 federally declared disasters across the Southeast. Mr. Samaan works directly with our project managers, the City, and FEMA field staff to ensure:

- Strict adherence to FEMA, FHWA, and NRCS program requirements
- Early resolution of eligibility or compliance questions
- Complete, accurate documentation for maximum eligible reimbursement

This proven ability to work seamlessly with all levels of government enables SDR to integrate quickly into the County's disaster response framework and deliver compliant, federally reimbursable results.



Every piece of debris we remove is tracked, verified, and documented in real time, because speed restores communities, but compliance protects reimbursement.

Integrated Documentation Systems

When a monitoring firm is engaged, SDR integrates seamlessly with their **Automated Debris Management System (ADMS)**. Our team has extensive experience with **STORMadms™** and other industry-standard platforms, enabling FEMA-compliant **data collection, load ticketing, verification, and invoicing**. These systems interface directly with SDR's internal accounting and project management tools to ensure **accuracy, audit readiness, and efficient reporting**.

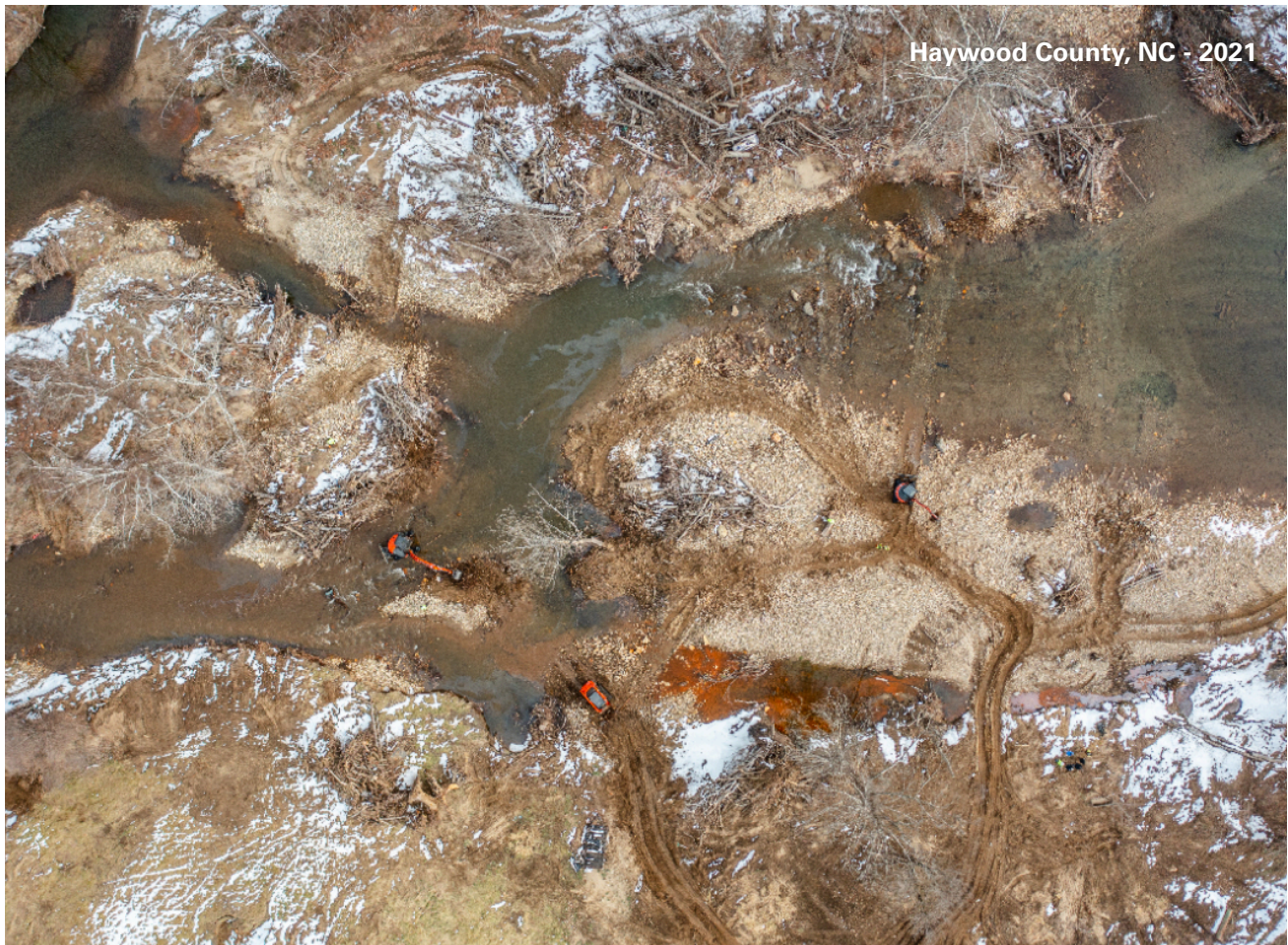
Reconciliation and Reporting

All documentation is **centrally managed, reviewed, and reconciled** by SDR's project management and accounting teams. SDR provides:

- **Daily Situation Reports (SitReps)**
- **Weekly reconciled load databases**
- **Final FEMA submittals**, including invoice packages, project ledgers, and closeout documentation

SDR's **Federal Grants & Reimbursement Team** works directly with the City staff to prepare documentation for **Category A (Debris Removal)** and **Category B (Emergency Protective Measures)**. Services include **Project Worksheet (PW) development, payment requests, closeout support, and appeals assistance**.

Result: SDR's integrated documentation system ensures the City's operations remain **FEMA- and FHWA-compliant, audit-ready, and eligible for maximum reimbursement**, all while reducing administrative burden for local staff.



INTEGRATED TECHNOLOGY & REAL-TIME PROJECT INTELLIGENCE

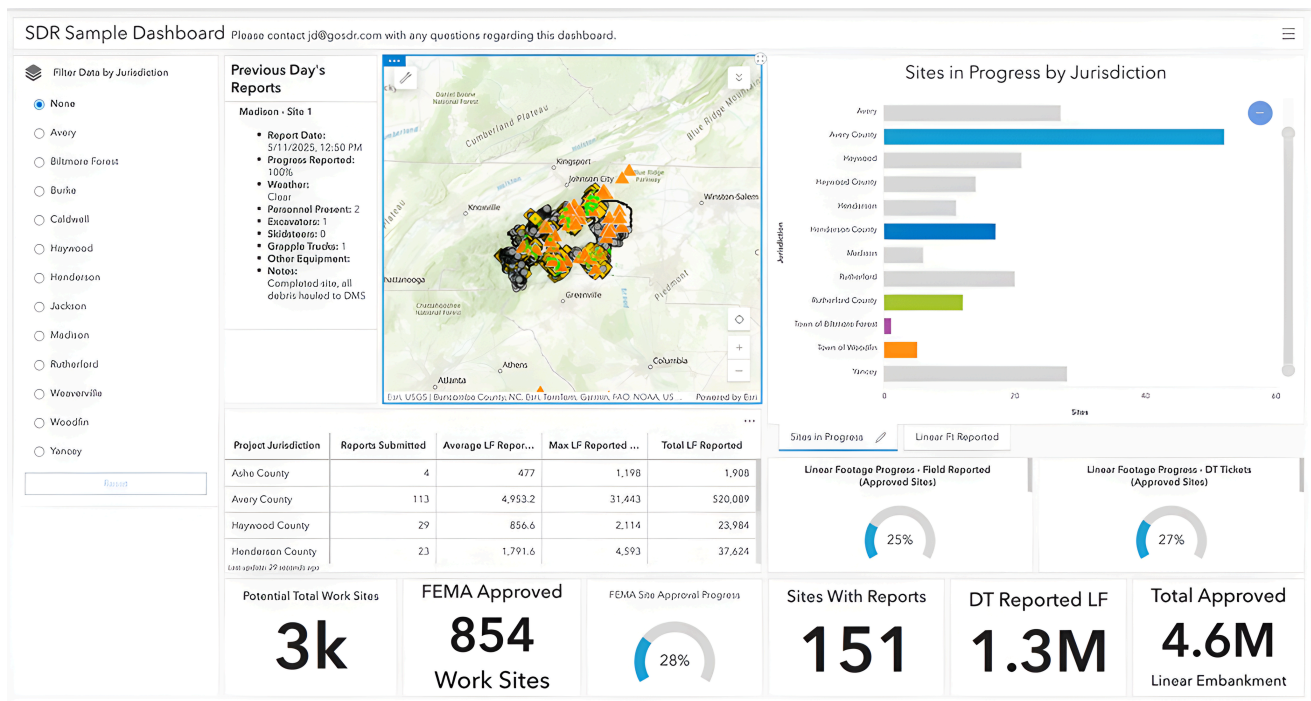
SDR integrates advanced geospatial technology into every phase of debris operations to deliver real-time visibility, documentation integrity, and transparent stakeholder communication. Our technology framework strengthens decision-making, accelerates reporting, and protects FEMA reimbursement eligibility.

INTERACTIVE GIS DASHBOARDS & STAKEHOLDER VISIBILITY

SDR develops secure, web-based GIS dashboards that centralize all project data in one dynamic interface. These dashboards display:

- Live zone progress tracking
- Key performance indicators (KPIs)
- Load volume summaries
- Debris type segregation data
- GIS-mapped collection routes and completed areas

Authorized stakeholders can access current information at any time, review mapped progress by sector, and generate exportable reports for internal leadership or public communication. By delivering structured, visualized data through dashboards, SDR enhances oversight, improves coordination, and ensures leadership maintains continuous operational awareness.



ADVANCED FIELD DATA COLLECTION: SURVEY123 & FIELD MAPS

SDR equips field teams with Esri Survey123 and Field Maps to capture standardized, GPS-verified data directly from the project site.

Using mobile devices, our crews:

- Record points, lines, and polygons with precise geolocation
- Upload photo documentation tied to each record
- Complete customized digital forms aligned with FEMA requirements
- Edit map layers in real time

We design each form specifically for the project scope to ensure the required eligibility documentation is captured systematically and consistently.

Field data syncs directly to the project dashboard, providing near real-time updates and a defensible, verifiable record of site conditions and daily activities.

HIGH-RESOLUTION DRONE IMAGERY & SITE ANALYTICS

SDR deploys Unmanned Aerial Vehicles (UAVs) to capture high-resolution aerial imagery for:

- Initial damage assessment
- Debris volume estimation
- DMS/TDSR site monitoring
- Progress verification
- Change-over-time documentation

We process imagery into orthomosaic maps and site models that support operational planning, validate production, and enhance reporting accuracy.

Drone-derived data integrates directly into SDR's GIS platform and dashboards, providing stakeholders with a clear, comprehensive visual understanding of field conditions and recovery progress.

TECHNOLOGY THAT DRIVES ACCOUNTABILITY

By integrating dashboards, mobile field tools, GPS tracking, and drone analytics, SDR creates a unified digital environment that supports:

- Proactive project management
- Transparent stakeholder communication
- Accurate production tracking
- Audit-ready documentation
- FEMA and FHWA reimbursement protection

Our technology platform ensures every load, location, and operational decision is documented, visualized, and defensible.

The screenshot shows the 'Waterway Sites Reporting Form' mobile application interface. At the top, there is a green header with a close button (X), the title 'Waterway Sites Reporting Form', and a menu icon (three horizontal lines). Below the header, the form is organized into sections:

- Date & Time of Report ***: Includes a date field set to 'Monday, May 12, 2025' and a time field set to '4:00 PM', both with clear (X) buttons.
- Type of Report**: Features three radio button options: 'Daily Report' (selected), 'Start of Work', and 'Closeout'.
- Daily Report**: A sub-section containing:
 - Project Jurisdiction ***: A dropdown menu.
 - Basin ***: A dropdown menu with a note: 'This information is critical as the site numbers repeat between basins!'.
 - Site Number ***: A search field with a magnifying glass icon and an upward arrow. Below it is a list of radio button options: 'B1_0_5', 'B1_0_7', 'B1_1', 'B1_1_5', and 'B1_1_0'.
- Name/Company of Individual Completing Form ***: A text input field.

At the bottom right of the form, there is a green checkmark icon indicating completion.



THE CITY OF BELLE ISLE DISASTER DEBRIS RESPONSE: APPROACH AT A GLANCE

Activity	Equipment Deployed	Key Crews	Compliance Controls
ROW Debris Removal	Grapple trucks, self-loaders, bucket trucks, skid steers, chainsaws	Foreman, CDL operators, FEMA-qualified spotters	Daily ticket reconciliation, curbside separation logs, FEMA PAPPG (2023) adherence
DMS/TDSR Establishment & Management	Dozers, loaders, grinders, air curtain burners, scale houses	Site managers, scale operators, environmental inspectors	FDEP permits, daily environmental logs, site restoration plan
Load Ticketing & Monitoring	ADMS tablets/scanners, weigh scales	Load inspectors, data managers	Real-time QA/QC checks, GIS mapping, coordination with monitoring contractor
Household Hazardous Waste (HHW)	Lined containers, HAZMAT trailers	HAZWOPER-certified crews	EPA, OSHA, and FDEP standards; disposal manifests
White Goods	Flatbed trucks, refrigerant recovery equipment	Certified appliance technicians	Refrigerant recovery logs, recycling manifests
Waterway Debris (if applicable)	Barges, cranes, workboats	Marine recovery crews	USCG coordination, vessel recovery logs
Private Property Debris Removal (PPDR, if directed)	Skid steers, small haul trucks	PPDR crews, ROE coordinators	Signed ROEs, GPS/photo documentation, FEMA authorization
Demolition Debris	Excavators, haul trucks	Demolition teams, safety officers	OSHA demolition standards, FDEP asbestos/abatement compliance

SCALABLE OPERATIONS FOR ALL EVENT TYPES

SDR's operational framework adapts to the size and scope of any debris event in the City, from localized incidents to countywide disaster recovery. Our **owned resources, pre-vetted subcontractor network, and proven management systems** enable us to scale operations rapidly while maintaining compliance with **FEMA, FHWA, and FDEP** regulations. The following examples illustrate how operations expand by event severity and are tailored to meet the City's needs:

Event Type 1: Spot Jobs – Localized Woody Debris

- Resources: 2–3 grapple trucks, 1 bucket truck, 1 skid steer, 1 foreman, 1 FEMA-qualified coordinator
- Compliance: GIS-tracked spot job forms, daily ticket reconciliation.

Event Type 2: Small Event – Countywide, No Reduction

- Resources: 8–12 haul trucks, 2–3 self-loaders, 1 project manager, 1 safety officer
- Compliance: ADMS-integrated load tickets; debris segregation for FEMA eligibility

Event Type 3: Significant Event – Woody Debris Only

- Resources: 12–18 grapple trucks, 2–3 grinders, 1–2 DMS/TDSR teams, GPS-equipped fleet
- Compliance: Grinder logs; dust/runoff controls; FDEP site restoration standards

Event Type 4: Significant Event – Mixed Debris

- Resources: 15–20 collection trucks, 1 white goods crew, 1–2 HAZWOPER spotters, 2–3 documentation staff
- Compliance: Segregation logs, refrigerant recovery documentation, HHW manifests.

Event Type 5: Catastrophic Event – Mixed Debris, Full Scope

- Resources: 20–30+ debris crews, 2–3 DMS/TDSR sites, 4–5 grinders, 1–2 HHW containment cells, 1 FEMA compliance officer
- Compliance: Real-time QA/QC; FDEP environmental controls; FEMA/FHWA reimbursement standards

Event Type 6: Catastrophic Event – Site Management

- Resources: 1–3 site management teams, 1–2 air curtain incinerators (if FDEP approved), 1–2 scale house staff, 1–2 environmental inspectors
- Compliance: Permit tracking, daily environmental logs, site remediation and closure reporting.



SITE HEALTH & SAFETY STRATEGY

SDR's health and safety program is built on the principle that **no task is so urgent it cannot be done safely**. All operations are planned and executed in compliance with **OSHA standards, FEMA Public Assistance guidelines, FHWA requirements, and all applicable local, state, and federal regulations**. Safety begins at mobilization, with each crew receiving a site-specific orientation covering PPE requirements, hazard recognition, and safe work practices.

Accident Prevention & Incident Reporting

SDR's Accident Prevention Plan governs all field operations. Protocols include hazard identification, near-miss reporting, and root cause analysis for every safety event. All incidents, regardless of severity, are logged, reviewed by SDR's Safety Director, and reported transparently to the City. Weekly safety scorecards and trend analyses are generated to track performance and proactively address risks.

Environmental and Public Safety Controls

Public safety and environmental protection are central to SDR's work. Measures include clear site signage, controlled site access, certified traffic flaggers, and dust suppression using water trucks and misting systems. During grinding or incineration, on-site fire suppression equipment is maintained. SDR coordinates with law enforcement as needed for site security. At all DMS sites, controls such as silt fencing and stormwater runoff prevention are installed immediately to safeguard surrounding communities and ecosystems.

A Culture of Safety and Accountability

Safety is a core value at SDR. Every crew member is empowered to identify hazards and intervene, ensuring risks are addressed immediately. Leadership is personally invested in incident-free operations that uphold the City's trust, protect FEMA/FHWA reimbursement eligibility, and ensure every worker and community member remains safe.



QUALITY CONTROL PLAN

SDR maintains a rigorous Quality Control Plan (QCP) to ensure all debris operations are performed safely, efficiently, and in full compliance with **FEMA, FHWA, FDEP**, and **the City** requirements. Our QCP integrates operational oversight with field-level accountability, ensuring that every truckload, ticket, and task meets the standards necessary for documentation integrity, cost recovery, and environmental compliance.

Dedicated Quality Control Team

Each project is assigned a **Quality Control Manager (QCM)** who directs inspectors responsible for:

- Monitoring daily crew performance
- Verifying equipment functionality and cleanliness
- Reviewing documentation for accuracy and completeness

Coordinating with the City's monitoring contractor to align workflows

Documentation Accuracy & Digital Integration

SDR uses **GPS-enabled tracking, photographic documentation**, and an **ADMS-compatible workflow** for real-time load ticket validation. Field supervisors upload data directly via tablets or handheld devices. QC protocols include:

- **10% random daily audits** of load tickets
- Timestamp and geolocation review of haul data
- Reconciliation of contractor and monitor records
- Eligibility review of debris type and source location

Corrective Action & Continuous Improvement

If discrepancies are identified, the QCM initiates corrective action:

- Immediate field notification and documentation pause
- Root cause review and re-training if needed
- Verification of resolution and post-correction audit
- Integration of lessons learned into daily safety briefings and future training

Final Reporting & Audit Readiness

At closeout, SDR compiles a complete package including:

- Load ticket summary logs
- GIS maps of completed zones
- Before/after ROW photos
- Subcontractor equipment and volume logs
- Environmental and safety compliance records

This documentation is provided to **the City** staff in real time and prepared for **audit-ready FEMA/FHWA submittals**.

A Culture of Quality & Compliance

Quality is embedded in SDR's operations. From the first haul to final closeout, our teams are trained to prioritize accuracy, transparency, and compliance, safeguarding the City's full reimbursement eligibility.

SUBCONTRACTING PLAN

SDR is deeply committed to the communities we serve. As part of our mission to accelerate both the **physical and economic recovery** following a disaster, we prioritize subcontracting opportunities for **local businesses**, particularly **MBE, WBE, DBE**, and **labor surplus area firms**. Utilizing local subcontractors is not only efficient, but it also injects capital directly into the affected economy and supports long-term community resilience.

SDR maintains a network of over 75 fully vetted subcontractors within a deployable distance of the City of Belle Isle. These partners have standing agreements with SDR to support debris clearance and removal operations and are trained in **FEMA-compliant documentation, safety protocols, and invoicing procedures**. Their resources, combined with SDR's in-house capabilities, form a **scalable, flexible response team** capable of meeting the needs of any event.

Whenever local resources are available and qualified, SDR makes every effort to **onboard and mobilize area subcontractors**. Upon award, we publicly advertise subcontracting opportunities and initiate our **vetting and onboarding process**. If local capacity is limited, SDR supplements with experienced regional subcontractors who have successfully completed work with us on federally funded debris projects.

All SDR subcontractors:

- Meet federal and contractual safety standards
- Hold required liability and workers' compensation insurance
- Adhere to SDR's strict safety and drug-free work zone policies
- Operate under a signed subcontractor agreement that aligns with SDR's prime contract responsibilities

COMPLIANCE WITH 2 C.F.R. § 200.321(B)

SDR complies with the affirmative steps outlined in federal procurement regulations to ensure inclusion of small, minority-owned, and women-owned businesses. These include:

1. Maintaining solicitation lists of qualified firms
2. Actively soliciting MBE, WBE, and local firms when they are potential sources
3. Dividing work into economically feasible packages to increase participation
4. Establishing delivery schedules that allow for maximum inclusion
5. Using the support of the Small Business Administration and the Minority Business Development Agency

ENSURING PERFORMANCE

We recognize that subcontractor performance directly impacts client satisfaction. To ensure seamless operations, SDR provides:

- On-site quality control and oversight
- Proactive coordination with monitoring firms
- Clear communication protocols between subcontractors, SDR leadership, and the City staff

This proven subcontracting framework ensures the City benefits from a rapid, scalable recovery effort while maximizing the engagement of local businesses.

PUBLIC ANNOUNCEMENTS & NOTICES

SDR supports transparency, local engagement, and compliance with federal contracting standards through proactive communication. Upon contract award, SDR will:

- Issue public announcements to notify local contractors of subcontracting opportunities, using local publications, County coordination channels, and outreach to small/minority-owned businesses.
- Ensure these efforts align with 2 C.F.R. § 200.321 and other applicable federal and state procurement standards.

During active debris removal operations, SDR will coordinate with the City to provide weekly public notices to residents. These may include:

- Debris placement guidelines
- Definitions of eligible vs. ineligible debris
- Collection zone schedules and updates

Notices are typically distributed through **local newspapers, radio stations, municipal websites, and social media platforms** as authorized by the City. All public communications are submitted to the client for approval prior to release.

In addition, SDR maintains a standing network of vetted subcontractors ready to support recovery operations when local capacity is limited. This ensures both rapid mobilization and local participation in disaster recovery efforts.

FINANCIAL STRENGTH & CAPACITY TO PERFORM

SDR has over **\$20 million in owned equipment** assets and a trusted network of subcontractors, which enables us to mobilize rapidly and manage multiple large-scale federal contracts simultaneously. Our financial strength includes **\$250 million aggregate bonding capacity** with a **\$100 million single-project limit**, supported by a **\$500 million credit line**.

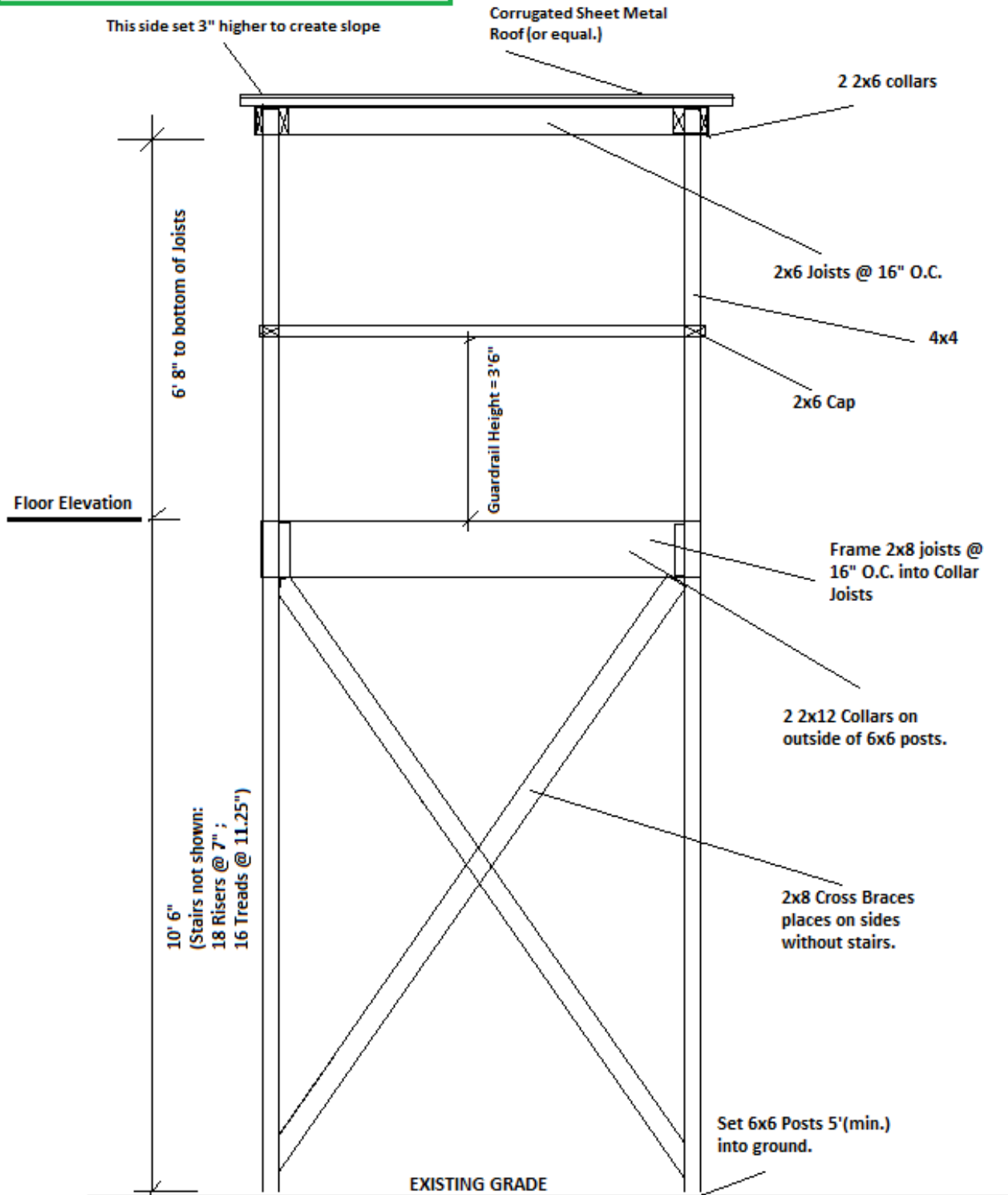
This combination of operational readiness and financial capacity ensures the City that SDR can staff, equip, and sustain prolonged recovery operations without delay or disruption. Our record of **210+ completed debris removal contracts**, many executed under FEMA Public Assistance, demonstrates our ability to stay on the job until the mission is complete.

CONSTRUCTION DRAWINGS FOR TEMPORARY INSPECTION TOWERS

SDR may be requested to construct an inspection tower at each debris storage site to monitor loads on truck ingress and egress. The tower will be built using pressure-treated wood or metal scaffolding. The floor elevation of the tower shall be 13 feet above the existing ground elevation, as coordinated with the Owner, to afford a complete view of the load bed of each truck while allowing for the easy transfer of the debris removal load ticket between the Tower Monitor and the vehicle driver.

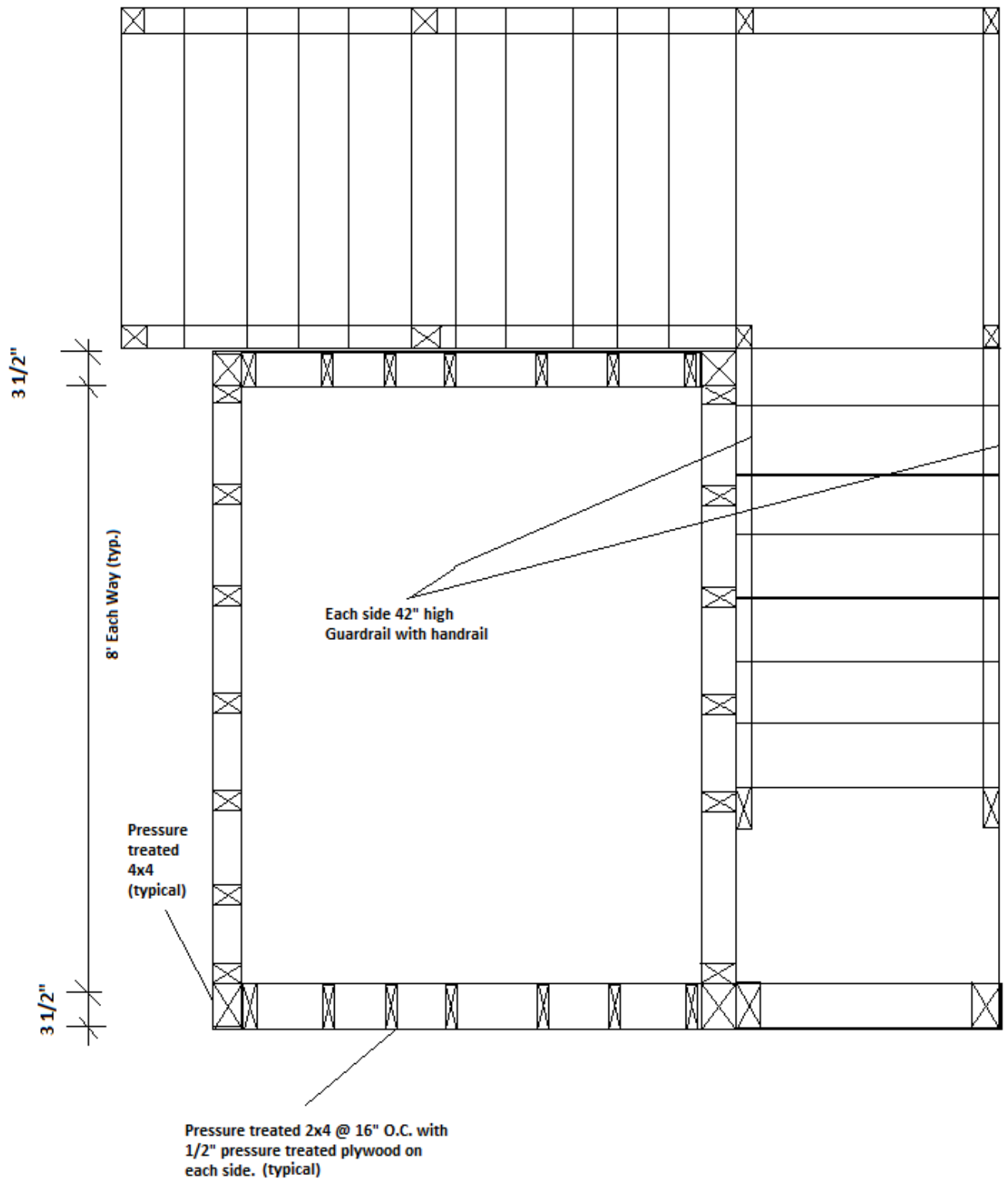
The floor area shall be a minimum of 8' x 8', constructed of 2" x 8" joists, 16" O.C., with ¾" Plywood supported by a minimum of four 6" x 6" posts. A 4-foot-high wall constructed of 2" x 4" studs and ½" plywood shall protect the perimeter of the floor area. A roof shall cover the floor area. The roof shall provide a minimum of 6'-6" of headroom below the support beams. Steps with a handrail shall give access to the tower. SDR will build the tower in accordance with local building code requirements.

Section View - Standard Inspection Tower



Note:
All wood to be pressure treated.

Plan View - Standard Inspection Tower



LOAD TICKET

SDR's Load Ticket may also be utilized by the Client to record the debris collected and transported from rights-of-way to the designated disposal sites. SDR captures 15 key data points described in the Debris Management Guide (FEMA). The six-part load ticket allows all recovery participants to accurately maintain documentation of their billable activities during the recovery project.

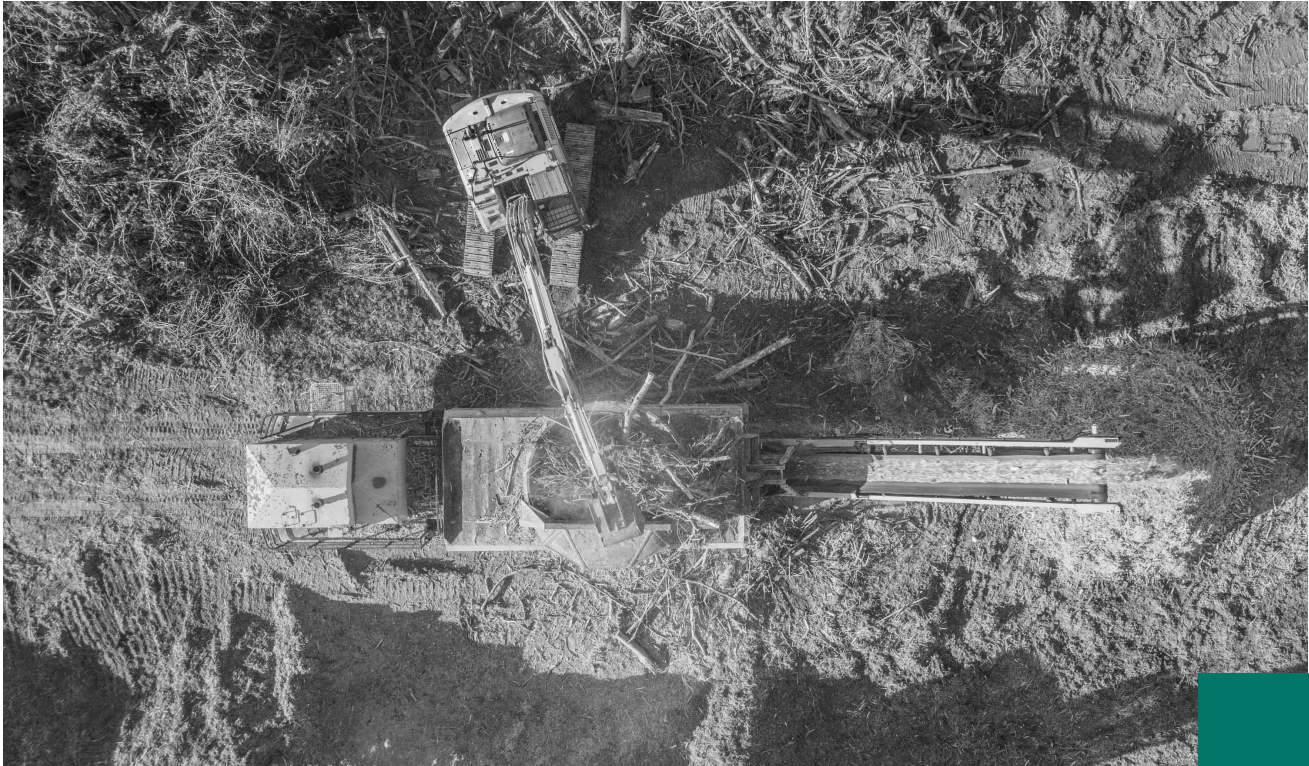
Each week, or more frequently if deemed necessary by the severity of the storm, the load tickets used will be posted to a spreadsheet and/or database and electronically submitted to the Client.

The database includes the following information from each load ticket:

- Date
- Preprinted ticket number
- Hauler's name
- Truck number
- Truck capacity in cubic yards
- Load percentage full, as assigned by the Client Representative in the tower
- Load amount in billable cubic yards
- Debris classification as burnable, non-burnable, mixed, other
- Point of origin for debris collection, time loaded and unloaded, including location of the temporary disposal site

TRUCK CERTIFICATION

SDR's Truck Certification Form documents that the truck and/or trailer is safe, properly licensed, insured, and operated by a licensed driver. The form also certifies the load carrying or volume capacity of the truck and/or trailer, which is a necessary component in determining the total load haul amount for use in the federal reimbursement and contractor compensation process.



TAB III: Experience, Past Performance, & References

PAST PERFORMANCE

INTRODUCTION

SDR brings unmatched experience in disaster debris management, with over **210 completed contracts**, more than **100 million cubic yards of debris processed**, and over **\$960 million** in recovery projects delivered across **25 states**. Our portfolio spans every major disaster type, including hurricanes, tornadoes, floods, wildfires, and winter storms, each requiring rapid mobilization, high-production debris clearance, and strict adherence to **FEMA Public Assistance (PA)** and **FHWA Emergency Relief (ER)** reimbursement protocols.

SDR has successfully supported clients ranging from **small municipalities to statewide agencies**, consistently delivering **fast, compliant, and cost-effective recovery services**. Our experience encompasses the full spectrum of debris streams, including vegetative, construction & demolition (C&D), white goods, household hazardous waste (HHW), waterway/marine debris, and private property debris removal (PPDR). Projects have often been conducted in **complex, multi-jurisdictional environments**, requiring close coordination with state emergency management, environmental regulators, and local EOCs.

Key accomplishments include:

- **10+ million CY** removed across 35 jurisdictions during Hurricane Helene (2024–2025)
- **1.8 million CY** processed during Hurricanes Irma and Florence (2017-2018)
- Nearly **1 million CY** managed across Georgia tornado events (2021 & 2023)
- Simultaneous beach restoration, wildfire cleanup, and ROW utility projects
- Strong local response during Tropical Storm Fred, Hurricane Ian, Hurricane Dorian, and the Iowa Derecho

SDR's success is driven by our **skilled personnel**, including former FEMA officials, retired emergency managers, licensed engineers, ISA-certified arborists, and a full-time CPA, and our use of **GIS-enabled load ticketing and Automated Debris Management Systems (ADMS)** to maintain transparency, QA/QC controls, and reimbursement eligibility.

This proven record demonstrates SDR's reliability, scalability, and readiness to support the City of Belle Isle with the same professionalism and precision that has made us a trusted recovery partner nationwide.



EXISTING FLORIDA CONTRACTS AND RESOURCE AVAILABILITY

SDR currently holds active standby debris removal contracts with more than 20 Florida jurisdictions spanning seven counties and multiple regions of the state. These agreements represent pre-competed, executed contracts under which SDR is the designated debris removal contractor — ready to activate without the delay of emergency procurement. A complete listing of SDR's active Florida standby contracts is provided below.

Client	County	Contract Status
City of Edgewood	Orange	Active Standby
City of Lake Mary	Seminole	Active Standby
City of Pembroke Pines	Broward	Active Standby
Village of Pinecrest	Miami-Dade	Active Standby
City of Hialeah	Miami-Dade	Active Standby
Pinellas County	Pinellas	Active Standby
City of Pinellas Park	Pinellas	Active Standby
City of Safety Harbor	Pinellas	Active Standby
City of Dunedin	Pinellas	Active Standby
City of Gulfport	Pinellas	Active Standby
City of Madeira Beach	Pinellas	Active Standby
City of Oldsmar	Pinellas	Active Standby
City of Indian Rocks Beach	Pinellas	Active Standby
Treasure Island	Pinellas	Active Standby
Hernando County	Hernando	Active Standby
City of Brooksville	Hernando	Active Standby
Gilchrist County	Gilchrist	Active Standby
Escambia County	Escambia	Active Standby
City of Destin	Okaloosa	Active Standby
Madison County	Madison	Active Standby
Calhoun County	Calhoun	Active Standby
Lake County	Lake	Active Standby
Bay County	Bay	Active Standby
SFWMD – Emergency Hauling	Statewide	Active Standby
Florida Municipal Power Agency	Statewide	Active Standby
Gainesville Regional Utilities	Alachua	Active Standby

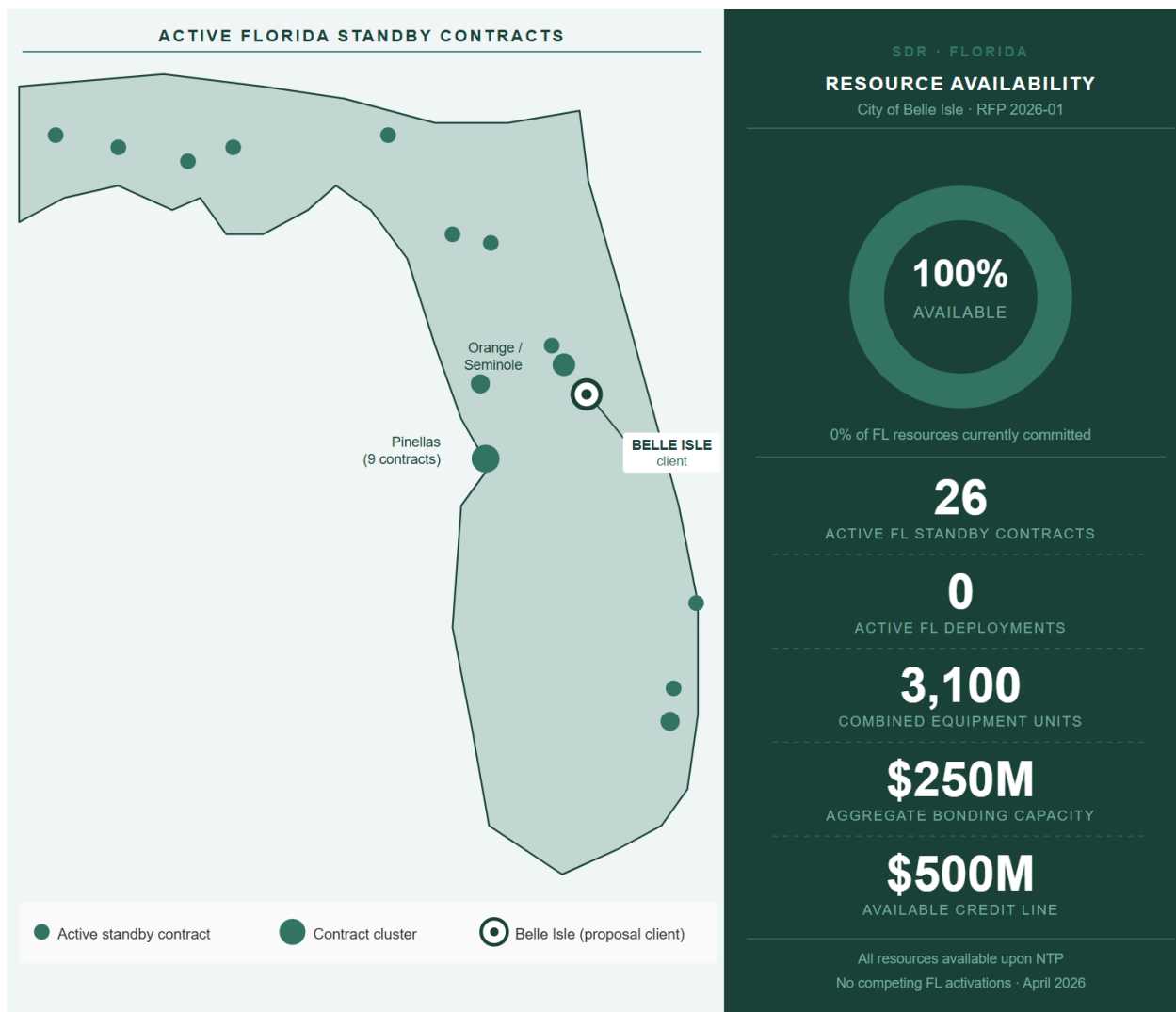
RESOURCE COMMITMENT AND AVAILABILITY

SDR currently has no active debris removal deployments in Florida. No SDR equipment, personnel, or subcontractor resources are committed to an ongoing Florida activation at this time. The full weight of SDR's Florida-positioned operational capacity is available to the City of Belle Isle upon Notice to Proceed.

SDR's available resources include:

- \$20 million owned equipment fleet, unencumbered and available for deployment
- 3,100 pieces of combined equipment availability through SDR's pre-qualified Florida and Southeast subcontractor network
- \$250 million aggregate bonding capacity and \$500 million credit line to sustain full-scale operations without interruption
- Dedicated project management personnel available for immediate assignment to Belle Isle, with no current Florida project commitments competing for that capacity

Because SDR maintains active standby contracts across Florida rather than concentrating resources in a single region, SDR can draw on a distributed equipment and personnel network without triggering resource conflicts with other contracted jurisdictions. In a regional event that activates multiple Florida clients simultaneously, SDR's subcontractor network and financial depth ensure that Belle Isle receives its contracted level of service regardless of the broader disaster environment.



Past Project References

Project	Date	Total CY/Tons	Total Dollar Amount	Contact	Brief Description
2024 Hurricane Helene Coffee County, Georgia	10.01.24-06.30.25	4,385,267	\$68,054,702.00	Wesley Vickers County Administrator 912-384-4799 wesley.vickers@coffeecounty-ga.gov 101 South Peterson Ave. Douglas, GA 31533	ROW Waterway
2024 Hurricane Helene Atkinson County, Georgia	10.02.24-03.31.25	888,499.60	\$13,750,000	Nina Lott County Clerk 912-422-3391 n.lott@atkinson-ga.org 86 Main St. S PO Box 518 Pearson GA 31642	ROW
2024 Hurricane Helene Rutherford County, NC	10.03.24-Present	862,200	\$33,350,000	Paula Roach Finance Director 828-287-6348 paula.roach@rutherfordcountync.gov 3040 Hammond Business Place Raleigh, NC 27603-3666	ROW Waterway
2024 Hurricane Helene Henderson County, NC	10.03.24 – present	587,716	\$24,950,000	Marcus Jones County Engineer 828-694-6560 mjones@hendersoncountync.gov 1 Historice Courthouse Square, Hendersonville, NC 28792	ROW PPDR Waterway
2024 Hurricane Helene Town of Biltmore Forest, NC	10.04.24 – present	380,335	\$9,517,803	Jonathan Kanipe Town Manager 828-274-0824 jkanipe@biltmoreforest.org 355 Vanderbilt Rd Biltmore Forest, NC 28803	ROW PPDR Waterway
2024 Hurricane Helene Yancey County, NC	10.02.24 - Present	1,864,206	\$35,762,900	Lynn Austin County Manager 828-682-1801 lynn.austin@yanceycountync.gov 110 Town Square Burnsville, NC 28714	ROW PPDR Waterway

Past Project References

Project	Date	Total CY/Tons	Total Dollar Amount	Contact	Brief Description
2023 Hurricane Ian Private Property Debris Removal Florida Division of Emergency Management	11.03.22 - 11.03.23	47,414	\$5,968,692	Kevin Guthrie Executive Director 850-298-8250 kevin.guthrie@em.myflorida.com 2555 Shumard Oak Blvd. Tallahassee, Florida 32399	FEMA funding PPDR TDMS Titled Property Staging area Multiple Waste Streams
2021-2024 (12) contract activations on North Carolina Department of Public Safety state contract	08.21.21 - 06.03.23	116,737	\$3,538,640	Joe Stanton Assistant Director 919-218-6325 joe.stanton@ncdps.gov 512 North Salisbury Street Raleigh, NC 27699	12 Projects for Flash Flooding ROW FEMA PA Funded ROW Emergency Waterway Debris Removal
2023 Hurricane Idalia Brooks County, GA	09.01.23 - 11.15.23	149,640	\$3,656,735	LaToya Hampton Director of Emergency Services 229-263-4262 lhampton@brookscountyga.gov 610 S Highland Rd Quitman, GA 31643	Woody/Veg C&D HHW White Goods Dangerous Leaners / Hangers / Stumps TDMS Operations
2023 Hurricane Idalia Gilchrist County, FL	09.01.23 - 11.15.23	36,923	\$839,170	Ralph Smith Emergency Management Director 386-935-5400 rsmith@gilchrist.fl.us 3250 N.U.S. Highway 129 Bell, FL 32619	Woody/Veg C&D HHW White Goods Dangerous Leaners / Hangers / Stumps TDMS Operations
2023 GA Tornadoes/Debris Removal Service City of Griffin, GA	01.18.23 - 09.21.23	303,877	\$5,026,760	Mariza Eller Director of Public Works 770-229-6603 meller@cityofgriffin.com 100 South Hill Street Griffin, GA 30223	Debris Collection / Removal Debris Management FEMA Reimbursement

Past Project References

Project	Date	Total CY/Tons	Total Dollar Amount	Contact	Brief Description
2023 GA Tornados/Debris Removal Services Butts Co, GA	01.21.23- 04.11.23	127,737	\$3,002,291	Brad Johnson County Manager 770-775-8200 bjohnson@buttscounty.org 625 West 3rd Street Jackson, GA 30233	Debris Collection / Removal Debris Management FEMA Reimbursement
2023 GA Tornados/Debris Removal Services Spalding County, GA	01.19.23- 08.01.23	487,913	\$6,588,294	Glenn Polk Emergency Management Director 770-228-2129 gpolk@spaldingcounty.com 1005 Memorial Drive Griffin, GA 30223	Debris Collection / Removal Debris Management FEMA Reimbursement
2021 Tropical Storm Fred/ Flash Flooding Haywood County, NC	08.27.21- 04.01.22	78,540	\$1,800,000	Kris Boyd Deputy County Manager 828-507-9081 kris.boyd@haywoodcountync.gov 285 N. Main Street Waynesville, NC 28786	FEMA PA Funded ROW & Emergency Waterway Debris Removal
2021 Tropical Storm Fred /Flash Flooding Buncombe County, NC	09.12.21 11.15.21	5,095	\$231,454	Dane Pederson Solid Waste Director 828-250-5460 dane.pederson@buncombecounty.org 281 Panther Branch Road Alexander, NC 28701	FEMA PA Funded Emerg. Waterway Debris Removal
2021 Creek / Stream Debris Removal Oconee Co. SC	04.22.21- 06.19.21	62,000	\$1,575,300	Scott Krein Emergency Management Director 864-638-4200 skrein@oconeesc.com 300 South Church Street Walhalla, SC 29691	Creek/Stream Debris Removal

Past Project References

Project	Date	Total CY/Tons	Total Dollar Amount	Contact	Brief Description
2021 Georgia Tornadoes City of Newnan, GA	03.29.21 - 08.06.21	388,000	\$5,481,300	Ray Norton Public Works Director 404-606-9140 RNorton@cityofnewnan.org 25 Lagrange St. Newnan, GA 30263	Woody/VEG C&D HHW White Goods Dangerous Leaners/Hangers/Stumps TDMS Operations
2021 Winter Storm Uri Carter Co. KY	03.04.21 - 08.17.21	135,000	\$4,272,400.00	Mike Malone Judge/Executive 606-474-5366 cartercountyky@gmail.com 300 W Main St STE 227 Grayson, KY 41143	Debris Collection / Removal Debris Management FEMA Reimbursement
2020 SC Tornado Oconee Co. SC	04.21.20 - 06.20.20	491,504	\$2,748,000	Jeffrey Terry P.E. SCDOT 803-737-1291 terryjs@scdot.org 955 Park St. Columbia, SC 29202	Debris Collection / Removal Debris Management FEMA Reimbursement
2020 Hurricane Zeta White Co, GA	11.2020 - 12.2020	6,200	\$107,500	David Murphy EM Director 706-864-9500 dmurphy@whitecounty.net 1241 Helen Hwy Ste 100 Cleveland, GA 30528	Vegetative and C&D Debris Removal
2019 Hurricane Dorian Dare County, NC	09.30.19 - 11.23.20	111,000	\$2,050,000	Shanna T. Fullmer Public Works Director 252-475-5844 shanna@darenc.com 1018 Driftwood Dr. Manteo, NC 27954	Vegetative and C&D Debris Removal

Past Project References

Project	Date	Total CY/Tons	Total Dollar Amount	Contact	Brief Description
2019 Hurricane Dorian Tyrrell County, NC	10.10.19-12.15.19	36,070	\$648,000	David Clegg County Manager 252-796-1371 dclegg@tyrrellcounty.net 108 S Water Street Columbia NC 27925	Vegetative and C&D Debris Removal
2019 Hurricane Michael Mitchell Co. GA	03.21.19 - 04.30.19	43,600	\$536,000	Clark Harrell County Administrator 229-276-2672 charrell@crispcounty.com 210 S 7th St., Cordele, GA 31015	Debris & Tree Removal Flood Abatement Environmental Constraints
2019 Brevard Beach Berm Restoration Brevard Co. FL	10.15.19-04.21.19	99,841	\$3,300,000	Mike McGarry Beaches, Boating & Waterways Program Manager 321-537-1779 mike.mcgarry@brevardfl.com 2725 Judge Fran Jamieson Way Building A, ROOM 219 Viera, FL 32940	Beach and Dune Restoration
Brevard Beach Berm Restoration Brevard County, FL	12.04.17-05.30.13	235,000	\$7,600,000	Mike McGarry Beaches, Boating & Waterways Program Manager 321-537-1779 mcgarry@brevardfl.com 2725 Judge Fran Jamieson Way Building A, ROOM 219 Viera, FL 32940	Placed Beach Quality Sand to Restore over 22 miles of Beach
2018 Hurricane Florence North Carolina DOT Pamlico & Craven Counties	09.30.18-01.23.19	150,900	\$4,300,000	Jeremy Stroud Division 2 Maintenance Engineer 252-775-6100 jdstroud@ncdot.gov 105 Pactolus Hwy (NC 33) Greenville, NC 27835	Vegetative and C&D Debris Removal

Past Project References

Project	Date	Total CY/Tons	Total Dollar Amount	Contact	Brief Description
2017 Hurricane Irma Macon-Bibb, GA	10.12.17- 02.23.18	97,400	\$1,900,000	Spencer Hawkins EM Director 478-832-6301 shawkins@maconbibb.us 700 Poplar St. Macon, GA 31201	Vegetative and C&D Debris Removal
2016 Hurricane Matthew South Carolina DOT 4 Counties	10.15.16 - 03.28.17	642,000	\$9,500,000	Jeffrey Terry P.E. SCDOT 803-737-1291 terryjs@scdot.org 955 Park St. Columbia, SC 29202	Vegetative and C&D Debris Removal
2014 Ice Storm Aiken County, SC Aiken, SC- Roads	02.13.14 - 08.08.14	1,433,000	\$29,800,000	Paul Matthews EMA Director 803-642-2561 pmatthews@aikencountysc.gov 1930 University PKW Suite 3000 Aiken, SC 29801	Vegetative and C&D Debris Removal
2014 Ice Storm Barnwell County, SC SC DOT- Barnwell Co.	02.13.14 - 07.20.21	1,000,000	\$11,500,000	Roger Riley Director of Emergency Management 803-541-1001 rriley@barnwellsc.com 57 Wall St. Barnwell, SC 29812	Vegetative and C&D Debris Removal
Aiken Co. Facilities, School District, Public Service Authority, Horse Creek Water Trail Aiken, SC	02.12.14 - 08.08.14	500,000	\$6,000,000	Paul Matthews EMA Director 803-642-2561 pmatthews@aikencountysc.gov 1930 University PKW Suite 3000 Aiken, SC 29801	Removed and Processed Debris

MULTI-STATE HURRICANE HELENE DISASTER RECOVERY

Client

Simultaneous contracts across four states & 35 jurisdictions

Location

Multiple across NC, SC, GA, & FL

Contract Value

\$393 Million (to date)

Period of Performance

2024 - 2025

Project Type

Right of Way Debris
Waterway Debris
PPDR



Project Overview:

Hurricane Helene struck in 2024, causing severe wind and flood damage across four states. SDR executed one of its largest coordinated operations under FEMA Declarations FEMA-4830-DR-GA, FEMA-4828-DR-FL, FEMA-4829-DR-SC, and FEMA-4827-DR-NC.

In compliance with FEMA Public Assistance guidelines, SDR removed **over 10 million cubic yards of debris**, managed **74 Debris Management Sites**, and deployed **530+ debris collection crews**. Operations included right-of-way collection, waterway debris removal, and private property debris removal (PPDR), supported by advanced tracking, environmental controls, and rigorous safety management.

Key Project Elements

- **ROW Debris:** 10M+ cubic yards processed via incineration, grinding/mulching, and reuse. Hazardous tree work with Sennebogen equipment in mountainous terrain.
- **Waterway Debris:** Cleared 1,200+ miles of streams, tributaries, and rivers; managed vegetative, C&D, vessels, and HHW debris; secured ROEs; deployed drones for surveys.
- **PPDR:** Assisted thousands of residents in Western NC with debris removal from private property, securing ROEs and minimizing property impact.
- **Safety:** Full-time safety lead, Job Safety Analyses before each task, specialized protocols for debris impacting structures.
- **Financial Capacity:** Financed/bonded \$500M in work, 100% Payment & Performance bonding, \$5M+ weekly subcontractor payroll maintained on schedule.

SDR supported one of the **largest multi-state hurricane recoveries in recent history**, rapidly scaling operations, maintaining flawless FEMA compliance, restoring critical infrastructure, and protecting communities while keeping safety, environmental stewardship, and subcontractor support at the forefront.



HURRICANE HELENE DEBRIS REMOVAL

Client

Coffee County Board of Commissioners

Location

Coffee County, Georgia

Contract Value

\$68 Million

Period of Performance

10.01.24 - 06.30.2025

Project Type

FEMA-PA
Debris Removal
Waterway Debris



Project Overview:

After Hurricane Helene's 2024 landfall, Coffee County faced massive wind and flood damage, blocked roadways, and waterways choked with debris. Under a **FEMA Public Assistance** mission, SDR executed a full-scale debris removal program covering right-of-way collection and waterway debris clearance.

SDR **removed 4,385,267 cubic yards of debris**, including:

- 3,116,716 CY vegetative debris
- 366,893 CY waterway debris
- 893,836 CY processed wood chips
- 7,821 CY construction & demolition debris

Key Project Elements

- **Emergency Road Clearance:** Opened critical routes alongside the National Guard, Urban Search and Rescue, Georgia Forestry, Georgia DNR, firefighters, and local volunteers.
- **ROW Debris Removal:** Large-scale processing with grinders, wheel loaders, dozers, and tractor trailers.
- **Waterway Clearance:** Restored flow across hundreds of miles of streams, tributaries, and rivers to reduce flood risk.
- **Heavy Equipment Deployment:** Mobilized ~100 units, including self-load trucks, skid steers, excavators, and specialized debris processing equipment.

SDR's rapid mobilization, seamless coordination with multiple agencies, and large-scale debris operations restored access, reduced hazards, and supported Coffee County's recovery — all in full FEMA compliance.

Reference:

Wesley Vickers, County Administrator
Wesley.vickers@coffeecounty-ga.gov | 912-384-4799



HURRICANE HELENE DEBRIS REMOVAL

Client

Atkinson County, GA

Location

Atkinson County, GA

Contract Value

\$13.75 Million

Period of Performance

10.02.24 - 3.31.25

Project Type

FEMA-PA
Debris Removal



Project Overview:

Following Hurricane Helene's 2025 landfall, Atkinson County experienced widespread wind damage, fallen trees, and heavy debris accumulation across residential and rural areas. SDR was engaged under the FEMA Public Assistance (PA) program to manage countywide debris removal operations, ensuring full documentation compliance for FEMA reimbursement.

Over the course of the project, SDR **removed approximately 888,500 cubic yards of vegetative and construction & demolition (C&D) debris from public rights-of-way**. Work included collection, reduction, and final disposal of debris, restoring road access and public safety throughout the county.

Key Project Elements

- **Right-of-Way Debris Removal:** Collected and processed mixed vegetative and C&D debris from public property and transportation routes.
- **Debris Reduction & Processing:** Grinding and mulching for volume reduction and environmentally responsible disposal.
- **Traffic & Safety Management:** Operated under county-approved MOT plans to maintain safe public access.
- **Equipment Deployed:** Bucket trucks, debris trucks, skid steers, wheel loaders, and excavators with grapple saws.
- **FEMA Compliance:** All load tickets, truck certifications, and monitoring managed through FEMA-approved documentation protocols.

SDR's rapid mobilization, experienced debris crews, and proven FEMA compliance processes enabled Atkinson County to clear storm debris efficiently and safely, restoring public access and community stability.

Reference:

Robbie Stone, Emergency Management Director
r.stone@atkinson-ga.org | 912.422.7541



HURRICANE HELENE DEBRIS REMOVAL

Client

Yancey County

Location

Yancey County, NC

Contract Value

\$55.5 Million

Period of Performance

10.24.24 - Present

Project Type

FEMA-PA
Debris Removal
PPDR



Project Overview:

Following Hurricane Helene's 2024 landfall, Yancey County sustained widespread wind and flooding damage across residential, commercial, and rural areas. SDR was engaged under the FEMA Public Assistance (PA) program to lead multi-scope debris removal operations, including Right-of-Way (ROW), Private Property Debris Removal (PPDR), and Waterway Debris Removal. To date, **SDR has removed 598,515 cubic yards and 660,368 linear feet of disaster debris.**

Key Project Elements

- **ROW Debris Removal:** Collected and processed vegetative and C&D debris from public rights-of-way
- **PPDR:** Issued 286 work orders and completed 209 private properties to date, restoring habitability and safety.
- **Waterway Debris Removal:** Cleared vegetative and C&D debris from streams, rivers, and tributaries to reduce flood hazards.
- **Debris Processing:** Operated temporary sites with grinding, mulching, and chip hauling for beneficial reuse.
- **Equipment Deployed:** Grapple trucks, dump trucks, walking floor chip trucks, wheel loaders, excavators, skid steers, bulldozers, Sennebogen units, bucket trucks, grapple saws, horizontal grinders, climbing crews, saw crews, and hand crews.

Debris Totals:

- Vegetative Debris (ROW + PPDR): 453,735 CY
- C&D, Sand Debris (ROW + PPDR): 140,093 CY
- Waterway Debris: 4,687 CY, 660,38 LF

SDR's rapid mobilization, expertise, and strict FEMA compliance are helping Yancey County restore access, clear waterways, and return storm-impacted properties to safe, livable conditions.

Reference:

Lynn Austin, County Manager
lynn.austin@yanceycountync.gov | 828.682.1801



HURRICANE IDALIA DEBRIS REMOVAL & MANAGEMENT

Client

Gilchrist County, FL
Brooks County, GA

Location

Gilchrist County, FL
Brooks County, GA
Clinch County, GA

Contract Value

\$5.16 Million

Period of Performance

09.01.23 - 11.15.23

Project Type

Debris Removal
Debris Management
Hazard Tree Mitigation
FEMA PA Reimbursement



Project Overview:

In late August 2023, Hurricane Idalia made landfall in Florida’s Big Bend region as a Category 3 hurricane, bringing widespread wind damage, flooding, and extensive treefall across northern Florida and southern Georgia. SDR was activated under a **pre-positioned contract** with Gilchrist County, FL, and engaged by Brooks and Clinch Counties, GA, to lead emergency response and debris recovery efforts.

Under **FEMA Public Assistance** guidelines, SDR removed **210,553 cubic yards** of disaster debris, including vegetative material, C&D debris, household hazardous waste (HHW), white goods, and hazardous trees (leaners, hangers, and stumps). SDR established and operated multiple **Temporary Debris Management Sites (TDMS)** to support efficient processing and disposal.

Key Project Elements

- **Emergency Road Clearance:** Rapid deployment to restore critical transportation corridors.
- **Debris Removal & Processing:** Multi-waste stream collection in compliance with FEMA PA requirements.
- **Hazard Tree Mitigation:** Safe removal of dangerous leaners, hangers, and stumps.
- **Equipment Deployed:**
 - 12 Bucket Trucks
 - 14 Self-Loaders (Doubles)
 - 4 Skid Steers
 - 3 Horizontal Grinders

SDR’s pre-staged resources, seamless multi-county coordination, and compliance-driven execution restored safe access, reduced hazards, and positioned each jurisdiction for full FEMA reimbursement.

Reference:

Ralph Smith – Emergency Management Director, Gilchrist County, FL
rsmith@gilchrist.fl.us | 386-935-5400 / 352-317-1076

Jessica J. McKinney – County Administrator, Brooks County, GA
jmckinney@brookscountyga.gov | 229-560-2967



2023 GEORGIA TORNADOES: SPALDING BUTTS COUNTIES

Client

Butts & Spalding County
City of Griffin

Location

Spalding County
City of Griffin

Contract Value

\$14.62 Million

Period of Performance

01.18.23 - 09.01.23

Project Type

FEMA-PA
Debris Removal
Debris Management



Project Overview:

On January 12, 2023, a severe tornado outbreak struck the Southeast, including two tornadoes in **Spalding County, GA**, an EF-3 and an EF-2, that caused significant damage to homes, businesses, utilities, and public infrastructure. Under a pre-positioned contract in **Butts County**, SDR mobilized immediately, deploying additional crews to assist **Spalding County** and the **City of Griffin**.

Initial operations focused on clearing emergency routes to restore access for first responders, followed by full-scale debris removal, hazard tree mitigation, utility ROW debris clearance, and TDMS operations. Under FEMA Disaster Declaration FEMA-4685-DR-GA, SDR removed **919,527 cubic yards of vegetative, C&D, HHW, and white goods debris**.

Key Project Elements

- **Emergency Road Clearance:** Restored critical transportation corridors in coordination with local emergency management.
- **Debris Removal & Processing:** Collected and disposed of multiple waste streams in compliance with FEMA PA requirements.
- **Hazard Tree Mitigation:** Removed dangerous leaners, hangers, and stumps posing public safety hazards.
- **Equipment Deployed:**
 - 22 Bucket Trucks
 - 28 Self-Loaders
 - 12 Skid Steers
 - 4 Horizontal Grinders

SDR's rapid mobilization, disciplined incident action planning, and coordinated multi-jurisdictional operations restored access, reduced hazards, and accelerated recovery for communities across central Georgia.

Reference:

Glenn Polk, Spalding County EMG
gpolk@spaldingcounty.com | 770.228.2129

Mariza Eller, City of Griffin Public Works Director
meller@cityofgriffin.com | 770.229.6603



WINTER STORM URI DEBRIS REMOVAL

Client

Various Kentucky Counties

Location

Carter, Elliott, Lawrence, and Boyd Counties

Contract Value

\$18.57 Million

Period of Performance

03.04.21 - 08.30.21

Project Type

FEMA-PA
Debris Removal
Hazardous Tree Removal



Project Overview:

In early 2021, a severe winter storm brought heavy icing and flooding to eastern Kentucky, causing widespread damage to infrastructure, roadways, and trees across **four counties**. Under emergency contracts, SDR led debris removal and hazardous tree mitigation operations in full compliance with **FEMA Public Assistance (PA) requirements**.

SDR deployed **65+ crews**, removed **641,800 cubic yards** of storm debris, and mitigated over **24,000 hazardous trees and hanging limbs**. Operations were challenged by narrow, hilly roadways and flood-compromised routes, necessitating advanced traffic control and route planning to maintain safe and efficient production.

Key Project Elements

- **Debris Removal:** Collected, hauled, and processed vegetative debris across four counties.
- **Hazardous Tree Mitigation:** Removed 24,000+ leaning or hanging trees threatening public safety.
- **Site Management:** Operated Temporary Debris Management Sites (TDMS) with burning, ash haul-out, and environmental compliance.
- **Specialized Equipment:**
 - 60 Bucket Trucks
 - 86 Self-Loaders (Doubles)
 - 40 Dump Trailers
 - 10 Trackhoes
 - 9 Dump Trailers (80–100 CYD)

SDR's structured, zone-based operations, rapid mobilization, and coordinated multi-county effort restored safe access, mitigated long-term public safety hazards, and enabled critical recovery operations to proceed without delay across eastern Kentucky.

Reference:

Mike Malone | Judge/Executive
cartercountyky@gmail.com | 606-474-5366
300 W Main Street, Suite 227, Grayson, KY 41143



DERECHO DEBRIS REMOVAL

Client

City of Marion

Location

Marion, IA

Contract Value

\$24.37 Million (Combined)

Period of Performance

08.2020 - 6.2021

Project Type

FEMA-PA
Debris Removal
Waterway Debris



Project Overview:

In August 2020, a rare and destructive **derecho** struck central and eastern Iowa, producing sustained straight-line winds exceeding 100 mph. The storm caused catastrophic tree loss, with over 90% of Marion’s urban tree canopy damaged, and significant impacts on infrastructure across public rights-of-way, parks, and waterways.

Under the **FEMA Public Assistance (PA)** program, SDR was engaged to lead large-scale debris removal across two coordinated recovery phases: public ROW/structural debris operations and waterway debris clearance.

SDR removed **1,019,088 cubic yards of debris**, including:

- 729,900 CY vegetative & structural debris from public property
- 289,188 CY waterway debris

Key Project Elements

- **ROW Debris Removal:** Cleared and processed vegetative and structural debris from streets, parks, and public property.
- **Waterway Debris Removal:** Cleared storm-impacted waterways to restore flow and reduce flood risk.
- **Hazard Tree Removal:** Mitigated dangerous leaning and hanging trees citywide.
- **Debris Processing:** Operated TDMS sites with grinding, mulching for beneficial reuse, and environmental compliance measures.
- **Equipment Deployed:** ~55 units, including bucket trucks, self-loaders with hauling units, horizontal grinders, dump trailers (80–100 CYD), trackhoes, excavators with grapple saws, a high-tip wheel loader, tracked skid steers, and Ponsse hauling trucks.

SDR’s rapid mobilization, precise operational control, and compliance-driven execution restored safe access, cleared waterways, and accelerated Marion’s recovery from one of the most destructive inland wind events in U.S. history.

Reference:

Ryan Miller – Public Services Department Director
rmiller@cityofmarion.org | 319-377-6367
1225 6th Avenue, Suite 170, Marion, IA 52302



2021 GEORGIA TORNADOES: WOODY/VEG, C&D, HHW, WHITE GOODS DEBRIS REMOVAL

Client

City of Newnan, GA

Location

Newnan, GA

Contract Value

\$5,481,300

Period of Performance

03.09.21 - 08.06.21

Project Type

FEMA-PA
Debris Removal
Debris Management

Key Personnel

Sonny Sims



Project Overview:

Following a series of destructive tornadoes across the Southeast, an EF-4 tornado struck the City of Newnan, Georgia, causing widespread damage to homes, infrastructure, and public rights-of-way. SDR responded immediately to support Newnan's emergency operations and full-scale recovery efforts.

Under FEMA Disaster Declaration FEMA-4600-DR-GA, SDR led emergency road clearance and the **removal of over 388,000 cubic yards of disaster debris**. Removal included vegetative debris, construction and demolition materials, household hazardous waste, and white goods. SDR also addressed dangerous leaners, hangers, and stumps, and managed operations at the Temporary Debris Management Site (TDMS), including debris reduction through grinding and beneficial reuse.

Throughout this two-month FEMA PA-funded project, SDR deployed:

- 14 Bucket Trucks
- 23 Self-Loaders
- 11 Skidsteers
- 2 Horizontal Grinders

Our rapid mobilization and integrated recovery approach helped Newnan restore critical infrastructure and return to normalcy after one of the most devastating tornado events in its history.

Reference:

Ray Norton, Public Works Director
rnorton@cityofnewnan.org | 404.606.8140
25 Lagrange Street, Newnan, GA 30263



HURRICANE ZETA DEBRIS REMOVAL

Client

White County

Location

White County, GA

Contract Value

\$107,500

Period of Performance

11.2020 - 12.2020

Project Type

FEMA-PA
Debris Removal
Debris Management

Key Personnel

Chris Johnson



Project Overview:

Following Hurricane Zeta's landfall in Georgia in late 2020, White County experienced widespread tree damage and blocked public rights-of-way due to high winds and saturated ground conditions. SDR was selected to lead the County's emergency debris operations, including the removal of vegetative debris and hazardous leaners and hangers.

Under FEMA Disaster Declaration FEMA-4579-DR-GA, SDR cleared more than **56,200 cubic yards of storm debris** and over **450 hazard trees** in less than one month. Work included emergency road clearance, hazard tree mitigation, and debris reduction at approved sites using air curtain burners.

Throughout this FEMA PA-funded operation, SDR deployed:

- 2 Bucket Trucks
- 2 Self-Loaders
- 1 Skidsteer
- 1 Air Curtain Burner

This efficient and focused recovery effort helped White County quickly restore safe access to public infrastructure following the storm.

Reference:

David Murphy, Director of Public Safety
dmurphy@whitecounty.net | 706.864.9500
1241 Helen Hwy, Ste. 100, Cleveland, GA 30528





TAB IV: Acceptance of Conditions

ACCEPTANCE OF CONDITIONS

SDR does not have any exceptions to the general terms and conditions of the RFP, to insurance requirements, or any other requirements listed in the RFP. SDR understands no exceptions to these documents will be considered after the award, or if applicable, during negotiations.



TAB V: Other Information / Documents

WHAT OUR CLIENTS ARE SAYING

At SDR, we are driven by a deep commitment to our clients and a passion for helping communities rebuild stronger after disaster strikes. Every project we undertake is rooted in partnership, accountability, and a shared mission to restore safety and normalcy. These testimonials reflect our unwavering dedication to delivering exceptional service when it matters most.



“ —

I can't say enough about the support we received, especially from Chris Johnson, who was the SDR representative on our project. Mr. Johnson was professional and honest in all respects. **I can say without a shadow of a doubt, we made the right decision when we selected SDR.**

- Wesley Vickers, Coffee County, GA - County Administrator

LEADING DISASTER RECOVERY

“ SDR has come in and helped us tremendously. They're the experts and know how to get the job done quickly and efficiently.
- Jonathan Kanipe, Biltmore Forest Town Manager

“ Every community in our county was affected by debris. Some bridges and streams were completely blocked, creating massive obstacles. SDR's help in removing that debris has been critical. If we had waited for other partners, we would be far behind where we are today.
- Paula Roach, Rutherford County Finance Director

“ Working with SDR has been a relief. This was the first disaster I've ever managed at this scale, and I needed guidance. The SDR team has been there every step of the way in the field, making sure we could keep recovery efforts moving.
- Jeff Whitson, Yancey County Chairman, Board of Commissioners

“ The crews and equipment you brought to bear on this project enabled us to recover from this disaster much faster than we could have ever believed would have been possible.
- J. Clay Killian, Aiken County Administrator



COFFEE COUNTY BOARD OF COMMISSIONERS

JOHNNY WAYNE JOWERS, CHAIRMAN
OSCAR PAULK, VICE-CHAIRMAN
AJ DOVERS, COMMISSIONER
JIMMY KITCHENS, COMMISSIONER
TED O'STEEN, COMMISSIONER

**224 West Ashley Street
DOUGLAS, GEORGIA 31533**

(912) 384-4799
Fax (912) 384-0291

WESLEY VICKERS, COUNTY ADMINISTRATOR
TRACIE VICKERS, COUNTY CLERK
TONY ROWELL, COUNTY ATTORNEY
PRINCESS ZACHERY, HR DIRECTOR
ABBY PAULK, DEPUTY CLERK
GWEN SANDERS, ADMINISTRATIVE ASSISTANT

July 30, 2025

Mr. Chip Patterson
SDR
93 Sonia Drive
Greer, SC 29650

RE: Letter of Recommendation

Dear Mr. Patterson:

I am writing this letter to recommend SDR for disaster removal services. Coffee County, Georgia had a very positive relationship with SDR during the Hurricane Helene disaster. Our county was overwhelmed with devastation after the hurricane. SDR was on the ground literally within hours after the hurricane and provided all debris removal and disposal services until work was completed nine months later. During the whole process, SDR was able to deliver all that was promised, in a timely manner. I can't say enough about the support we received, especially from Chris Johnson, who was the SDR representative on our project. Mr. Johnson was professional and honest in all respects. I can say without a shadow of a doubt, we made the right decision when we selected SDR.

Sincerely,




Wesley Vickers, County Administrator

Coffee County Board of Commissioners is an equal opportunity employer and service provider.



ATTACHMENT A: PAST PERFORMANCE QUESTIONNAIRE (PPQ)
REVISED FEBRUARY 20, 2026

USACE PAST PERFORMANCE QUESTIONNAIRE (Form PPQ-0)	
CONTRACT INFORMATION (Contractor to complete Blocks 1-4)	
1. Contractor Information	
Firm Name: Southern Disaster Recovery, LLC	CAGE Code: 6TXC1
Address: 93 Sonia Drive, Greer, SC 29650	UEI: WL8JR2CJ4HV1
Phone #: 864.469.9776	
Email Address: bids@gosdr.com	
Point of Contact (POC): Al McClaran	POC Phone #: 864.469.9776
2. Work Performed as:	
<input checked="" type="checkbox"/> Prime Contractor <input type="checkbox"/> Subcontractor <input type="checkbox"/> Joint Venture <input type="checkbox"/> Other (Explain) _____	
Percent of project work performed: 100%	
If subcontractor, who was the prime (Name/Phone #): N/A	
3. Contract Information	
Contract #: N/A	DO/TO # (if applicable): N/A
Contract Type: <input checked="" type="checkbox"/> Firm Fixed Price <input type="checkbox"/> Cost Reimbursement <input type="checkbox"/> Other (Explain)	
Contract Title: Hurricane Helene Debris Removal – FEMA DR 4830 (GA) PA Category A	
Contract Location: Atkinson, Bulloch, Clinch, Coffee, Statesboro, and Washington Counties – This PPQ is for Coffee County specifically.	
Award Date (mm/dd/yyyy): 10.01.2024	
Contract Completion Date (mm/dd/yyyy): 06.30.2025	
Actual/Projected Completion Date (mm/dd/yyyy): 06.30.2025	
Explain Differences: N/A	
Original Contract Price (Award Amount): \$81,000,000.00	
Final Contract Price (to include all modifications, if applicable): \$103,725,697.00	
Coffee County Total: \$68,084,702.00	
Explain Differences: Value added to address additional debris removal.	
4. Project Description:	
Complexity of Work <input checked="" type="checkbox"/> High <input type="checkbox"/> Med <input type="checkbox"/> Routine	
How is this project relevant to project of submission? (Provide details such as similar equipment, requirements, conditions, etc.)	
The State of Georgia faced widespread debris left by Hurricane Helene. SDR was contracted to provide debris removal and processing in various impacted counties in Georgia under the major disaster declaration FEMA DR-4830-GA . On this project, SDR managed 6,646,932.70 total cubic yards (CY) of debris throughout the State following Hurricane Helene.	
Coffee County Total: 4,450,535.40 cubic yards	
CLIENT INFORMATION (Client to complete Blocks 5-8)	
5. Client Information	
Name: Wesley Vickers	
Title: County Administrator	
Phone Number: 912-384-4799	
Email Address: wesley.vickers@coffee-county-ga.gov	
6. Describe the client's role in the project:	
POC for disaster clean up	
7. Date Questionnaire was completed (mm/dd/yyyy): 3/2/2026	
8. Client's Signature: 	

Formatting: Offerors may expand the fields in this form as necessary to ensure all information is included.

Primary Submission Method: The client completes the questionnaire and submits it directly to the Offeror. The Offeror will include the completed form with their proposal submission to USACE.

Alternative Submission Method: The client may submit the questionnaire directly to USACE. To do so, the client must contact the Offeror to obtain the correct USACE Point of Contact Information.



TO BE COMPLETED BY CLIENT

PLEASE CIRCLE THE ADJECTIVE RATING WHICH BEST REFLECTS YOUR EVALUATION OF THE CONTRACTOR'S PERFORMANCE.	
1. QUALITY:	
a) Quality of technical data/report preparation efforts	<input checked="" type="radio"/> E VG S M U N
b) Ability to meet quality standards specified for technical performance	<input checked="" type="radio"/> E VG S M U N
c) Timeliness/effectiveness of contract problem resolution without extensive customer guidance	<input checked="" type="radio"/> E VG S M U N
d) Adequacy/effectiveness of quality control program and adherence to contract quality assurance requirements (without adverse effect on performance)	<input checked="" type="radio"/> E VG S M U N
2. SCHEDULE/TIMELINESS OF PERFORMANCE:	
a) Compliance with contract delivery/completion schedules including any significant intermediate milestones. <i>(If liquidated damages were assessed or the schedule was not met, please address below)</i>	E <input checked="" type="radio"/> VG S M U N
b) Rate the contractor's use of available resources to accomplish tasks identified in the contract	E <input checked="" type="radio"/> VG S M U N
3. CUSTOMER SATISFACTION:	
a) To what extent were the end users satisfied with the project?	<input checked="" type="radio"/> E VG S M U N
b) Contractor was reasonable and cooperative in dealing with your staff (including the ability to successfully resolve disagreements/disputes; responsiveness to administrative reports, businesslike and communication)	<input checked="" type="radio"/> E VG S M U N
c) To what extent was the contractor cooperative, businesslike, and concerned with the interests of the customer?	<input checked="" type="radio"/> E VG S M U N
d) Overall customer satisfaction	<input checked="" type="radio"/> E VG S M U N
4. MANAGEMENT/ PERSONNEL/LABOR	
a) Effectiveness of on-site management, including management of subcontractors, suppliers, materials, and/or labor force?	E <input checked="" type="radio"/> VG S M U N
b) Ability to hire, apply, and retain a qualified workforce to this effort	E <input checked="" type="radio"/> VG S M U N
c) Government Property Control	E VG S M U <input checked="" type="radio"/> N
d) Knowledge/expertise demonstrated by contractor personnel	<input checked="" type="radio"/> E VG S M U N
e) Utilization of Small Business concerns	E <input checked="" type="radio"/> VG S M U N
f) Ability to simultaneously manage multiple projects with multiple disciplines	E <input checked="" type="radio"/> VG S M U N
g) Ability to assimilate and incorporate changes in requirements and/or priority, including planning, execution and response to Government changes	<input checked="" type="radio"/> E VG S M U N
h) Effectiveness of overall management (including ability to effectively lead, manage and control the program)	<input checked="" type="radio"/> E VG S M U N

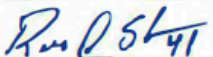
5. COST/FINANCIAL MANAGEMENT						
a) Ability to meet the terms and conditions within the contractually agreed price(s)?	<input checked="" type="radio"/> E	VG	S	M	U	N
b) Contractor proposed innovative alternative methods/processes that reduced cost, improved maintainability or other factors that benefited the client	<input checked="" type="radio"/> E	VG	S	M	U	N
c) If this is/was a Government cost type contract, please rate the Contractor's timeliness and accuracy in submitting monthly invoices with appropriate back-up documentation, monthly status reports/budget variance reports, compliance with established budgets and avoidance of significant and/or unexplained variances (under runs or overruns)	E	VG	S	M	U	<input checked="" type="radio"/> N
d) Is the Contractor's accounting system adequate for management and tracking of costs? If no, please explain in Remarks section.	E	VG	S	M	U	<input checked="" type="radio"/> N
e) If this is/was a Government contract, has/was this contract been partially or completely terminated for default or convenience or are there any pending terminations? Indicate if show cause or cure notices were issued, or any default action in comment section below.	E	VG	S	M	U	<input checked="" type="radio"/> N
f) Have there been any indications that the contractor has had any financial problems? If yes, please explain below.	E	VG	S	M	U	<input checked="" type="radio"/> N
6. SAFETY/SECURITY						
a) To what extent was the contractor able to maintain an environment of safety, adhere to its approved safety plan, and respond to safety issues? (Includes: following the users rules, regulations, and requirements regarding housekeeping, safety, correction of noted deficiencies, etc.)	E	<input checked="" type="radio"/> VG	S	M	U	N
b) Contractor complied with all security requirements for the project and personnel security requirements.	E	<input checked="" type="radio"/> VG	S	M	U	N
7. GENERAL						
a) Ability to successfully respond to emergency and/or surge situations (including notifying COR, PM or Contracting Officer in a timely manner regarding urgent contractual issues).	<input checked="" type="radio"/> E	VG	S	M	U	N
b) Compliance with contractual terms/provisions (explain if specific issues)	<input checked="" type="radio"/> E	VG	S	M	U	N
c) Would you hire or work with this firm again? (If no, please explain below)	<input checked="" type="radio"/> E	VG	S	M	U	N
d) In summary, provide an overall rating for the work performed by this contractor.	<input checked="" type="radio"/> E	VG	S	M	U	N

Please provide responses to the above questions (if applicable) and/or additional remarks. Furthermore, please provide a brief narrative addressing specific strengths, weaknesses, deficiencies, or other comments which may assist our office in evaluating performance risk (please attach additional pages if necessary):

SDR was an excellent contractor to work with during hurricane Helene clean up. They performed all contract requirements as expected and met all deadlines. I would not hesitate to use them again should we ever need their services in the future.

ATTACHMENT A: PAST PERFORMANCE QUESTIONNAIRE (PPQ)

REVISED FEBRUARY 20, 2026

USACE PAST PERFORMANCE QUESTIONNAIRE (Form PPQ-0)	
CONTRACT INFORMATION (Contractor to complete Blocks 1-4)	
1. Contractor Information	
Firm Name: Southern Disaster Recovery, LLC	CAGE Code: 6TXC1
Address: 93 Sonia Drive, Greer, SC 29650	UEI: WL8JR2CJ4HV1
Phone #: 864.469.9776	
Email Address: bids@gosdr.com	
Point of Contact (POC): Al McClaran	POC Phone #: 864.469.9776
2. Work Performed as:	
<input checked="" type="checkbox"/> Prime Contractor <input type="checkbox"/> Subcontractor <input type="checkbox"/> Joint Venture <input type="checkbox"/> Other (Explain) _____	
Percent of project work performed: 100%	
If subcontractor, who was the prime (Name/Phone #): N/A	
3. Contract Information	
Contract #: N/A	DO/TO # (if applicable): N/A
Contract Type: <input checked="" type="checkbox"/> Firm Fixed Price <input type="checkbox"/> Cost Reimbursement <input type="checkbox"/> Other (Explain)	
Contract Title: Hurricane Helene Debris Removal – FEMA DR 4830 (GA) PA Category A	
Contract Location: Atkinson, Bulloch, Clinch, Coffee, Statesboro, and Washington Counties – This PPQ is for Atkinson County specifically.	
Award Date (mm/dd/yyyy): 10.01.2024	
Contract Completion Date (mm/dd/yyyy): 06.30.2025	
Actual/Projected Completion Date (mm/dd/yyyy): 06.30.2025	
Explain Differences: N/A	
Original Contract Price (Award Amount): \$81,000,000.00	
Final Contract Price (to include all modifications, if applicable): \$103,725,697.00	
Atkinson County Total: \$13,750,713.00	
Explain Differences: Value added to address additional debris removal.	
4. Project Description:	
Complexity of Work <input checked="" type="checkbox"/> High <input type="checkbox"/> Med <input type="checkbox"/> Routine	
How is this project relevant to project of submission? (Provide details such as similar equipment, requirements, conditions, etc.)	
The State of Georgia faced widespread debris left by Hurricane Helene. SDR was contracted to provide debris removal and processing in various impacted counties in Georgia under the major disaster declaration FEMA DR-4830-GA . On this project, SDR managed 6,646,932.70 total cubic yards (CY) of debris throughout the State following Hurricane Helene.	
Atkinson County Total: 888,500 cubic yards	
CLIENT INFORMATION (Client to complete Blocks 5-8)	
5. Client Information	
Name: Atkinson County Board of Commissioners, Robbie Stone	
Title: EM Director	
Phone Number: 912.422.4538	
Email Address: r.stone@atkinson-ga.org	
6. Describe the client's role in the project: Point of Contact for Atkinson County Board of Commissioners	
7. Date Questionnaire was completed (03/01/2026):	
8. Client's Signature: 	

Formatting: Offerors may expand the fields in this form as necessary to ensure all information is included.

Primary Submission Method: The client completes the questionnaire and submits it directly to the Offeror. The Offeror will include the completed form with their proposal submission to USACE.

Alternative Submission Method: The client may submit the questionnaire directly to USACE. To do so, the client must contact the Offeror to obtain the correct USACE Point of Contact Information.



TO BE COMPLETED BY CLIENT

PLEASE CIRCLE THE ADJECTIVE RATING WHICH BEST REFLECTS YOUR EVALUATION OF THE CONTRACTOR'S PERFORMANCE.	
1. QUALITY:	
a) Quality of technical data/report preparation efforts	E VG S M U N
b) Ability to meet quality standards specified for technical performance	E VG S M U N
c) Timeliness/effectiveness of contract problem resolution without extensive customer guidance	E VG S M U N
d) Adequacy/effectiveness of quality control program and adherence to contract quality assurance requirements (without adverse effect on performance)	E VG S M U N
2. SCHEDULE/TIMELINESS OF PERFORMANCE:	
a) Compliance with contract delivery/completion schedules including any significant intermediate milestones. <i>(If liquidated damages were assessed or the schedule was not met, please address below)</i>	E VG S M U N
b) Rate the contractor's use of available resources to accomplish tasks identified in the contract	E VG S M U N
3. CUSTOMER SATISFACTION:	
a) To what extent were the end users satisfied with the project?	E VG S M U N
b) Contractor was reasonable and cooperative in dealing with your staff (including the ability to successfully resolve disagreements/disputes; responsiveness to administrative reports, businesslike and communication)	E VG S M U N
c) To what extent was the contractor cooperative, businesslike, and concerned with the interests of the customer?	E VG S M U N
d) Overall customer satisfaction	E VG S M U N
4. MANAGEMENT/ PERSONNEL/LABOR	
a) Effectiveness of on-site management, including management of subcontractors, suppliers, materials, and/or labor force?	E VG S M U N
b) Ability to hire, apply, and retain a qualified workforce to this effort	E VG S M U N
c) Government Property Control	E VG S M U N
d) Knowledge/expertise demonstrated by contractor personnel	E VG S M U N
e) Utilization of Small Business concerns	E VG S M U N
f) Ability to simultaneously manage multiple projects with multiple disciplines	E VG S M U N
g) Ability to assimilate and incorporate changes in requirements and/or priority, including planning, execution and response to Government changes	E VG S M U N
h) Effectiveness of overall management (including ability to effectively lead, manage and control the program)	E VG S M U N

5. COST/FINANCIAL MANAGEMENT						
a) Ability to meet the terms and conditions within the contractually agreed price(s)?	E	VG	S	M	U	N
b) Contractor proposed innovative alternative methods/processes that reduced cost, improved maintainability or other factors that benefited the client	E	VG	S	M	U	N
c) If this is/was a Government cost type contract, please rate the Contractor's timeliness and accuracy in submitting monthly invoices with appropriate back-up documentation, monthly status reports/budget variance reports, compliance with established budgets and avoidance of significant and/or unexplained variances (under runs or overruns)	E	VG	S	M	U	N
d) Is the Contractor's accounting system adequate for management and tracking of costs? If no, please explain in Remarks section.	E	VG	S	M	U	N
e) If this is/was a Government contract, has/was this contract been partially or completely terminated for default or convenience or are there any pending terminations? Indicate if show cause or cure notices were issued, or any default action in comment section below.	E	VG	S	M	U	N
f) Have there been any indications that the contractor has had any financial problems? If yes, please explain below.	E	VG	S	M	U	N
6. SAFETY/SECURITY						
a) To what extent was the contractor able to maintain an environment of safety, adhere to its approved safety plan, and respond to safety issues? (Includes: following the users rules, regulations, and requirements regarding housekeeping, safety, correction of noted deficiencies, etc.)	E	VG	S	M	U	N
b) Contractor complied with all security requirements for the project and personnel security requirements.	E	VG	S	M	U	N
7. GENERAL						
a) Ability to successfully respond to emergency and/or surge situations (including notifying COR, PM or Contracting Officer in a timely manner regarding urgent contractual issues).	E	VG	S	M	U	N
b) Compliance with contractual terms/provisions (explain if specific issues)	E	VG	S	M	U	N
c) Would you hire or work with this firm again? (If no, please explain below)	E	VG	S	M	U	N
d) In summary, provide an overall rating for the work performed by this contractor.	E	VG	S	M	U	N

Please provide responses to the above questions (if applicable) and/or additional remarks. Furthermore, please provide a brief narrative addressing specific strengths, weaknesses, deficiencies, or other comments which may assist our office in evaluating performance risk (please attach additional pages if necessary):

SDR provided very professional support within our County. Before the contract was awarded, we met with several contractors who provided Debris Management Services, the project manager for SDR was a wealth of knowledge to our County Officials, he didn't have to explain things in detail but chose to do so. Our community had never had to deal with Storm debris of this magnitude. He was very well experienced in storm cleanup, explaining how to calculate yards of debris to what would happen if awarded the contract, once the contract was awarded and work began he had by-weekly meetings to weekly meetings to bi-monthly meeting then to monthly meeting, all they way through the process, SDR was a very professional contractor who done a timely job, engaged the community, public and private, work was completed within the time frame, the quality was great, sub-contractors were always professional and friendly, financial documents were professional and detailed, explaining all work and how the bill works, all problems with private land owners were addressed professionally, if damaged happened, it was corrected.

Our County experience with SDR was very appreciated. The project manager was very professional and went the extra mile to keep leadership informed. Our County Government would most definitely hire this company again if such a need was there. Stayed within timeline, great quality, managed personnel efficiently, finance was managed professionally, all with no injuries reported, a safety first company.

Robbie Stone

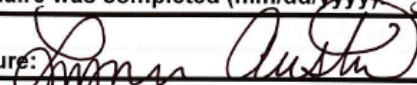
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ATTACHMENT A: PAST PERFORMANCE QUESTIONNAIRE (PPQ)

REVISED FEBRUARY 20, 2026

USACE PAST PERFORMANCE QUESTIONNAIRE (Form PPQ-0)	
CONTRACT INFORMATION (Contractor to complete Blocks 1-4)	
1. Contractor Information	
Firm Name: Southern Disaster Recovery, LLC	CAGE Code: 6TXC1
Address: 93 Sonia Drive, Greer, SC 29650	UEI: WL8JR2CJ4HV1
Phone #: 864.469.9776	
Email Address: bids@gosdr.com	
Point of Contact (POC): Al McClaran	POC Phone #: 864.469.9776
2. Work Performed as:	
<input checked="" type="checkbox"/> Prime Contractor <input type="checkbox"/> Subcontractor <input type="checkbox"/> Joint Venture <input type="checkbox"/> Other (Explain) _____	
Percent of project work performed: 100%	
If subcontractor, who was the prime (Name/Phone #): N/A	
3. Contract Information	
Contract #: 19-IFB-015120-DAD	DO/TO # (if applicable): N/A
Contract Type: <input checked="" type="checkbox"/> Firm Fixed Price <input type="checkbox"/> Cost Reimbursement <input checked="" type="checkbox"/> Other (Explain) – T&M	
Contract Title: Regional Preposition Debris Hauling	
Contract Location: North Carolina (entire state, Regions 1-13)	
This PPQ is for Yancey County specifically.	
Award Date (mm/dd/yyyy): 09.24.2020	
Contract Completion Date (mm/dd/yyyy): 07.31.2025	
Actual/Projected Completion Date (mm/dd/yyyy): 03.27.2026	
Explain Differences: Contract extension reflects additional time needed for Yancey County cleanup from Hurricane Helene.	
Original Contract Price (Award Amount): \$54,500,000.00	
Final Contract Price (to include all modifications, if applicable): \$272,682,319.02 (through 12/31/2025)	
Yancey County Total: \$61,639,275.75	
Explain Differences: Value added to address additional debris removal from Hurricane Helene.	
4. Project Description:	
Complexity of Work <input checked="" type="checkbox"/> High <input type="checkbox"/> Med <input type="checkbox"/> Routine	
How is this project relevant to project of submission? (Provide details such as similar equipment, requirements, conditions, etc.)	
SDR was activated on its pre-positioned contract with the State of North Carolina following the historic devastation caused by Hurricane Helene. Work was performed throughout various counties in Western North Carolina under FEMA major disaster declaration FEMA-DR-4827 (NC) PA Category A. During the Hurricane Helene activation, SDR managed 5,515,508 total cubic yards (CY) and 3,794,102 linear feet of debris:	
<ul style="list-style-type: none"> • 22,133.33 CY – PPDR CD • 272,303.80 CY – PPDR Vegetative • 88,483.90 TONS – PPDR Sand • 12,357.51 CY – Waterway CD • 537,597.80 CY – Waterway Vegetation • 233,842.60 CY – CD ROW • 4,348,798.07 – Vegetative ROW • 825,000 – Bank Footage 	
Yancey County Total: 575,781.31 cubic yards	
In total, for Hurricane Helene, SDR managed 74 Debris Management Sites and deployed 530+ collection crews. Our team fully financed and bonded this work, including providing 100% payment and performance bonds. SDR coordinated with multiple public agencies on these projects, including USACE, the State of North Carolina Emergency Management, and multiple counties. The work on these contracts was performed in close coordination with USACE, with USACE providing oversight for the overall mission.	



CLIENT INFORMATION (Client to complete Blocks 5-8)	
5. Client Information	
Name:	Lynn Austin
Title:	County Manager
Phone Number:	828-682-3971
Email Address:	lynn.austin@yanceycountync.gov
6. Describe the client's role in the project:	
I have been the Counties point of contact for Debris Removal & FEMA Projects	
7. Date Questionnaire was completed (mm/dd/yyyy): 3/13/26	
8. Client's Signature: 	

Formatting: Offerors may expand the fields in this form as necessary to ensure all information is included.

Primary Submission Method: The client completes the questionnaire and submits it directly to the Offeror. The Offeror will include the completed form with their proposal submission to USACE.

Alternative Submission Method: The client may submit the questionnaire directly to USACE. To do so, the client must contact the Offeror to obtain the correct USACE Point of Contact Information.

Future Use: This completed questionnaire may be duplicated and reused by the Offeror for future proposals on other USACE solicitations.

Verification: The U.S. Government reserves the right to verify all information provided on this form.

ADJECTIVE RATINGS AND DEFINITIONS TO BE USED TO BEST REFLECT YOUR EVALUATION OF THE CONTRACTOR'S PERFORMANCE

RATING	DEFINITION	NOTE
(E) Exceptional	Performance meets contractual requirements and exceeds many to the Government/Owner's benefit. The contractual performance of the element or sub-element being assessed was accomplished with few minor problems for which corrective actions taken by the contractor was highly effective.	An Exceptional rating is appropriate when the Contractor successfully performed multiple significant events that were of benefit to the Government/Owner. A singular benefit, however, could be of such magnitude that it alone constitutes an Exceptional rating. Also, there should have been NO significant weaknesses identified.
(VG) Very Good	Performance meets contractual requirements and exceeds some to the Government's/Owner's benefit. The contractual performance of the element or sub-element being assessed was accomplished with some minor problems for which corrective actions taken by the contractor were effective.	A Very Good rating is appropriate when the Contractor successfully performed a significant event that was a benefit to the Government/Owner. There should have been no significant weaknesses identified.
(S) Satisfactory	Performance meets minimum contractual requirements. The contractual performance of the element or sub-element contains some minor problems for which corrective actions taken by the contractor appear or were satisfactory.	A Satisfactory rating is appropriate when there were only minor problems, or major problems that the contractor recovered from without impact to the contract. There should have been NO significant weaknesses identified. Per DOD policy, a fundamental principle of assigning ratings is that contractors will not be assessed a rating lower than Satisfactory solely for not performing beyond the requirements of the contract.
(M) Marginal	Performance does not meet some contractual requirements. The contractual performance of the element or sub-element being assessed reflects a serious problem for which the contractor has not yet identified corrective actions. The contractor's proposed actions appear only marginally effective or were not fully implemented.	A Marginal is appropriate when a significant event occurred that the contractor had trouble overcoming which impacted the Government/Owner.



TO BE COMPLETED BY CLIENT

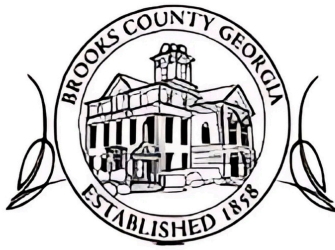
PLEASE CIRCLE THE ADJECTIVE RATING WHICH BEST REFLECTS YOUR EVALUATION OF THE CONTRACTOR'S PERFORMANCE.	
1. QUALITY:	
a) Quality of technical data/report preparation efforts	<input checked="" type="radio"/> E VG S M U N
b) Ability to meet quality standards specified for technical performance	<input checked="" type="radio"/> E VG S M U N
c) Timeliness/effectiveness of contract problem resolution without extensive customer guidance	<input checked="" type="radio"/> E VG S M U N
d) Adequacy/effectiveness of quality control program and adherence to contract quality assurance requirements (without adverse effect on performance)	<input checked="" type="radio"/> E VG S M U N
2. SCHEDULE/TIMELINESS OF PERFORMANCE:	
a) Compliance with contract delivery/completion schedules including any significant intermediate milestones. <i>(If liquidated damages were assessed or the schedule was not met, please address below)</i>	<input checked="" type="radio"/> E VG S M U N
b) Rate the contractor's use of available resources to accomplish tasks identified in the contract	<input checked="" type="radio"/> E VG S M U N
3. CUSTOMER SATISFACTION:	
a) To what extent were the end users satisfied with the project?	E <input checked="" type="radio"/> VG S M U N
b) Contractor was reasonable and cooperative in dealing with your staff (including the ability to successfully resolve disagreements/disputes; responsiveness to administrative reports, businesslike and communication)	<input checked="" type="radio"/> E VG S M U N
c) To what extent was the contractor cooperative, businesslike, and concerned with the interests of the customer?	<input checked="" type="radio"/> E VG S M U N
d) Overall customer satisfaction	<input checked="" type="radio"/> E VG S M U N
4. MANAGEMENT/ PERSONNEL/LABOR	
a) Effectiveness of on-site management, including management of subcontractors, suppliers, materials, and/or labor force?	<input checked="" type="radio"/> E VG S M U N
b) Ability to hire, apply, and retain a qualified workforce to this effort	<input checked="" type="radio"/> E VG S M U N
c) Government Property Control	<input checked="" type="radio"/> E VG S M U N
d) Knowledge/expertise demonstrated by contractor personnel	<input checked="" type="radio"/> E VG S M U N
e) Utilization of Small Business concerns	<input checked="" type="radio"/> E VG S M U N
f) Ability to simultaneously manage multiple projects with multiple disciplines	<input checked="" type="radio"/> E VG S M U N
g) Ability to assimilate and incorporate changes in requirements and/or priority, including planning, execution and response to Government changes	<input checked="" type="radio"/> E VG S M U N
h) Effectiveness of overall management (including ability to effectively lead, manage and control the program)	<input checked="" type="radio"/> E VG S M U N

5. COST/FINANCIAL MANAGEMENT						
a) Ability to meet the terms and conditions within the contractually agreed price(s)?	(E)	VG	S	M	U	N
b) Contractor proposed innovative alternative methods/processes that reduced cost, improved maintainability or other factors that benefited the client	(E)	VG	S	M	U	N
c) If this is/was a Government cost type contract, please rate the Contractor's timeliness and accuracy in submitting monthly invoices with appropriate back-up documentation, monthly status reports/budget variance reports, compliance with established budgets and avoidance of significant and/or unexplained variances (under runs or overruns)	(E)	VG	S	M	U	N
d) Is the Contractor's accounting system adequate for management and tracking of costs? If no, please explain in Remarks section.	(E)	VG	S	M	U	N
e) If this is/was a Government contract, has/was this contract been partially or completely terminated for default or convenience or are there any pending terminations? Indicate if show cause or cure notices were issued, or any default action in comment section below.	(E)	VG	S	M	U	N
f) Have there been any indications that the contractor has had any financial problems? If yes, please explain below.	(E)	VG	S	M	U	N
6. SAFETY/SECURITY						
a) To what extent was the contractor able to maintain an environment of safety, adhere to its approved safety plan, and respond to safety issues? (Includes: following the users rules, regulations, and requirements regarding housekeeping, safety, correction of noted deficiencies, etc.)	(E)	VG	S	M	U	N
b) Contractor complied with all security requirements for the project and personnel security requirements.	(E)	VG	S	M	U	N
7. GENERAL						
a) Ability to successfully respond to emergency and/or surge situations (including notifying COR, PM or Contracting Officer in a timely manner regarding urgent contractual issues).	(E)	VG	S	M	U	N
b) Compliance with contractual terms/provisions (explain if specific issues)	(E)	VG	S	M	U	N
c) Would you hire or work with this firm again? (If no, please explain below)	(E)	VG	S	M	U	N
d) In summary, provide an overall rating for the work performed by this contractor. Excellent work by SDR	(E)	VG	S	M	U	N

Please provide responses to the above questions (if applicable) and/or additional remarks. Furthermore, please provide a brief narrative addressing specific strengths, weaknesses, deficiencies, or other comments which may assist our office in evaluating performance risk (please attach additional pages if necessary):

SDR, have been great to work with. If we had any issues arise they worked through them in a timely manner. When we asked for proper documentation they always came thru with what we needed and quickly. Enviromental was spot on with our projects. Contract terms has been honored. Overall they are "Exceptional"





January 5, 2024

Al McClaran, CEO, SDR
319 Garlington Road
Greenville, SC 29615
Regarding: Reference Letter

Dear Mr. McClaran,

Hurricane Idalia was a Category 3 hurricane at landfall in Big Bend Florida and was still a Category 1 hurricane as it impacted our community. It was reported that portions of Brooks County experienced some of the worst Hurricane Idalia storm damage in Georgia.

The SDR team was very responsive to our needs up to and following the hurricane's passage. It was clear that your team is very storm experienced and without hesitation or doubt, knew the right thing to do, not just at the right time, but for the entire time.


With such a significant impact on Brooks County, we knew we needed to get roads opened and get the community's recovery started quickly. Our Road Department was broken with more than 85% of its positions vacant with stressed and limited resources. We also knew we needed to anticipate and adhere to all possible State and Federal grant funding requirements that might subsequently come our way as we are a small community with limited revenue streams primarily funded on taxpayers' dollars and a well-guarded reserve.

Your team provided expert advice and support all along the way to ensure we were accomplishing our goals of rapid recovery and balancing post-disaster grant funding requirements.

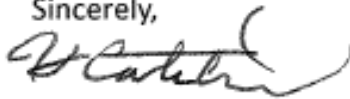
SDR responded rapidly with equipment and personnel to establish a debris removal operations plan, Temporary Debris Management Sites, and immediately began eliminating hazards in the community. We are very appreciative of the experience of SDR's Project Manager Sonny Sims and SDR's Quality Assurance Director John Ward throughout the debris removal process and the benefit to Brooks County. The team worked with precision, continuity, consistency and maintained fiduciary accountability and responsibility through the entire process.

Thank you for the work and the partnership that your team accomplished with our community during the debris removal process. SDR helped Brooks County accomplish a recovery with unprecedented swiftness that left an impressive impression on our citizens as well as our neighboring counties.

Best regards,


Jessica McKinney
County Administrator
Brooks County, Georgia

Sincerely,

A handwritten signature in black ink, appearing to read 'H. Carter Crawford', written in a cursive style.

H. Carter Crawford ICMA CM
Brooklet City Manager

CC: Bob Jackson

Clinch County Board of Commissioners

County Administrator

Jaclyn James

County Attorney

Chad Corlee

County Clerk

Pam Welch



Henry Moylan, Chairman

Chad Brown, Vice Chairman

Bob Johnson, Commissioner

Roger Metts, Commissioner

Debra Thomas, Commissioner

www.clinchcountyga.gov

November 13, 2023

To Whom It May Concern:

After Hurricane Idalia, Clinch County contracted with SDR to provide debris removal services to remove vegetative debris along the roadways caused by the hurricane. Clinch County was very satisfied with SDR's services, along with their knowledge and expertise when it comes to disaster cleanup. They did a wonderful job keeping the county office updated each day as to their location and the progression of the cleanup. They were always very quick to resolve any complaints from the public. Clinch County would highly recommend their services to other local governments in need of debris removal.

Sincerely,

Jaclyn T. James, County Administrator

22 Court Square
Suite B
Homerville, GA 31634

912.487.2667 P

912.487.3658 F

jjames@clinchcountyga.gov





Gilchrist County Emergency Management

3250 North U.S. Highway 129
Bell, Florida 32619
(386) 935-5400 (386) 935-0294 Fax
rsmith@gcfr.org



Ralph Smith, Director of Emergency Management

Al McClaran, CEO
SDR
319 Garlington Road
Greenville, SC 29615

Regarding: Reference Letter
Dear Mr. McClaran,

Southern Disaster Recovery LLC (SDR) has been under contract with Gilchrist County as a "pre-event" for disaster debris removal services for just over three (3) years. As a matter of increasing the County's readiness for major disaster, the County issued an RFP for disaster debris removal services and SDR was selected as a service provider to Gilchrist County

During that period, SDR has been a great partner with the County by conducting pre-planning with us and participating in any disaster debris removal training or briefings we conducted.

Gilchrist County recently impacted by Hurricane Idalia in the 2023 hurricane season. Hurricane Idalia made landfall as a Category 3 hurricane; first Major hurricane on record to make landfall in this portion of Big Bend Florida. The consequences of Hurricane Idalia caused extensive tree/structure damage in our County.

SDR was very responsive to our needs in Gilchrist County; making contact to check on our status and determine any needs for road opening support. Your team stayed in contact with us which allowed Gilchrist County to get started on disaster debris removal weeks prior to our neighboring counties. The contribution to our overall disaster recovery and the community perception of our recovery was tremendous.

Thank you for the work and the partnership that your team makes with our community.
Best regards,

A handwritten signature in blue ink, appearing to read "Ralph Smith".

Ralph Smith
Emergency Management Director
Gilchrist County Public Safety
3250 N. U. S. Highway 129
Bell, Florida 32619
Office: 386-935-5400
Cell: 352-317-1076
FAX: 386-935-0294
rsmith@gilchrist.fl.us



TAB VI: Required Form Submittals

PROPOSER CHECK LIST

IMPORTANT:

Please read carefully, sign in the indicated spaces, and return your Proposals.

Proposer should check off each of the following items as the necessary action is completed:

- The standard contract/ agreement has been signed and included.
- All applicable forms have been signed and included
- All information as requested in the Proposer's Proposals Form is included.
- Any addenda have been signed and included.
- The Proposals will be electronically uploaded onto DemandStar in time to be received no later than the specified due date and time. (Otherwise Proposals cannot be considered.)

Southern Disaster Recovery, LLC

Company

93 Sonia Drive

Address



Authorized Signature

Greer, SC 29650

City, State, Zip Code

AI McClaran / CEO

Printed Name & Title

864-469-9776

Telephone No.

bids@gosdr.com

Email

864-469-9642

Fax No.

PROFESSIONAL SERVICES AGREEMENT EMERGENCY DEBRIS HAULING AND DISPOSAL Request for Proposals (RFP) #2026-01

THIS AGREEMENT is made and entered into this _____ day of _____, 2026, by and between, Southern Disaster Recovery, LLC duly authorized to conduct business in the State of Florida and who is, hereinafter, called "CONTRACTOR" and the CITY OF BELLE ISLE, a political subdivision of the State of Florida, whose address is 1600 Nela Avenue, Belle Isle, FL 32809, hereinafter called "CITY".

SECTION 1. AGREEMENT. The terms of this Agreement, together with the incorporation of the terms and conditions of the Request for Proposals (RFP#2026-01), and any exhibits, schedules, and attachments hereto, and any and all amendments relating to the same, and any and all submittals from CONTRACTOR, constitute the entire Agreement between CITY and CONTRACTOR. This Agreement is the final, complete, and exclusive expression of the terms and conditions of the parties' Agreement. Any and all prior agreements, representations, negotiations, and understandings made by the parties, oral or written, expressed or implied, are hereby superseded and merged herein.

SECTION 2. TERM OF AGREEMENT. The term of this Agreement shall be for three(3) years, with two (2) optional one (1) year extensions from the date of award.

SECTION 3. COMPENSATION. For Services rendered, the CITY shall pay the CONTRACTOR rates pursuant to the Proposal Pricing included in the RFP and Response, including or excluding reimbursable expenses as mutually agreed upon. Unless otherwise agreed in the Scope of Services, the CONTRACTOR will invoice the City weekly.

SECTION 4. REIMBURSABLE EXPENSES. "Reimbursable Expenses" means the actual, necessary, and reasonable expenses incurred directly or indirectly in connection with the Project for: transportation and subsistence incidental thereto for travel; toll telephone calls and facsimiles; reproduction of reports, drawings, and specifications, and similar Project-related items; as provided in the City's Purchasing Policy.

SECTION 5. NOTICES. Whenever either party desires to give notice unto the other, it must be given by written notice, sent by registered or certified United States mail, return receipts requested, addressed to the party for whom it is intended at the place last specified. The place for giving notice shall remain such until it shall have been changed by written notice in compliance with the provisions of this Section. For the present, the parties designate the following as the respective places for giving of notice, to-wit:

For City:

City Clerk
City of Belle Isle
1600 Nela Avenue
Belle Isle, FL 32809
(407) 851-7730

For Contractor:

Authorized Name: Al McClaran
Company Name: Southern Disaster Recovery, LLC
Address: 93 Sonia Drive, Greer SC 29650
Phone Number: 864-469-9776

SECTION 6. RIGHTS AT LAW RETAINED. The rights and remedies of the City, provided for under this Agreement, are in addition to and supplemental to any other rights and remedies provided by law.

SECTION 7. CONTROLLING LAW, VENUE, ATTORNEY'S FEES. This Agreement is to be governed, construed, and interpreted by, through, and under the laws of Florida. Venue for any litigation between the parties to this Agreement shall be in Orange County, Florida, and any trial shall be non-jury. Each party agrees to bear its own costs and attorney's fees relating to any dispute arising under this Agreement.

SECTION 8. MODIFICATIONS TO AGREEMENT. This Agreement and any exhibits, amendments, and schedules may only be amended, supplemented, modified, or canceled by a written instrument duly executed by the parties hereto of equal dignity herewith.

SECTION 9. SEVERABILITY. If, during the term of this Agreement, it is found that a specific clause or condition of this Agreement is illegal under federal or state law, the remainder of the Agreement not affected by such a ruling shall remain in force and effect.

SECTION 10. WAIVER OF JURY TRIAL. THE CITY AND CONTRACTOR HAVE SPECIFICALLY WAIVED THE RIGHT TO A JURY TRIAL CONCERNING ANY DISPUTES WHICH MAY ARISE CONCERNING THIS AGREEMENT.

SECTION 11. NON-WAIVER. No indulgence, waiver, election, or non-election by CITY under this Agreement shall affect CONTRACTOR's duties and obligations hereunder.

SECTION 12. PUBLIC RECORDS NOTICE. IF THE VENDOR HAS QUESTIONS REGARDING THE APPLICATION OF CHAPTER 119, FLORIDA STATUTES, TO THE VENDOR'S DUTY TO PROVIDE PUBLIC RECORDS RELATING TO THIS CONTRACT, CONTACT THE CUSTODIAN OF PUBLIC RECORDS AT (407) 851-7730, yquiceno@belleislefl.gov, THE CITY OF BELLE ISLE, 1600 Nela Avenue, BELLE ISLE, FL 32809. The City Clerk shall assist the Vendor to comply.

Vendor agrees to comply with public records laws, specifically to:

- A. Keep and maintain public records required by the public agency to perform the service.
- B. Upon request from the public agency's custodian of public records, provide the public agency with a copy of the requested records or allow the records to be inspected or copied within a reasonable time at a cost that does not exceed the cost provided in this chapter or as otherwise provided by law.
- C. Ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law for the duration of the contract term and following completion of the contract if the contractor does not transfer the records to the public agency.

- D. Upon completion of the contract, transfer, at no cost, to the public agency all public records in possession of the contractor or keep and maintain public records required by the public agency to perform the service. If the contractor transfers all public records to the public agency upon completion of the contract, the contractor shall destroy any duplicate public records that are exempt or confidential and exempt from public records disclosure requirements. If the contractor keeps and maintains public records upon completion of the contract, the contractor shall meet all applicable requirements for retaining public records. All records stored electronically must be provided to the public agency, upon request from the public agency's custodian of public records, in a format that is compatible with the information technology systems of the public agency.

SECTION 13. CITY STANDARD TERMS/POLICIES/PROCEDURES. All standard City of Belle Isle policies, procedures, and standard contract provisions shall apply to this RFP and its provisions contained therein, and to the extent of any conflict, the City's standard terms and conditions will supersede.

SECTION 14. INDEMNITY. Contractor shall defend, indemnify and hold harmless the City and all of the City's officers, agents, and employees from and against all claims, liability, loss and expense, including reasonable costs, collection expenses, attorneys' fees, and court costs which may arise because of the negligence (whether active or passive), misconduct, or other fault, in whole or in part (whether joint, concurrent, or contributing), of Contractor, its officers, agents or employees in performance or non-performance of its obligations under the Agreement. Contractor recognizes the broad nature of this indemnification and hold harmless clause, as well as the provision of a legal defense to the City when necessary, and voluntarily makes this covenant and expressly acknowledges the receipt of such good and valuable consideration provided by the City in support of these indemnification, legal defense and hold harmless contractual obligations in accordance with the laws of the State of Florida. This clause shall survive the termination of this Agreement. Compliance with any insurance requirements required elsewhere within this Agreement shall not relieve Contractor of its liability and obligation to defend, hold harmless, and indemnify the City as set forth in this article of the Agreement.

SECTION 15. E-VERIFY SYSTEM REGISTRATION.

- a) The Vendor must register with and use the E-Verify system to verify the work authorization status of all new employees prior to entering into this Contract with the City. If the City provides written approval to the Vendor for engaging with or contracting for the services of any subcontractors under this Agreement, the Vendor must require certification from the subcontractor that, at the time of certification, the subcontractor does not employ, contract, or subcontract with an unauthorized alien. The Vendor must maintain a copy of the foregoing certification from the subcontractor for the duration of the agreement with the subcontractor.

b) If the City has a good faith belief that the Vendor has knowingly violated this Section, the City shall terminate this Agreement. If the City terminates this Agreement, the Vendor may not be awarded a public contract for at least one (1) year after the date on which this Agreement is terminated. If the City has a good faith belief that a subcontractor knowingly violated this Section, but the Vendor otherwise complied with this Section, the City must promptly notify the Vendor and order the Vendor to immediately terminate its agreement with the subcontractor

IN WITNESS WHEREOF, the parties hereto have made and executed this Agreement on the date written above for execution by City.

CITY OF BELLE ISLE

Attest

Rick Rudometkin, City Manager

Yolanda Quiceno, City Clerk

Date: _____

Approved as to form & legality as to
City of Belle Isle Only

City Attorney

By: _____

CONTRACTOR

Southern Disaster Recovery, LLC

By: Al McClaran 

Title: CEO

Date: 4/6/2026

[THIS SECTION INTENTIONALLY LEFT BLANK]

STATE OF South Carolina

COUNTY OF Greenville

Sworn to (or affirmed) and subscribed before me by means of physical presence OR online

notarization, this 8 day of April, 2026,

by AMC McL Al McClaran, CEO.

OR

The foregoing instrument was acknowledged before me by means of physical presence OR

online notarization this _____ day of _____, 20____,

by _____.

[Signature]

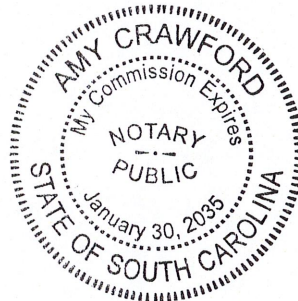
Signature of Notary Public)

Amy Crawford

(Printed Name of Notary Public)

My Commission Expires: 1-30-35

Personally known OR produced identification
Type of Identification Produced N/A



Exhibits:

- A. RFP #2026-01
- B. Firm's Response to RFP
- C. State and Federal Requirements

City of Belle Isle Emergency Debris Hauling and Disposal RFP #2026-01 SIGNATURE SHEET

I, the undersigned, do hereby agree to all terms and conditions set forth in this proposal package and will give the necessary services as required by the specifications. Any deviations from the specifications listed below in detail, noting the item number and section, have been taken exception to. I understand the information regarding past history for the Emergency Debris Hauling and Disposal service is not exact, but is intended for estimating and evaluation purposes.

I have supplied the City of Belle Isle with all documents required within this bid specification, such as, but not limited to:

- Proposers Checklist
- Standard Contractor Services Agreement
- Signature Sheet
- E-Verification Certification
- Conflict of Interest Affidavit
- Proposal Form (Fee Schedule F)
- Proposer's Qualification Form
- Declaration Statement
- Insurance Requirements
- Hold Harmless Agreement
- Drug-Free Workplace Form
- Non-Collusion Affidavit
- Compliance with the Public Records Law
- List of References
- Public Entity Crimes Statement
- Firm Information
- Subcontractor Listing
- W9
- Exhibit F- Fee Schedule

Authorized Signature: 

Print/Type Name: Al McClaran

Company: Southern Disaster Recovery, LLC

Address: 93 Sonia Drive, Greer SC 29650

Phone: 864-469-9776

Fax: 864-469-9642

Date: 4/6/2026

City of Belle Isle Emergency Debris Hauling and Disposal RFP #2026-01 E-VERIFICATION CERTIFICATION

NAME OF CONSULTANT: Southern Disaster Recovery, LLC (referred to herein as
"Consultant")

ADDRESS OF CONSULTANT: 93 Sonia Drive, Greer SC 29650

The undersigned does hereby certify that the above named consultant:

1. Is registered and is using the E-Verify system; or
2. Does not have any employees and does not intend to hire any new employees during the period of time that the consultant will be providing services under the contract, and consequently is unable to register to use the E-Verify system; or
3. Employs individuals who were hired prior to the commencement of providing labor on the contract and does not intend to hire any new employees during the period of time that the consultant will be providing labor under the contract, and consequently is unable to use the E-Verify system.
4. The undersigned acknowledges that the use of the E-Verify system for newly hired employees is an ongoing obligation for so long as the consultant provides labor under the contract, and that the workforce eligibility of all newly hired employees will be properly verified using the E-Verify system.

In accordance with Section §837.06, Florida Statutes, Consultant acknowledges that whoever knowingly makes a false statement in writing with the intent to mislead a public servant in the performance of his or her official duties shall be guilty of a misdemeanor in the second degree, punishable as provided in Section §775.082 or Section §775.083, Florida Statutes.

AUTHORIZED SIGNATURE: 

NAME: Al McClaran

TITLE: CEO

DATE: 4/6/2026

THIS FORM MUST BE COMPLETED AND RETURNED WITH YOUR PROPOSAL.

CONFLICT OF INTEREST AFFIDAVIT

By the signature below, the firm (employees, officers and/or agents) certifies, and hereby discloses, that, to the best of their knowledge and belief, all relevant facts concerning past, present, or currently planned interest or activity (financial, contractual, organizational, or otherwise) which relates to the proposed work; and bear on whether the firm (employees, officers and/or agents) has a possible conflict have been fully disclosed.

Additionally, the firm (employees, officers, and/or agents) agrees to immediately notify in writing the City Manager, or designee, if any actual or potential conflict of interest arises during the contract and/or project duration.

<u>Southern Disaster Recovery, LLC</u> Company	<u>93 Sonia Drive</u> Address
<u></u> Authorized Signature	<u>Greer, SC 29650</u> City, State, Zip Code
<u>AI McClaran / CEO</u> Printed Name & Title	<u>864-469-9776</u> Telephone No.
<u>bids@gosdr.com</u> Email	<u>864-469-9642</u> Fax No.

STATE OF FLORIDA
COUNTY OF ORANGE


Sworn to (or affirmed) and subscribed before me by means of physical presence OR
 online notarization, this, _____ day of _____, 2026, by

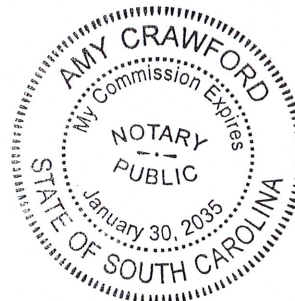
AI McClaran

OR

The foregoing instrument was acknowledged before me by means of physical presence OR
 online notarization this 8 day of April, 2026, by

AI McClaran


(Signature of Notary Public)
Amy Crawford
(Printed Name of Notary Public)



Personally known OR produced identification
My Commission Expires: 1-30-25
Type of Identification Produced N/A

PROPOSAL FORM - RFP #2026-01

Name of Firm Submitting Proposal Southern Disaster Recovery, LLC

Name of Person Submitting Proposal Al McClaran

Email Address: bids@gosdr.com

PROPOSER ACKNOWLEDGMENT

"The undersigned hereby declares that he/she has informed himself/herself fully in regard to all conditions to the work to be done, and that he/she has examined the RFP and Specifications for the work and comments hereto attached. The firm proposes and agrees, if this submission is accepted, to contract with the City of Belle Isle, to furnish all necessary materials, equipment, labor, and services necessary to complete the work covered by the RFP and Contract Documents for this Project. The firm agrees to accept in full compensation for each item the prices named in the schedules incorporated herein."

FEE SCHEDULE ATTACHMENT "F" MUST BE ATTACHED TO THIS PROPOSAL FORM


*Estimated quantities used for determining the low bidder only. Quantities are not intended to be an estimate of the actual quantities expected for this contract. Payment will be made based on actual units of work performed as approved by the City.

Total of Fee Schedule Attachment "F": \$1,333,847 and 00 / 100

One million three hundred thirty-three thousand eight hundred forty-seven dollars and zero cents.

Written

All rates shall include the cost of the operator, supervision, maintenance, fuel, repairs, overhead, profit, insurance, and any other costs associated with equipment and personnel. I will adhere to the current FEMA reimbursement rates.



Signature

4/6/2026

Date

[] Check if exception(s) or deviation(s) to Specifications. Attach separate sheet(s) detailing the reason and type for the exception or deviation.

PROPOSER'S QUALIFICATION FORM

LIST MAJOR WORK PRESENTLY UNDER CONTRACT

% Completed	Project	Contract Amount
70%	Hurricane Helene - NC SMART	\$ 254M
80%	Prentiss Co. MS - Winter Storm Fern	\$ 9.4M
80%	Yancy Co. Hurricane Helene	\$ 50M

LIST CURRENT PROJECTS ON WHICH YOUR FIRM IS THE CANDIDATE FOR AWARD:

80%	Tallahatchie Co. MS - Winter Storm Fern	\$ 4.9 M

OTHER INFORMATION ABOUT PROJECTS:

Have you, at any time, failed to complete a project? Yes No

STATEMENT OF LITIGATION:

Are there any judgments, claims, or suits pending or outstanding by or against you? Yes No

If the answer to either question is yes, submit details on a separate sheet.

List all lawsuits that have been filed by or against your firm in the last five (5) years:

FEES:

List total fees for work done on all City projects in the past five (5) years, whether as an individual firm or as part of a joint venture. **Fees must be listed individually by contract or project, then summarized to a total dollar amount.** Attach an additional page if necessary.

\$ 0 Total Fees for work done on all PAST City projects

REFERENCE(S):

Bank(s) Maintaining Account(s): HomeTrust Bank

Surety/Underwriter: (if required) World Wide Bonding Agency

Other References: (Use additional sheets if necessary)

TYPE OF FIRM:

Corporation/Years in Business: _____. If the firm is a corporation, please list the state in which it is incorporated _____. If the firm is a corporation, by signing this form, the Proposer certifies that the firm is authorized to do business in the State of Florida.

Partnership/Years in Business: _____

Sole Proprietorship/Years in Business: _____

Other: Please list: LLC 14 years

Pursuant to information for prospective Proposers for the above-mentioned proposed project, the undersigned is submitting the information as required, with the understanding that it is only to assist in determining the Proposal of the organization to perform the type and magnitude of work intended, and further, guarantee the truth and accuracy of all statements herein made. We will accept your determination of the Proposal without prejudice.

Southern Disaster Recovery, LLC
Company

93 Sonia Drive
Address


Authorized Signature

Greer, SC 29650
City, State, Zip Code

Al McClaran / CEO
Printed Name & Title

864-469-9776
Telephone No.

bids@gosdr.com
Email

864-469-9642
Fax No.

DECLARATION STATEMENT

City of Belle Isle
1600 Nela Avenue
Belle Isle, FL 32809

RE: RFP #2026-01 - "EMERGENCY DEBRIS HAULING AND DISPOSAL"

Dear Mayor and Council Members:

The undersigned, as Proposer (herein used in the masculine, singular, irrespective of actual gender and number) declares that he is the only person interested in this Proposal or in the contract to which this Proposal pertains, and that this Proposal is made without connection or arrangement with any other person and this Proposal is in every respect fair and made in good faith, without collusion or fraud.

The Proposer further declares that he has complied in every respect with all the Instructions to Proposers issued prior to the opening of the Proposal, and that he has satisfied himself fully relative to all matters and conditions with respect to the general condition of the contract to which the Proposal pertains.

The Proposer puts forth and agrees to commence negotiations, in accordance with the Federal 40 USC Title 1101-1104 (Brooks Act) and F.S. 287.055(5), and execute an appropriate City document for the purpose of establishing a formal contractual relationship between him and the City for the performance of all requirements to which the Proposal pertains. The Proposer states that the Proposal is based upon the Proposal documents listed in **RFP #2026=01**.

IN WITNESS WHEREOF, WE have hereunto subscribed our names on this 8th day of April
20 26 in the City of Greer, in the
State of South Carolina.

Southern Disaster Recovery, LLC

Company



Authorized Signature

AI McClaran / CEO

Printed Name & Title

bids@gosdr.com

Email

93 Sonia Drive

Address

Greer, SC 29650

City, State, Zip Code

864-469-9776

Telephone No.

864-469-9642

Fax No.

INSURANCE REQUIREMENTS

INSURANCE TYPE	REQUIRED LIMITS
<p>Level 1 – Low/Moderate - Insurance Requirement: Low chance of loss where minor injuries or property damage could occur. The potential for frequent or multiple claims is low. Contact primarily with City employees. Activities not in the public realm. The project will not exceed 180 calendar days, and the cost will not exceed \$1,000,000. No unusual or high hazards present.</p>	

- 1. (a) Worker's Compensation
 - All state and federal statutory limits apply.
 - \$1,000,000 per accident
 - \$1,000,000 per employee
 - \$1,000,000 per policy limit

The policy must include employer’s liability and include a Waiver of Subrogation.

- (b) Commercial General Liability (CGL)
 - \$1,000,000 each occurrence
 - \$2,000,000 general aggregate
 - \$2,000,000 products and completed operations/services
 - \$100,000 damage to rented premises.

Additional insured endorsement is required naming the City of Belle Isle as an additional insured and the certificate holder. Insurance must be written on an occurrence form and shall include bodily injury and property damage liability for premises, operations, independent contractors, products, and completed operations, contractual liability, broad form property damage, and property damage resulting from an explosion, collapse, or underground exposures, personal injury, and advertising injury. Must include a Waiver of Subrogation.

- 2. Indemnification: To the maximum extent permitted by Florida law, the Contractor/Vendor/Firm shall indemnify and hold harmless the City of Belle Isle, its officers and employees from any and all liabilities, damages, losses and costs, including, but not limited to, reasonable attorneys’ fees and paralegals’ fees, to the extent caused by the negligence, recklessness, or intentionally wrongful conduct of the Contractor/Vendor/Firm or anyone employed or utilized by the Contractor/Vendor/Firm in the performance of this Agreement. This indemnification obligation shall not be construed to negate, abridge, or reduce any other rights or remedies which otherwise may be available to an indemnified party or person described in this paragraph.

This section does not pertain to any incident arising from the sole negligence of the City of Belle Isle.

- 3. Commercial Auto Liability
 - \$1,000,000 each accident for property damage
 - \$1,000,000 bodily injury with a combined single limit of \$2,000,000

Must include contractual liability coverage. Coverage must include all owned, non owned, and hired vehicles. (Additional insured endorsement is required.)

- 4. Other Insurance as indicated below: \$1,000,000 Per Occurrence Errors and Omissions or Professional Malpractice Coverage
- 5. Aircraft Liability \$1,000,000 each occurrence combined single limit for bodily injury liability and property damage liability.
- 6. Contractor shall ensure that all subcontractors comply with the same insurance requirements that he is required to meet. The same Contractor shall provide the City with certificates of insurance meeting the required insurance provisions.
- 7. The City of Belle Isle must be named as "**ADDITIONAL INSURED**" on the Insurance Certificate for Commercial General Liability where required.
- 8. The City of Belle Isle shall be named as the Certificate Holder.

NOTE: The "Certificate Holder" should read as follows: City of Belle Isle 1600 Nela Avenue
Belle Isle, Florida 32751

No City Division, Department, or individual name should appear on the Certificate.
No other format will be acceptable.

- 9. **Thirty (30) Days Cancellation Notice** required.
- 10. The Certificate must state the RFP Number and EMERGENCY DEBRIS HAULING AND DISPOSAL.

PROPOSER'S AND INSURANCE AGENT'S STATEMENT:

We understand the insurance requirements for these specifications, and that evidence of insurability may be required within ten (10) days of the award of the RFP.

Southern Disaster Recovery, LLC

Company



Authorized Signature

Al McClaran / CEO

Printed Name & Title

bids@gosdr.com

Email

Insurance Agency

93 Sonia Drive

Address

Greer, SC 29650

City, State, Zip Code

864-469-9776

Telephone No.

864-469-9642

Fax No.

Signed by:



4ACEA9B60BA24C2...

Signature of Proposer's Agent

DESCRIPTIONS (Continued from Page 1)

Insured with respect to General Liability and Automobile Liability Coverages where required by written contract. Waiver of Subrogation is included with respect to General Liability Coverage and Workers Compensation Coverage where required by written contract.

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

**ADDITIONAL INSURED – OWNERS, LESSEES OR
CONTRACTORS – SCHEDULED PERSON OR
ORGANIZATION**

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART

SCHEDULE

Name Of Additional Insured Person(s) Or Organization(s)	Location(s) Of Covered Operations
Any person or organization for whom you are performing operations when you and such person or organization have agreed in writing in a contract or agreement that such person or organization be added as an additional insured on your policy; Any other person or organization you are required to add as an additional insured under the contract or agreement described in the paragraph above.	
Information required to complete this Schedule, if not shown above, will be shown in the Declarations.	

A. Section II - Who Is An Insured is amended to include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by:

1. Your acts or omissions; or
2. The acts or omissions of those acting on your behalf;

in the performance of your ongoing operations for the additional insured(s) at the location(s) designated above.

However:

1. The insurance afforded to such additional insured only applies to the extent permitted by law; and
2. If coverage provided to the additional insured is required by a contract or agreement, the insurance afforded to such additional insured will not be broader than that which you are required by the contract or agreement to provide for such additional insured.

B. With respect to the insurance afforded to these additional insureds, the following additional exclusions apply:

This insurance does not apply to "bodily injury" or "property damage" occurring after:

1. All work, including materials, parts or equipment furnished in connection with such work, on the project (other than service, maintenance or repairs) to be performed by or on behalf of the additional insured(s) at the location of the covered operations has been completed; or
2. That portion of "your work" out of which the injury or damage arises has been put to its intended use by any person or organization other than another contractor or subcontractor engaged in performing operations for a principal as a part of the same project.

C. With respect to the insurance afforded to these additional insureds, the following is added to **Section III - Limits Of Insurance:**

If coverage provided to the additional insured is required by a contract or agreement, the most we will pay on behalf of the additional insured is the amount of insurance:

1. Required by the contract or agreement; or

2. Available under the applicable Limits of Insurance shown in the Declarations;

whichever is less.

This endorsement shall not increase the applicable Limits of Insurance shown in the Declarations.

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

ADDITIONAL INSURED – OWNERS, LESSEES OR CONTRACTORS – COMPLETED OPERATIONS

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART
PRODUCTS/COMPLETED OPERATIONS LIABILITY COVERAGE PART

SCHEDULE

Name Of Additional Insured Person(s) Or Organization(s)	Location And Description Of Completed Operations
Blanket where required by written contract	Any jobsite

Information required to complete this Schedule, if not shown above, will be shown in the Declarations.

A. Section II – Who Is An Insured is amended to include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for "bodily injury" or "property damage" caused, in whole or in part, by "your work" at the location designated and described in the Schedule of this endorsement performed for that additional insured and included in the "products-completed operations hazard".

However:

1. The insurance afforded to such additional insured only applies to the extent permitted by law; and
2. If coverage provided to the additional insured is required by a contract or agreement, the insurance afforded to such additional insured will not be broader than that which you are required by the contract or agreement to provide for such additional insured.

B. With respect to the insurance afforded to these additional insureds, the following is added to **Section III – Limits Of Insurance:**

If coverage provided to the additional insured is required by a contract or agreement, the most we will pay on behalf of the additional insured is the amount of insurance:

1. Required by the contract or agreement; or
 2. Available under the applicable Limits of Insurance shown in the Declarations;
- whichever is less.

This endorsement shall not increase the applicable Limits of Insurance shown in the Declarations.

This page has been left blank intentionally.



ADDITIONAL INSURED ENDORSEMENT – PRODUCTS-COMPLETED OPERATIONS HAZARD

Named Insured Southern Disaster Recovery LLC			Endorsement Number
Policy Symbol	Policy Number G47407497003	Policy Period 06/01/2025 to 06/01/2026	Effective Date of Endorsement 06/01/2025
Issued By (Name of Insurance Company) Westchester Surplus Lines Insurance Company			

Insert the policy number. The remainder of the information is to be completed only when this endorsement is issued subsequent to the preparation of the policy.

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

THIS ENDORSEMENT MODIFIES INSURANCE PROVIDED UNDER THE FOLLOWING:

CONTRACTORS POLLUTION LIABILITY COVERAGE PART

SCHEDULE

<u>Name of Person or Organization:</u> City of Belle Isle 1600 Nela Avenue Belle Isle, FL 32751
--

(If no entry appears above, information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement.)

A. SECTION II – WHO IS AN INSURED is amended to include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for injury or damage, to which this insurance applies, caused by or resulting from **your work** performed for that additional insured and included in the **products-completed operations hazard**, and only to the extent that such injury or damage is caused, in whole or in part, by your negligence or the negligence of those acting on your behalf.

However:

1. The insurance afforded to such additional insured only applies to the extent permitted by law; and
2. If coverage provided to the additional insured is required by a contract or agreement, the insurance afforded to such additional insured will not be broader than that which you are required by the contract or agreement to provide for such additional insured.

B. With respect to the insurance afforded to these additional insureds, the following is added to SECTION III - LIMITS OF INSURANCE:

If coverage provided to the additional insured is required by a contract or agreement, the most we will pay on behalf of the additional insured is the amount of insurance:

1. Required by the contract or agreement; or
 2. Available under the applicable Limits of Insurance shown in the Declarations;
- whichever is less.

This endorsement shall not increase the applicable Limits of Insurance shown in the Declarations.

All other terms and conditions of this policy remain unchanged.

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

DESIGNATED INSURED FOR COVERED AUTOS LIABILITY COVERAGE

This endorsement modifies insurance provided under the following:

- AUTO DEALERS COVERAGE FORM
- BUSINESS AUTO COVERAGE FORM
- MOTOR CARRIER COVERAGE FORM

With respect to coverage provided by this endorsement, the provisions of the Coverage Form apply unless modified by this endorsement.

This endorsement identifies person(s) or organization(s) who are "insureds" for Covered Autos Liability Coverage under the Who Is An Insured provision of the Coverage Form. This endorsement does not alter coverage provided in the Coverage Form.

This endorsement changes the policy effective on the inception date of the policy unless another date is indicated below.

Named Insured: Southern Disaster Recovery LLC
Endorsement Effective Date:

SCHEDULE

Name Of Person(s) Or Organization(s): City of Belle Isle
Information required to complete this Schedule, if not shown above, will be shown in the Declarations.

Each person or organization shown in the Schedule is an "insured" for Covered Autos Liability Coverage, but only to the extent that person or organization qualifies as an "insured" under the Who Is An Insured provision contained in Paragraph **A.1.** of Section **II** – Covered Autos Liability Coverage in the Business Auto and Motor Carrier Coverage Forms and Paragraph **D.2.** of Section **I** – Covered Autos Coverages of the Auto Dealers Coverage Form.

HOLD HARMLESS AGREEMENT

The Contractor/Vendor/Firm is required to purchase and maintain minimum limits of \$1,000,000 per occurrence for all liability, which includes general liability and, if applicable, automobile liability. Other coverage may be required where applicable.

The Contractor/Vendor/Firm agrees to hold the City of Belle Isle harmless against all claims for bodily injury, sickness, disease, death, or personal injury or damage to property or loss of use resulting therefrom, arising out of the agreement, unless such claims are a result of the City's sole negligence.

The Contractor/Vendor/Firm shall purchase and maintain workers' compensation insurance & employer's liability in accordance with Florida Statute Chapter 440 and City policy. The Contractor/Vendor/Firm shall also purchase any other coverage required by law for the benefit of employees.

Required insurance shall be documented in Certificates of Insurance and shall be provided to the City Manager or Designee requesting the service.

By signature upon this form, the Contractor/Vendor/Firm stipulates that he/she agrees to the Hold Harmless Agreement, and to abide by all insurance requirements.

Southern Disaster Recovery, LLC / AI McClaran

Contractor/Vendor-Print Name

Signature



REQUEST FOR PROPOSAL - 2026-01
Emergency Debris Hauling and Disposal

Project Name

4/6/2026

Date

The effective dates of this Hold Harmless Agreement shall be for the duration of the contract associated with this project

DRUG-FREE WORKPLACE FORM

Whenever two or more proposals that are equal with respect to price, quality, and service are received by the City for the purchase of commodities or contractual services, a proposal received from a business that certifies that it has implemented a drug-free workplace program shall be given preference in the award process. The Drug-Free Workplace form, attached hereto, shall be submitted with the proposal.

The designated vendor, in accordance with Florida Statute 287.087, hereby certifies that

Southern Disaster Recovery, LLC does:
(Name of Business)

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are underbid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 1893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.



Bidder's Signature

AI McClaran / CEO

4/6/2026

Bidder's Title & Date

NON COLLUSION AFFIDAVIT

STATE OF FLORIDA
COUNTY OF ORANGE

Al McClaran, being first duly sworn
deposes and says that:

1. He/She is the CEO, of
Title
Southern Disaster Recovery, LLC, the Bidder that
Company Name
has submitted the attached Proposal;

1. He/She is fully informed respecting the preparation and contents of the attached Proposal and of all pertinent circumstances respecting such Proposal;
2. Such Proposal is genuine and is not a collusive or sham Proposal;
3. Neither the said Bidder nor any of its officers, partners, Citys, agents, representatives, employees, or parties in interest, including this affiant, have in any way, colluded, conspired, connived or agreed, directly or indirectly, with any other Bidder, firm or person to submit a collusive or sham Proposal in connection with the Contract for which the attached Proposal has been submitted; or to refrain from bidding in connection with such Contract; or have in any manner, directly or indirectly, sought by agreement or collusion, or communication, or conference with any Bidder, firm, or person to fix the price or prices in the attached Proposal or of any other Bidder, or to fix any overhead, profit, or cost elements of the Proposal price or the Proposal price in any other Bidder, or to secure through any collusion, conspiracy, connivance, or unlawful agreement any advantage against the City of Belle Isle, or any person interested in the proposed Contract;
4. The price or prices quoted in the attached Proposal are fair and proper and are not tainted by any collusion, conspiracy, connivance, or unlawful agreement on the part of the Bidder or any other of its agents, representatives, City's employees, or parties in interest, including its affiant.

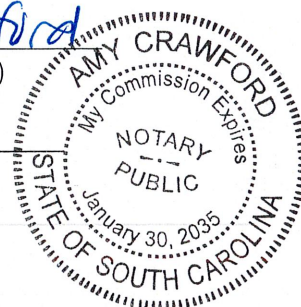
Al McClaran 04/08/2026
Signature Date
Al McClaran / CEO
Typed Name and Title

STATE OF South Carolina COUNTY OF Greenville

Sworn to (or affirmed) and subscribed before me by means of physical presence OR online notarization, this, 8
day of April, 2026, by Al McClaran OR
The foregoing instrument was acknowledged before me by means of physical presence OR online notarization,
this 8 of April day of 2026, by

S. Crawford
(Signature of Notary Public)
My Commission Expires: 1-30-35
Personally known OR produced identification

Amy Crawford
Printed Name of Notary Public



City of Belle Isle COMPLIANCE WITH THE PUBLIC RECORDS LAW

Upon award recommendation or ten (10) days after opening, submittals become "public records" and shall be subject to public disclosure consistent with Chapter 119, Florida Statutes. Proposers must invoke the exemptions to disclosure provided by law in the response to the solicitation, must identify the data or other materials to be protected, and must state the reasons why such exclusion from public disclosure is necessary. The submission of a proposal authorizes the release of your firm's credit data to the CITY OF BELLE ISLE (CITY).

If the company submits information exempt from public disclosure, the company must specify which pages/paragraphs of its bid/proposal package are exempt from the Public Records Act, and identify the specific exemption section that applies to each. The protected information must be submitted to the CITY in a separate envelope marked accordingly.

By submitting a response to this solicitation, the company agrees to defend the CITY in the event we are forced to litigate the public records status of the company's documents.

Company Name: Southern Disaster Recovery, LLC

Authorized representative (printed): AI McClaran

Authorized representative (signature):



Project Number: RFP #2026-01

Date: 4/6/2026

LIST OF REFERENCES: RFP NO: 2026-01 Emergency Debris Hauling and Disposal

As per the General Specifications Section below, provide a list of at least three (3) client/customer references, including the company name, contact person, and telephone number for each. The reference should be similar in scope/specifications (including size, cost, complexity/uniqueness, etc.) as the project/work/service/item described in this solicitation. If the reference contact information is not correct, current, or unavailable, the City is not responsible for obtaining correct/current/available contact information and may elect to consider the reference as non-responsive. Therefore, the bidder should make sure the reference contact information is correct, current, and available to the City.

1	Company Name:	Division of Emergency Management, FL		
	Address:	2555 Shumard Oak Blvd.		
	C/S/Z	Tallahassee, Florida 32399		
	Contact Person	Kevin Guthrie / Executive Director		
	Bus Phone:	850-298-8250	Email Address:	kevin.guthrie@em.myflorida.com
	Project/Svc/Item Description:	2023 HURRICANE IAN PRIVATE PROPERTY DEBRIS REMOVAL (PPDR), FL		
	Contract/Order Amt::	\$5,968,692.00	Completed/Delivered:	11/03/2022 to 11/3/2023
2	Company Name:	Gilchrist County, FL		
	Address:	3250 N.U.S. Highway 129		
	C/S/Z	Bell, FL 32619		
	Contact Person	Ralph Smith / Emergency Management Director		
	Bus Phone:	386-935-5400	Email Address:	rsmith@gilchrist.fl.us
	Project/Svc/Item Description:	2023 HURRICANE IDALIA - Woody/Veg, C&D, HHW, White Goods Debris Removal Dangerous Leaners/Hangers/Stumps TDMS Operations		
	Contract/Order Amt::	\$839,170.00	Completed/Delivered:	09/01/2023 to 11/15/2023
3	Company Name:	Town of Biltmore Forest, NC		
	Address:	355 Vanderbilt Rd		
	C/S/Z	Biltmore Forest, NC 28803		
	Contact Person	Jonathan Kanipe / Town Manager		
	Bus Phone:	828-274-0824	Email Address:	jkanipe@biltmoreforest.org
	Project/Svc/Item Description:	2024 Hurricane Helene - ROW; PPDR; Waterway		
	Contract/Order Amt::	\$9,517,803.00	Completed/Delivered:	10/04/2024 to present
4	Company Name:	City of Griffin, GA		
	Address:	100 South Hill Street		
	C/S/Z	Griffin, GA 30223		
	Contact Person	Mariza Eller / Director of Public Works		
	Bus Phone:	770-229-6603	Email Address:	meller@cityofgriffin.com
	Project/Svc/Item Description:	2023 GA Tornadoes/Debris Removal Services; FEMA Reimbursement		
	Contract/Order Amt::	\$5,026,760.00	Completed/Delivered:	01/18/2023 to 9/21/2023
5	Company Name:	City of Newnan, GA		
	Address:	25 Lagrange St.		
	C/S/Z	Newnan, GA 30263		
	Contact Person	Ray Norton / Public Works Director		
	Bus Phone:	404-606-9140	Email Address:	
	Project/Svc/Item Description:	2021 Georgia Tornadoes / Woody/VEG; C&D; HHW White Goods Debris Removal Dangerous Leaners/Hangers/Stumps TDMS Operations		
	Contract/Order Amt::	\$5,481,300.00	Completed/Delivered:	3/29/2021 to 8/6/2021

Public Entity Crimes Form

SWORN STATEMENT UNDER SECTION 287.133(3)(a) FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES
THIS FORM MUST BE SIGNED IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICER
AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted with Bid, Proposal, or Contract No. **RFP 2026-01**.
2. This sworn statement is submitted by Southern Disaster Recovery, LLC (name of entity submitting sworn statement) whose business address is 93 Sonia Drive, Greer SC 29650 and (if applicable) its Federal Identification Number (FEIN) is 45-5312400. (If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement:
3. My name is Al McClaran, and my relationship to the entity (please print name of individual signing) named above is CEO.
4. I understand that a “public entity crime” as defined in Paragraph 287.133(l)(g), Florida Statutes means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.
5. I understand that “convicted” or “conviction” as defined in Paragraph 287.133 (1)(b), Florida Statutes, means a finding of guilty or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, nonjury trial or entry of a plea of guilty or nolo contendere.
6. I understand that an “affiliate” as defined in Paragraph 287.133(1)(a), Florida Statutes, means
 - a. A predecessor or successor of a person convicted of a public entity crime; or
 - b. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term “affiliate.”
 - c. Includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The City, by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

Public Entity Crimes Form - continued

7. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an entity.

8. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. **(Please initial which statement applies.)**


Neither the entity submitting this sworn statement, nor any officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any affiliate of the entity, has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement or one or more of the officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989, AND [Please indicate which additional statement applies.]

There has been a proceeding concerning the conviction before a hearing officer of the State of Florida Division of Administrative Hearings. The final order entered by the hearing officer did not place the person or affiliate on the convicted vendor list. [Please attach a copy of the final order.]

The person or affiliate was placed on the convicted vendor list. There has been a subsequent proceeding before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer determined that it was in the public interest to remove the person or affiliate from the convicted vendor list. [Please attach a copy of the final order.]

The person or affiliate has not been placed on the convicted vendor list. (Please describe any action taken by or pending with the Department of General Services.)



(Signature)
CEO

(Title)
South Carolina

(State)

Public Entity Crimes Form - continued

STATE OF South Carolina

COUNTY OF Greenville

Sworn to (or affirmed) and subscribed before me by means of physical presence OR online
notarization, this, 13 day April of 20 26 by

Al McClaran

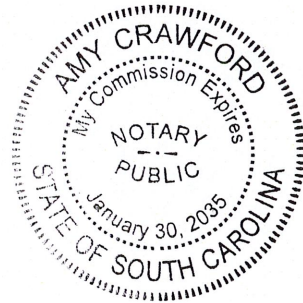
OR

The foregoing instrument was acknowledged before me by means of physical presence OR online
notarization, this _____ day _____ of 20 _____, by

[Signature]
(Signature of Notary Public)

Amy Crawford
(Printed Name of Notary Public)

My Commission Expires: 1-30-35



Personally known OR produced identification
Type of Identification Produced _____

FIRM INFORMATION

Firm is a:

()
Corporation ()
Partnership
() Sole Proprietorship
(Limited Liability Company) Other
(Explain)

Federal Employer Identification Number: 45-5312400

Firm Name: Southern Disaster Recovery, LLC

Mailing Address: 93 Sonia Drive, Greer SC 29650


Telephone No.: 864-469-9776 Fax No.: 864-469-9642

Email Address: bids@gosdr.com Web Address: www.gosdr.com

If the remittance address is different from the mailing address so indicate below.

Firm Name: _____

Remittance Address: _____

Submitted by: 

Name & Title Printed: Al McClaran / CEO

EMERGENCY DEBRIS HAULING AND DISPOSAL SUBCONTRACTOR LISTING

1	NAME of Subcontractor: Pride Contracting Inc,
	Address1 9200 Stone Heritage Rd
	Address2
	City, State, Zip: Middlesex, NC 27557
	Phone: 252-245-0936
	Name of Manager/Contact: Eric Wainwright – Vice President Operations
2	NAME of Subcontractor:
	Address 1:
	Address 2:
	City, State, Zip:
	Phone:
	Name of Manager/Contact:
3	NAME of Subcontractor:
	Address1:
	Address 2:
	City, State, Zip:
	Phone:
	Name of Manager/Contact:
4	NAME of Subcontractor:
	Address1:
	Address 2:
	City, State, Zip:
	Phone:
	Name of Manager/Contact:
5	NAME of Subcontractor:
	Address 1:
	Address 2:
	City, State, Zip:
	Phone:
	Name of Manager/Contact:

W-9 Form Request for Taxpayer Identification Number and Certification

[THIS SECTION INTENTIONALLY LEFT BLANK]

Request for Taxpayer Identification Number and Certification

Go to www.irs.gov/FormW9 for instructions and the latest information.

**Give form to the
 requester. Do not
 send to the IRS.**

Before you begin. For guidance related to the purpose of Form W-9, see *Purpose of Form*, below.

Print or type. See Specific Instructions on page 3.	1 Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.) Southern Disaster Recovery, LLC	
	2 Business name/disregarded entity name, if different from above.	
	3a Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only one of the following seven boxes. <input type="checkbox"/> Individual/sole proprietor <input type="checkbox"/> C corporation <input type="checkbox"/> S corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate <input checked="" type="checkbox"/> LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership) S Note: Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner. <input type="checkbox"/> Other (see instructions) _____	4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) _____ Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____ <i>(Applies to accounts maintained outside the United States.)</i>
	3b If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions <input type="checkbox"/>	
5 Address (number, street, and apt. or suite no.). See instructions. 93 Sonia Drive		Requester's name and address (optional)
6 City, state, and ZIP code Greer, SC 29650-4540		
7 List account number(s) here (optional)		

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. See also *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number								
or								
Employer identification number								
4	5	-	5	3	1	2	4	0 0

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person 	Date 01/02/2026
------------------	------------------------------	---------------------------

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

What's New

Line 3a has been modified to clarify how a disregarded entity completes this line. An LLC that is a disregarded entity should check the appropriate box for the tax classification of its owner. Otherwise, it should check the "LLC" box and enter its appropriate tax classification.

New line 3b has been added to this form. A flow-through entity is required to complete this line to indicate that it has direct or indirect foreign partners, owners, or beneficiaries when it provides the Form W-9 to another flow-through entity in which it has an ownership interest. This change is intended to provide a flow-through entity with information regarding the status of its indirect foreign partners, owners, or beneficiaries, so that it can satisfy any applicable reporting requirements. For example, a partnership that has any indirect foreign partners may be required to complete Schedules K-2 and K-3. See the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS is giving you this form because they



TAB VII: Signed Addendum

CITY OF BELLE ISLE

ADDENDUM NO. 1

RFP #2026-01 Debris Hauling and Disposal Services

Date Issued: March 19, 2026

NOTICE TO ALL PROPOSERS

This Addendum forms a part of RFP #2026-01 and modifies the original solicitation document issued March 2, 2026. *Proposers are encouraged to submit any questions in writing in accordance with the solicitation's question-and-answer procedures. Responses to all questions will be issued via an addendum to ensure that all prospective proposers receive the same information.* Except as expressly modified herein, all other terms, conditions, and specifications of the RFP remain unchanged.

QUESTIONS:

QUESTION 1: From a potential Vendor: I am inquiring about the specifics of the pre-proposal conference meeting. On the first page the date and location are listed, but not time. On page 8 project timetable, the RFP states: *A pre-bid conference is not applicable to this solicitation*

Response: A pre-bid conference is not mandatory for this solicitation. As noted on the first page of the RFP, a non-mandatory pre-bid meeting is scheduled for March 25, 2026, at 10:00 AM for those interested in attending. Please note that Page 8 will be corrected to reflect that the pre-bid meeting is non-mandatory, ensuring consistency throughout the document.

END OF ADDENDUM NO. 1 – 2026-01

Yolanda Quiceno, City Clerk


Al McClaran, CEO

CITY OF BELLE ISLE

ADDENDUM NO. 2

RFP #2026-01 Debris Hauling and Disposal Services

Date Issued: April 1, 2026

NOTICE TO ALL PROPOSERS

This Addendum forms a part of RFP #2026-01 and modifies the original solicitation document issued March 2, 2026. *Proposers are encouraged to submit any questions in writing in accordance with the solicitation's question-and-answer procedures. Responses to all questions will be issued via an addendum to ensure that all prospective proposers receive the same information.* Except as expressly modified herein, all other terms, conditions, and specifications of the RFP remain unchanged.

QUESTIONS:

QUESTION 1: *"Stump Fill Dirt - Fill dirt for stump holes after removal" in Attachment F - Rate Schedule of the RFP 2026-01 Emergency Debris Hauling and Disposal solicitation. Currently, no quantity is listed. We request this info because it will affect the total value calculation in the attachment. Currently, no quantity is listed. We request this info because it will affect the total value calculation in the attachment.*

Response: Backfilling by the Contractor shall only be performed when explicitly authorized by the City. If the City elects to perform backfilling using its own forces, no payment will be made to the Contractor for this item. Please see the added scope of work in response.

QUESTION 2: *Regarding pricing for labor, equipment, and services, please clarify the rate requirements. Should proposers provide either hourly or daily rates based on the specific item, or does the City require both rates for every line item?*

Response: The City does not require both hourly and daily rates for every line item unless specified in the bid schedule. Proposers should provide unit pricing appropriate to each line item. (I.e. Labor- hourly rates (e.g., operator, laborer, supervisor). Equipment- hourly rates for each piece of equipment. Services / Specialized Work - unit of measure (e.g., per cubic yard, per stump, per ton, per trip)).

QUESTION 3: *For PPE and consumable materials, should we include an associated Unit of Measure (e.g., Each, Pair, Box, Case)?*

*Response: The Contractor shall provide all PPE and consumable materials required to safely perform debris removal operations. All PPE/consumables shall be FEMA-compliant and suitable for debris operations. Bidders shall provide a **unit price** for each item, using the following Unit of Measure (UOM) for payment and documentation purposes (e.g., Each, Pair, Box, Case). The City may authorize the purchase of additional materials as required for compliance and safety.*

<i>Material Type</i>	<i>Example UOM</i>
<i>Safety Gloves</i>	<i>Paid (PR)</i>
<i>Hard Hats</i>	<i>Each (EA)</i>
<i>Hand Sanitizer</i>	<i>Bottle (BT)</i>
<i>Cleaning Wipes</i>	<i>Box (BX)</i>

QUESTION 4: Subcontractor and Workforce Structure: Our operations rely on a combination of directly employed personnel, affiliated entities under common ownership, and long-standing local partners.

- a. Clarification that affiliated entities under common ownership may be treated as internal resources rather than subcontractors.

Response: For the purposes of this RFP, the City recognizes that affiliated entities under common ownership may be treated as internal resources rather than subcontractors. Affiliated entities must be under the same legal ownership or control as the prime contractor. All personnel, equipment, and resources provided by affiliated entities must be fully accounted for in the contractor's bid, including labor categories, equipment types, and quantities. The prime contractor assumes full responsibility for the performance, compliance, and FEMA eligibility of all work performed by affiliated entities. Costs associated with affiliated entities must be billed directly under the prime contractor, with proper documentation to support FEMA Public Assistance reimbursement. Affiliated entities included as internal resources do not need to be separately identified as subcontractors.

- b. Clarification or modification of requirements related to background checks, identification badges, and similar workforce provisions.

Response: The City requires that all personnel performing work under this contract comply with applicable safety, security, and identification standards to ensure the safety of City staff, residents, and property. Specifically: All personnel performing work under this contract shall comply with City safety, security, and identification standards. The Contractor shall conduct background checks on all employees assigned to City debris-hauling operations in accordance with applicable federal, state, and local laws. The Contractor shall provide photo identification badges for all personnel working on City property or at Debris Management Sites (DMS/DDMS), clearly displaying the employee's name, company affiliation, and photo. All personnel must adhere to City safety policies, FEMA-compliant debris management protocols, and proper use of personal protective equipment (PPE). The Contractor is responsible for ensuring that all personnel conduct themselves in a professional, safe, and lawful manner while performing work. The City may approve alternative identification or verification procedures if the Contractor demonstrates that the proposed methods provide equivalent security, safety, and accountability.

- c. Flexibility in subcontractor requirements for local vendors, including reduced documentation and administrative requirements.

Response: The City encourages the use of qualified local vendors to support debris hauling operations and recognizes that strict subcontractor documentation requirements can pose administrative challenges for smaller local businesses. For the purposes of this contract, all work under this contract must comply with FEMA Public Assistance Program requirements.

Contractors must maintain complete documentation for labor, equipment, services, PPE, stump removal, and DMS/DDMS operations. Failure to properly document work or use non-eligible methods may result in non-reimbursement of costs. The City encourages the use of local subcontractors to support debris hauling operations:

- *Local vendors may be treated as preferred resources with reduced documentation and administrative requirements, provided FEMA eligibility and environmental compliance are maintained.*
- *The prime contractor remains fully responsible for work performed by subcontractors.*
- *Local subcontractor arrangements must be approved by the City.*

QUESTION 5: Insurance Requirements: Certain insurance requirements outlined in the RFP (including Errors & Omissions, Professional Liability, and Aircraft Liability) appear to exceed what is typical or necessary for debris hauling operations of this scale. Consideration to limit insurance requirements to General Liability, Automobile Liability, and Workers' Compensation. Removal or clarification of requirements for Professional Liability and Aircraft Liability, unless specifically applicable.

Response: The City acknowledges that certain insurance requirements included in the original RFP, specifically Aircraft Liability, are not typical or necessary for emergency debris hauling operations. Accordingly, Aircraft Liability coverage is not required for this contract. Removing Aircraft Liability coverage reduces unnecessary costs while maintaining adequate coverage for risks directly associated with debris hauling, labor, equipment, and materials handling.

The Contractor shall maintain all other insurance coverages as outlined in the RFP, including but not limited to:

- *Commercial General Liability*
- *Workers' Compensation*
- *Automobile Liability*
- *Professional Liability / Errors & Omissions, if applicable to specialized services*

All insurance must remain in force for the duration of the contract and comply with applicable federal, state, and local requirements.

QUESTION 6: Licensing and Certification Requirements: The RFP references professional and FEMA-related certifications that are generally associated with large-scale disaster contractors.

Acceptance of demonstrated past performance and local experience in lieu of formal FEMA or professional certifications. Clarification of which certifications are mandatory versus preferred.

Response: The City will consider a contractor's demonstrated past performance and local experience in debris removal and disaster response operations as part of the qualification evaluation. Contractors may submit project summaries, client references, and other documentation evidencing prior experience in lieu of formal FEMA or professional certifications. Mandatory certifications include compliance with all applicable federal, state, and local safety and environmental regulations, as well as the ability to meet FEMA Public Assistance (PA) program documentation and reporting requirements. Preferred certifications include FEMA Public Assistance debris management training, or equivalent professional credentials, and any environmental or specialized debris-handling certifications. Contractors with strong local

experience and proven past performance may be deemed fully qualified even if formal certifications are not held, provided they demonstrate the ability to perform all work in compliance with FEMA, FDEP, and City requirements.

QUESTION 7: Bonding Requirements: The performance bond requirement may present a barrier to participation for small, local contractors with proven performance history. Consideration of reducing or waiving bonding requirements for contractors with demonstrated prior successful performance with the City.

Response: The City recognizes that performance bond requirements may present a barrier to participation for smaller, local contractors. Accordingly, the City may consider flexibility in bonding requirements for contractors who demonstrate a proven history of successful performance on comparable projects, particularly with the City or other governmental entities. Contractors seeking a reduction or waiver of the performance bond requirement must provide satisfactory evidence of past performance, which may include:

- *Documented history of successfully completed debris removal or similar contracts.*
- *Explanation of why the bond requirement presents a hardship and the level of reduction requested.*
- *Positive client references from municipalities or public agencies*
- *Demonstrated capacity to perform the required scope of work*
- *Financial stability and ability to sustain operations during emergency response*

Notwithstanding the above, the City reserves the right to require a performance bond, in full or reduced amount, where deemed necessary to protect the City's interests and ensure contract performance. Any modification to bonding requirements will be made at the sole discretion of the City and in compliance with applicable federal, state, and FEMA Public Assistance (PA) program requirements.

QUESTION 8: Business Tax Receipt Requirements: Our organization operates through multiple affiliated entities, and not all entities currently maintain a City-issued business tax receipt. Clarification on whether an affiliated entity may satisfy the business tax receipt requirement on behalf of the proposing entity.

Response: A City-issued Business Tax Receipt is not required to be held with the City of Belle Isle as a condition of proposal submission. However, the proposing entity must possess a valid Business Tax Receipt (or equivalent local business license) issued by the jurisdiction in which its primary office is located, in accordance with applicable local laws. The proposing entity (prime contractor) must possess a valid Business Tax Receipt or equivalent business license issued by the jurisdiction in which its primary office is located; licenses held solely by affiliated entities will not satisfy this requirement unless such entity is the legal proposer.

QUESTION 9: Local Contractor Participation: We respectfully note that the current structure of the RFP may unintentionally favor large, national contractors over qualified local firms with extensive experience serving the City. Consideration of adjustments or clarifications that would allow continued participation by local contractors while still meeting FEMA compliance objectives.

Response: The City values the participation of qualified local contractors and recognizes their experience, community familiarity, and ability to support efficient debris removal operations. The intent of this RFP is to promote open and fair competition while ensuring full compliance with FEMA Public Assistance (PA) program requirements. In evaluating proposals, the City will consider the proposer's demonstrated experience performing debris removal or similar services in environments comparable to the City, including knowledge of local conditions, permitting requirements, traffic patterns, and coordination with local agencies. Experience within the City or surrounding region may be considered as part of the overall assessment of a proposer's ability to mobilize quickly, effectively manage operations, and successfully perform the required scope of work. All proposals will be evaluated based on best value, including experience, past performance, technical approach, capacity, and cost, in a manner consistent with applicable federal, state, and FEMA Public Assistance (PA) program procurement requirements. – See EXH A

QUESTION 10: When evaluating Price, will the City be factoring in hourly/daily equipment and personnel rates used in the initial push, or will the total estimated cost of all scope of service items (RFP Scope of Service unit rate totals) be the sole factor?

Response: The City will evaluate pricing based on the total estimated cost of all scope of service items, as derived from the unit rates provided in the RFP pricing schedule. This approach ensures a comprehensive and consistent evaluation of all proposals across the full range of anticipated debris management activities.

Hourly and/or daily rates for labor and equipment associated with initial response (“push”) operations will be considered as part of the overall pricing structure; however, they will not be evaluated in isolation. Instead, such rates will be incorporated into the total estimated cost where applicable. The City's evaluation will be based on a best value determination, taking into account total cost, completeness of pricing, and alignment with the defined scope of services, while ensuring compliance with FEMA Public Assistance (PA) program requirements. Proposals will be evaluated based on a Total Evaluated Cost (TEC) calculated using estimated quantities provided in the bid schedule: $TEC = \sum(\text{UnitPrice} \times \text{EstimatedQuantity})$

QUESTION 11: At this time, has the City made any determination as to the location of any potential DMS(s), and if not, can the City provide a list of previously activated DMS(s) with location data?

Response: At this time, the City does not have an active or pre-approved Debris Management Site (DMS/DDMS) available for use under this contract. A previously utilized DMS location is currently under the control/ownership of the City's existing contractor and is not available for inclusion in this solicitation. Accordingly, the City is not providing a list of available or previously activated DMS locations as part of this RFP. Proposers should be prepared to identify and propose suitable DMS/DDMS and/or final disposal sites for City review and approval, in accordance with the requirements outlined in the RFP. All proposed sites must comply with FEMA eligibility requirements, applicable state and local regulations, and must be approved, registered, and authorized by the City and the Florida Department of Environmental Protection (FDEP) prior to use. The City retains final authority for selection, certification, and activation of all DMS/DDMS locations. Current authorized location,

WACS ID: 105065, Park, Bark & Fly Disaster Debris Management Site
6050 S Semoran Blvd, Orlando, Lat 28:28:33.6895 / Long 81:18:38.0683
Waste Planned for Management: Yard Trash

QUESTION 12: In "Attachment 'B' - Project Definition," "Landfill" is defined as "Seminole County, located at 1930 E. Osceola Road, Geneva, FL 32732." Is this to be the City's designated FDS? If so, would the City consider a closer option, i.e., Orange County Landfill, 5901 Young Pine Rd, Orlando, FL 32829?

Response: The landfill identified in Attachment "B" (Seminole County Landfill) is provided as a reference location and not as the exclusive or mandatory Final Disposal Site (FDS) for this contract. The City will consider the use of alternative disposal facilities, including the Orange County Landfill, provided that such facilities:

- *Are properly permitted and authorized to accept disaster debris*
- *Comply with all federal, state, and local regulations*
- *Meet FEMA Public Assistance (PA) program eligibility requirements*
- *Are approved by the City prior to use*

The use of a closer facility, such as the Orange County Landfill, may be advantageous for operational efficiency and cost-effectiveness and will be considered upon City review and approval. The City retains final approval authority for the selection of all Final Disposal Sites to ensure compliance and cost reasonableness.

QUESTION 13: Does the City have a list of preapproved DMS? Sizes of each that could be available to the contractor.

Response: See Question/Answer #11

Question 14: Can the City separate the pricing for "hauling to DMS" and the "direct haul to a final disposal facility"?

Response: No, it will be the contractor's responsibility to cover these costs.

Question 15: When was the last time the City activated an emergency contract?

Response: The last contract was initiated for the 24/25 fiscal year.

Question 16: Who was the contractor, and what were the DMS and final disposal locations?

Response: The contractor had their own approved DMS site and handled the final disposal – Peter Madison Management, Inc. See Answer #11

Question 17: How much total vegetation debris/white goods?

Response: The total amount of vegetation was 6,600 cubic yards.

Question 18: Can the line item under "other debris removal work" be revised? Can marine debris removal be separated into land-based and water-based removal? This allows the city to have a vessel, barge, or similar craft available during a severe event.

Response: The City does not anticipate significant marine debris for typical events under this contract. Therefore, a separate line item for water-based debris removal is not required at this time and may be addressed on a case-by-case basis. Proposers should focus on land-based debris removal and may include pricing for marine debris removal as an optional item if they have the capability to perform such work. Any marine debris removal, if performed, must comply with all federal, state, and local environmental regulations and FEMA Public Assistance (PA) documentation requirements.

Question 19: Can we add a line item for concrete disposal?

Response: The City does not anticipate significant concrete repair or removal under this contract. Concrete disposal will be managed on a case-by-case basis. Proposers may include a separate optional line item for concrete disposal in their pricing schedules, which can be utilized only if directed by the City. Any concrete disposal work must comply with all applicable federal, state, and local regulations, including environmental requirements, and documentation must meet FEMA Public Assistance (PA) program standards for reimbursement.

Question 20: The price sheet includes "tipping fees" at a negotiated contract price or as a pass-through amount? Which one is it?

Response: Tipping fees associated with disposal at a Final Disposal Site (FDS) or Debris Management Site (DMS/DDMS) shall be treated as a pass-through cost.

- *Contractors shall include the actual tipping fees charged by the disposal facility in their invoicing, supported by documentation such as receipts or statements.*
- *Tipping fees shall not be marked up by the contractor; only actual costs incurred will be reimbursable.*
- *Unit pricing for debris hauling and disposal does not include embedded tipping fees unless specifically stated otherwise in the RFP.*

Question 21: Pages 1 and 8 state that we should submit physical & sealed bids, however the bid states multiple times proposals are only to be submitted electronically via DemandStar. Please confirm if proposals are to be physically delivered. If physical, please confirm how many copies are wanted in addition to the original Please confirm if proposals are to be electronically submitted.

Response: The City will accept proposals only through electronic submission via DemandStar. Physical or sealed paper copies are not required and will not be evaluated. All references in the RFP to physical or sealed submissions should be disregarded. Proposers are encouraged to submit their complete proposals electronically in accordance with the instructions provided in DemandStar.

Question 22: Page 24 states that failure to submit a valid Bid Guarantee could be cause for disqualification; however, I do not see information regarding a Bid Guarantee outside of this section. Is a Bid Guarantee required with this proposal submittal? If so, in what amount?

Response: No bid guarantee, bond, or deposit is required for this solicitation. Proposers are not required to submit any financial security with their proposal. Any reference on Page 24 regarding disqualification due to failure to submit a Bid Guarantee should be disregarded. Failure to provide a bid guarantee will not affect proposal evaluation or eligibility. All proposals must be submitted electronically via DemandStar in accordance with the RFP instructions.

END OF ADDENDUM NO. 2 – 2026-01

Yolanda Quiceno, City Clerk


Al McClaran, CEO

CITY OF BELLE ISLE

EXHIBIT A

RFP #2026-01 Debris Hauling and Disposal Services

Date Issued: April 1, 2026

NOTICE TO ALL PROPOSERS

The language below is what was added to our Purchasing Policy regarding Local Preference.

7.5 LOCAL PREFERENCE

The City reserves the right to purchase commodities and services from a local business. A local business preference of no greater than 5% of the price submitted by the nonlocal business shall be granted with City Council approval. "Local Business" shall be defined as a person, firm, corporation, or other business entity maintaining a valid address within the City of Belle Isle. A business which operated through the use of a post office box or mail house shall not be eligible to qualify as a "Local Business". This Local Preference policy shall not be applied to the following circumstances:

- Purchases of Professional Services which are subject to Section 287.055, F§.
- State or Federal law prohibits the use of local preferences,
- The work is funded in whole or in part by a governmental entity where the laws, rules, regulations or policies prohibit the use of local preferences,
- The business is determined to be unqualified to perform the work as determined by the city,
- Purchases exempt from the provisions of the City of Belle Isle Procurement Policy,
- Purchases made utilizing cooperative procurement agreements with other governmental or public entities,
- Purchases from local, State, GSA and/or other federal contracts and public entities,
- Emergency purchases,
- Purchases made for items that have been deemed a sole source

When Formal Written Quotes are received, and the lowest price is offered by an entity located outside of Belle Isle, and a price is offered by a Belle Isle Business, and it is within five (5) percent of the lowest price offered, then the Belle Isle Business shall be given the opportunity to match the lowest price offered. If the Belle Isle Business agrees to match the lowest price is reached, the Belle Isle Business will be awarded the bid if the Belle Isle Business is otherwise fully qualified and meets all Board requirements.

The Business must:

1. Deliver a written affidavit to the City. The affidavit shall certify, that the business meets the definition of a Local Business, shall provide all necessary information establishing that fact, and shall be signed under penalties of perjury.
2. It is the responsibility of any vendor claiming to be a Local Business to include a copy of its affidavit with its Quote, Bid or Proposal.
3. The City shall verify the accuracy of any such affidavit when determining whether a vendor meets the definition of a Local Business.

ADDENDUM NO. 3

RFP #2026-01 Debris Hauling and Disposal Services

Date Issued: April 6, 2026

NOTICE TO ALL PROPOSERS

This Addendum forms a part of RFP #2026-01 and modifies the original solicitation document issued March 2, 2026. *Proposers are encouraged to submit any questions in writing in accordance with the solicitation's question-and-answer procedures. Responses to all questions will be issued via an addendum to ensure that all prospective proposers receive the same information.* Except as expressly modified herein, all other terms, conditions, and specifications of the RFP remain unchanged.

Question:

- Regarding Addendum 2/Q&A # 14- This refers to pricing line item # 5/Haul out.....The description for mileage intervals states pricing will be for the hauling of reduced debris to final disposal either from the DMS or the ROW. These are 2 different scopes of work and carry a substantial different cost for performing. Reduced debris would be from the DMS where the debris is actually reduced. Debris from the ROW is unreduced. Hauling from the ROW and hauling from the DMS are always separate line items due to the cost difference.

A:

Please note that this question was submitted after the deadline for questions established in the RFP. While the City is not obligated to respond, we are providing the following clarification for informational purposes only to assist proposers. Thank you for your detailed review and thoughtful comments regarding Addendum 2 / Q&A #14. The City appreciates the feedback and provides the following clarifications to ensure consistency in pricing, operations, and FEMA compliance:

Direct Haul from ROW to Final Disposal Site (FDS):

This line item is intended for limited use and will generally apply to Construction and Demolition (C&D) debris or other approved materials that are suitable for direct disposal. As discussed during the pre-bid meeting, As discussed at the pre-bid, we require all homeowners to separate C&D material from the vegetative material. If it is not separated, do not pick it up. All vegetative material should be transported straight to the DMS site for processing.

Hauling Reduced Debris from DMS/DDMS to Final Disposal Site:

This line item will remain in the bid schedule. The City confirms that hauling costs must not be included or duplicated within any disposal or tipping fee line item. Tipping fees are to be treated as pass-through costs. Additionally, proposers are required to identify their proposed Final Disposal Site(s) and provide justification based on proximity, cost efficiency, and regulatory compliance. The City will review and approve all disposal sites and will not permit selection of unnecessarily distant facilities for increased compensation.

Hauling from ROW to DMS/DDMS:

This line item is required and will remain in the bid schedule. The cost for hauling debris from the ROW to the DMS/DDMS is not included in debris collection/loading items and must be separately priced. While contractors may propose DMS locations, all sites are subject to City approval, and haul distances may vary accordingly. Maintaining this as a separate line item ensures accurate cost tracking, operational flexibility, and compliance with FEMA documentation requirements.

In summary, the City will maintain separate line items for:

- Hauling from ROW to DMS/DDMS
- Hauling reduced debris from DMS/DDMS to FDS
- Limited use of direct haul from ROW to FDS (primarily C&D debris)

FOR USE AND REFERENCE:

Optional Bid Schedule – Debris Hauling (Revised Line Items)

Optional Alternative (If Using Tons Instead of CY) (Use only if scale-based disposal is standard)

- Replace CY (Cubic Yard) with TON (TN)
- Require certified scale tickets for FEMA compliance

A. Hauling of Unreduced Debris (ROW to Final Disposal Site)

(Includes loading, hauling, and disposal of debris collected directly from the Right-of-Way without prior reduction)

Item No.	Description	Unit	0–5 Miles	5–10 Miles	10–15 Miles	15–20 Miles	20+ Miles (Per CY/Mile)
A-1	Haul Unreduced Debris (ROW to FDS)	CY	\$ <u>8.25</u>	\$ <u>9.00</u>	\$ <u>9.45</u>	\$ <u>9.75</u>	\$ <u>0.09</u>

B. Hauling of Reduced Debris (DMS/DDMS to Final Disposal Site)

(Includes hauling of debris that has already been reduced/processed at a DMS/DDMS)

Item No.	Description	Unit	0–5 Miles	5–10 Miles	10–15 Miles	15–20 Miles	20+ Miles (Per CY/Mile)
B-1	Haul Unreduced Debris (ROW to FDS)	CY	\$ <u>4.60</u>	\$ <u>5.00</u>	\$ <u>5.25</u>	\$ <u>5.75</u>	\$ <u>0.08</u>

C. Hauling to DMS/DDMS (ROW to DMS)

(Includes collection and hauling of debris from ROW to temporary staging site)

Item No.	Description	Unit	0–5 Miles	5–10 Miles	10–15 Miles	15–20 Miles	20+ Miles (Per CY/Mile)
C-1	Haul Unreduced Debris (ROW to FDS)	CY	\$ <u>8.25</u>	\$ <u>9.00</u>	\$ <u>9.45</u>	\$ <u>9.75</u>	\$ <u>0.09</u>

END OF ADDENDUM NO. 3 – 2026-01

Yolanda Quiceno, City Clerk

CITY OF BELLE ISLE


Al McClaran, CEO

CITY OF BELLE ISLE

ADDENDUM NO. 4

RFP #2026-01 Debris Hauling and Disposal Services

Date Issued: April 6, 2026

Notice of Change – Proposal Due Date Extension

The City of Belle Isle hereby issues this Addendum to extend the deadline for submission of proposals for the Emergency Debris Hauling and Removal Services RFP.

Original Due Date: Wednesday, April 8, 2026 – 3PM

Revised Due Date: Monday, April 13, 2026 – 3PM

All proposals must be submitted electronically via DemandStar no later than the revised due date and time specified in the solicitation.

Acknowledgment of Addendum

Proposers shall acknowledge receipt of this Addendum in their proposal submission. Failure to acknowledge this Addendum may result in the proposal being deemed non-responsive.

All other terms, conditions, specifications, and addenda of the RFP remain unchanged.

Acknowledgment of Receipt

Proposer acknowledges receipt of Addendum No. 4 and agrees that it is incorporated into its proposal submission.

Company Name: Southern Disaster Recovery, LLC

Authorized Signature: 

Printed Name: Al McClaran

Date: 04/08/2026

END OF ADDENDUM NO. 4 – 2026-01

Yolanda Quiceno, City Clerk

CITY OF BELLE ISLE



TAB VII: Proposal Summary Form with Rate Structure (Exhibit F)

ATTACHMENT “F” RATE SCHEDULE

[THIS SECTION INTENTIONALLY LEFT BLANK]

ATTACHMENT "F" SCHEDULE 1 HOURLY RATE PRICE SCHEDULE

EQUIPMENT TYPE WITH OPERATOR	HOURLY RATE	DAY RATE
<i>Includes fuel and maintenance costs</i>		
15-24 Cubic Yard Dump Truck	\$98.00	\$810.00
17 Cubic Yard Clam Truck	\$122.00	\$945.00
20 Cubic Yard Clam Truck	\$129.00	\$1,070.00
25-34 Cubic Yard Dump Truck	\$118.00	\$925.00
30 Ton or Larger Crane	\$165.00	\$1,450.00
35-44 Cubic Yard Dump Truck	\$125.00	\$1,245.00
45-54 Cubic Yard Dump Truck	\$137.00	\$1,310.00
50' Bucket Truck	\$165.00	\$1,645.00
5-14 Cubic Yard Dump Truck	\$95.00	\$790.00
55-64 Cubic Yard Dump Truck	\$144.00	\$1,425.00
65-74 Cubic Yard Dump Truck	\$156.00	\$1,510.00
75+ Cubic Yard Dump Truck	\$163.00	\$1,650.00
Bobcat Loader	\$112.00	\$1,150.00
D-6 Dozers or Equivalent	\$112.00	\$1,110.00
Diamond Z or Equivalent Tub Grinder	\$495.00	\$4,500.00
Equipment Transports	\$135.00	\$1,335.00
John Deere 544 Loader or Equivalent	\$162.00	\$1,620.00
Motor Grader	\$125.00	\$1,250.00
Rubber Tire Backhoe	\$95.00	\$950.00
Service Trucks	\$87.00	\$870.00
Stump Grinder	\$118.00	\$1,180.00
Track-Hoes-John Deere 690 or Equivalent	\$159.00	\$1,590.00
Tractor with Box Blade	\$87.00	\$870.00
Water Truck (2,000 Gallon)	\$77.00	\$770.00
Wheel-Loader 644 or Equivalent	\$165.00	\$1,650.00

Personnel and/or Equipment Type	Hourly Rate	Day Rate
<i>Includes fuel and maintenance costs</i>		
1" Diaphragm Pump	\$8.00	\$80.00
1" Suction or Discharge Hose	\$3.00	\$30.00
12 Ton Lowboy	\$112.00	\$1,112.00
12' Work Boat with Motor	\$73.00	\$730.00
12' Work Boat without Motor	\$45.00	\$450.00
185 CFM Compressor	\$35.00	\$350.00
2" Chemical Suction or Discharge Hose	\$6.00	\$60.00

ATTACHMENT “F” CONTINUED

Personnel and/or Equipment Type

Hourly Rate

Day Rate

Includes fuel and maintenance costs

Personnel and/or Equipment Type	Hourly Rate	Day Rate
2" Diaphragme Pump	\$23.00	\$230.00
2" Diaphragme Pump S.S.	\$29.00	\$290.00
2" Suction or Discharge Hose	\$6.00	\$60.00
20' Response Trailer	\$29.00	\$290.00
City of Belle Isle 3" Chemical Suction or Discharge Hose	\$11.00	\$110.00
3" Diaphragm Pump	\$39.00	\$390.00
3" Suction or Discharge Hose	\$10.00	\$100.00
3"X12' Absorbent Boom – Universal	\$32.00	\$320.00
30 Gallon Over-pack	\$145.00	\$145.00
36' Response Trailer	\$42.00	\$420.00
4 mil 20X100 Polyethylene	\$219.00	\$219.00
4000-5000 Watt Generator	\$21.00	\$210.00
5"X1 0' Absorbent Boom- Petroleum	\$49.00	\$490.00
50 Ton Lowboy	\$135.00	\$1,350.00
55 – Gallon Drum Liners, 10 mil	\$32.00	\$32.00
55 – Gallon Drums	\$105.00	\$105.00
6 mil 20X100 Polyethylene	\$320.00	\$320.00
6 mil Bags	\$110.00	\$110.00
8"X1 0' Absorbent Boom – Petroleum	\$62.00	\$62.00
95 Gallon Poly Over-pack	\$295.00	\$295.00
Absorbent Pads Bundle – Petroleum	\$145.00	\$145.00
Absorbent Pads Bundle – Universal	\$160.00	\$160.00
Acid Suit	\$215.00	\$2,150.00
Administrative Assistant	\$42.00	\$420.00
Air Blower	\$39.00	\$390.00
Air Filtration Panel	\$22.00	\$220.00
Air-hose Section	\$28.00	\$280.00
Airless Spray	\$35.00	\$350.00
Airline Respirator (includes 150' of Airline)	\$24.00	\$240.00
Asbestos Abatement Supervisor	\$92.00	\$920.00
Asbestos Abatement Worker	\$51.00	\$510.00
Asbestos Inspector	\$59.00	\$590.00
Backhoe	\$98.00	\$980.00
Backhoe Extend-a-hoe	\$115.00	\$1,115.00
Barrel Cart	\$18.00	\$180.00
Boot Covers	\$45.00	\$45.00
Box Truck	\$69.00	\$690.00
Bulldozer D4or Equivalent	\$115.00	\$1,115.00
Cascade Air System Per Employee	\$62.00	\$620.00
Caution/Hazard Tape	\$28.00	\$28.00

ATTACHMENT "F" CONTINUED

Personnel and/or Equipment Type
 Includes fuel and maintenance costs

	Hourly Rate	Day Rate
Chemist	\$135.00	\$1,350.00
Circular Saw	\$12.00	\$120.00
Clerical	\$34.00	\$340.00
Climber with Gear	\$92.00	\$920.00
Combustible Gas Indicator	\$28.00	\$280.00
Cotton or Latex Gloves	\$16.50	\$16.50
Cutting Torch	\$62.00	\$620.00
Detector Tubes	\$41.00	\$41.00
DOT Hazardous Waste Labels	\$38.00	\$38.00
Drill with Bits	\$16.00	\$160.00
Duct Tape	\$18.50	\$18.50
Dump Truck	\$105.00	\$1,050.00
Electrical Cord Section (50')	\$38.00	\$380.00
Equipment Operator	\$59.00	\$590.00
Extension Ladders	\$15.00	\$150.00
Fiber Drums	\$125.00	\$125.00
Field Hazardous Material Manager	\$98.00	\$980.00
Field Hazardous Material Technician	\$92.00	\$920.00
Field Project Foreman	\$69.00	\$690.00
Field Project Supervisor	\$67.00	\$670.00
Fire Extinguisher	\$3.00	\$30.00
First Aid Station	\$2.00	\$20.00
Flatbed Trailer	\$26.00	\$260.00
Foreman with Truck	\$72.00	\$720.00
Grounding Cable and Rod	\$14.00	\$140.00
Hand Auger, Stainless Steel	\$11.00	\$110.00
Hand Operated Transfer Pump	\$17.00	\$170.00
Hand Tools Per Employee (Shovels, brooms, etc.)	\$3.50	\$35.00
Handheld Radios	\$21.00	\$210.00
Hazardous Material Containment Area Foreman	\$69.00	\$690.00
Hazardous Material Containment Area Manager	\$98.00	\$980.00
Hazardous Material Containment Area Supervisor	\$67.00	\$670.00
Hazardous Material Containment Area Technician	\$92.00	\$920.00
Hazcat Kit	\$36.00	\$360.00
Health and Safety Specialist	\$69.00	\$690.00

ATTACHMENT “F” CONTINUED

Personnel and/or Equipment Type
 Includes fuel and maintenance costs

	Hourly Rate	Day Rate
Hearing Protection	\$2.00	\$20.00
HEPA Vac	\$37.25	\$372.50
High Hazard Personnel Decontamination	\$189.00	\$1,890.00
Inspector with Vehicle	\$63.00	\$630.00
Kappler Tape	19.00	\$19.00
Laborer	\$39.00	\$390.00
Leather Work Gloves	\$21.00	\$21.00
Level A Suit – Kappler Responder or Equal	\$325.00	\$325.00
Level B Suite- Kappler Responder or Equal	\$290.00	\$290.00
Low Hazard Personnel Decontamination	\$75.00	\$750.00
Mechanized Broom	\$89.00	\$890.00
Nitrile Gloves	\$21.00	\$21.00
Noeprone Gloves	\$23.00	\$230.00
Office Trailer	\$19.50	\$195.00
Oil Dry	\$52.00	\$52.00
Oil Dry Spreader	\$36.00	\$360.00
Operator with Chainsaw	\$43.00	\$430.00
Passenger Car	\$15.00	\$150.00
Peat Moss	\$45.00	\$45.00
Personal Protective Equipment/Level A Employee	\$1,700.00	\$1,700.00
Personal Protective Equipment/Level B Employee	\$945.00	\$945.00
Personal Protective Equipment/Level C Employee	\$210.00	\$210.00
Personnel Retrieval Harness	\$18.00	\$180.00
Personnel Retrieval System	\$78.00	\$780.00
Ph Paper	\$16.00	\$16.00
Photographic Equipment	\$65.00	\$650.00
Photoionization Detector	\$82.00	\$820.00
Pickup Truck	\$18.00	\$180.00
Pickup Truck, 1 Ton	\$24.50	\$245.00
Pickup Truck, 4X4	\$25.00	\$250.00
Pickup Truck, Extended Cab	\$24.00	\$240.00
Port a John	\$28.00	\$280.00
Portable Eyewash Station	\$11.00	\$110.00
Portable Light Stand	\$25.00	\$250.00
Pressure Washer	\$48.00	\$480.00

ATTACHMENT "F" CONTINUED

Personnel and/or Equipment Type

Includes fuel and maintenance costs

Hourly Rate

Day Rate

Personnel and/or Equipment Type	Hourly Rate	Day Rate
Project Coordinator	\$102.00	\$1,020.00
Project Engineer	\$118.00	\$1,180.00
Project Geologist	\$125.00	\$1,250.00
Proshield	\$16.00	\$160.00
PVC Boots (Hazmat)	\$36.00	\$360.00
PVC Gloves	\$32.00	\$320.00
Rain Suit	\$54.00	\$540.00
Regulatory Manager	\$92.00	\$920.00
Respirator Airline, 50' Section	\$38.00	\$380.00
Respirator Cartridges	\$25.00	\$25.00
Respirator Wipes	\$18.00	\$18.00
Safety Superintendent	\$69.00	\$690.00
Saranex	\$245.00	\$245.00
SCBA Bottle Refill	\$38.00	\$38.00
Silvershield Gloves	\$49.00	\$490.00
Skid Steer	\$115.00	\$1,150.00
Small Compressor	\$22.00	\$220.00
Soda Ash Bag	\$42.00	\$42.00
Spike Bar	\$3.00	\$430.00
Spill Classifier	\$35.00	\$350.00
Step Ladders	\$8.00	\$80.00
Superintendent with Truck	\$77.00	\$770.00
Survey Personnel with Vehicle	\$58.00	\$580.00
Tool Kit (Hammers, Pliers, Screwdrivers, etc.)	\$3.90	\$39.00
Toxic Gas Detector	\$49.00	\$490.00
Track-hoe 490 or Equivalent	\$172.00	\$1,720.00
Traffic Control Personnel	\$39.00	\$390.00
Traffic Control Vest, Cones, Flags, Barrels, etc.	\$45.00	\$490.00
Truck Driver	\$62.00	\$620.00
Tyvek	\$175.00	\$1,750.00
Vacuum Truck, 3,500 Gallon	\$320.00	\$3,200.00
Vermiculite	\$45.00	\$45.00
Water hose Section (Garden)	\$42.00	\$420.00
Wheelbarrow	\$6.00	\$60.00
Wire Welder	\$114.00	\$1,140.00
Wrench Kit (Bung wrench, speed wrench, etc.)	\$28.00	\$280.00

Reference to RFP Scope of Services			
2. Eligible ROW Vegetative Debris Removal Work consists of the collection and transportation of Eligible vegetative debris on the ROW to a City approved DMS location or City Designated Final Disposal Site.	Estimated Quantity Per Cubic Yard	\$ Per Cubic Yard	Total
0-15 Miles Veg from Right of Way (ROW) to Debris management Site (DMS) Vegetative collection and removal for a haul distance up to 15 miles	10,000	\$8.45	\$84,500.00
16-30 Miles Veg from ROW to DMS Vegetative collection and removal for a haul distance between 16 and 30 miles	10,000	\$8.55	\$85,500.00
31-60 Miles Veg from ROW to DMS Vegetative collection and removal for a haul distance between 31 and 60 miles	10,000	\$8.65	\$86,500.00
60+ Miles Veg from ROW to DMS Vegetative collection and removal for a haul distance greater than 60 miles	10,000	\$8.75	\$87,500.00
Single Price Veg from ROW to DMS A single price vegetative collection and removal for any haul distance	10,000	\$8.65	\$86,500.00
3. Eligible ROW C&D Collect and Haul Work consists of the collection and transportation of Eligible C&D debris on the ROW.	Estimated Quantity Per Cubic Yard	\$ Per Cubic Yard	Total
0-15 Miles C&D from ROW to DMS C&D collect and removal for a haul distance up to 15 miles	5,000	\$8.45	\$42,250.00
16-30 Miles C&D from ROW to DMS C&D collect and removal for a haul distance between 16 and 30 miles	5,000	\$8.65	\$43,250.00
31-60 Miles C&D from ROW to DMS C&D collects and removal for a haul distance between 31 and 60 miles	5,000	\$8.75	\$43,750.00
60+ Miles C&D from ROW to DMS C&D collection and removal for a haul distance greater than 60 miles	5,000	\$8.85	\$44,250.00
Single Price C&D from ROW to DMS A single price C&D collect and removal for any haul distance	5,000	\$8.75	\$43,750.00
4. DMS Management and Reduction (Grinding/Incineration) Work consists of management and operation of DMS locations for the reduction of Eligible disaster related debris.	Estimated Quantity Per Cubic Yard	\$ Per Cubic Yard	Total
Grinding Grinding/chipping vegetative debris	10,000	\$3.75	\$37,500.00
Air Curtain Burning Air Curtain Burning vegetative debris	10,000	\$2.50	\$25,000.00
Debris Management Site Management Preparation, management, and segregation at the debris management site	10,000	\$1.25	\$12,500.00

5. Haul-out of Reduced Eligible Debris to a City Designated Final Disposal Site Work consists of loading and transporting reduced Eligible disaster related debris at a City approved DMS location to a City Designated Final Disposal Site.	Estimated Quantity Per Cubic Yard	\$ Per Cubic Yard	Total
0-15 Miles Veg from ROW or DMS to Final Disposal Vegetative collection and removal for a haul distance up to 15 miles	10,000	\$3.90	\$39,000.00
16-30 Miles Veg from ROW or DMS to Final Disposal Vegetative collection and removal for a haul distance between 16 and 30 miles	10,000	\$5.50	\$55,000.00
31-60 Miles Veg from ROW or DMS to Final Disposal Vegetative collection and removal for a haul distance between 31 and 60 miles	10,000	\$7.25	\$72,500.00
60+ Miles Veg from ROW or DMS to Final Disposal Vegetative collection and removal for a haul distance greater than 60 miles	10,000	\$9.75	\$97,500.00
Single Price Veg from ROW or DMS to Final Disposal A single price for vegetative collection and removal for any haul distance	10,000	\$9.75	\$97,500.00
Tipping Fees (Vegetative) Fees includes negotiated contract price or pass through amount for vegetative	10,000	pass through	pass through
Tipping Fees (C&D) Fees includes negotiated contract price or pass through amount for C&D	5,000	pass through	pass through
6. Removal of Eligible Hazardous Leaning Trees and Eligible Hanging Limbs Work consists of removing Eligible hazardous leaning trees or hanging limbs and placing them in the safest possible location on the City ROW for collection under the terms and conditions of the scope of services item 2, Eligible ROW Vegetative Debris Removal (Collect & Haul).	Estimated Quantity	\$ Per Tree	Total
6 inch to 12.99 inch diameter Eligible Leaning Tree	100	\$125.00	\$12,500.00
13 inch to 24.99 inch diameter Eligible Leaning Tree	75	\$275.00	\$20,625.00
25 inch to 36.99 inch diameter Eligible Leaning Tree	25	\$390.00	\$9,750.00
37 inch to 48.99 inch diameter Eligible Leaning Tree	10	\$475.00	\$4,750.00
49 inch and larger diameter Eligible Leaning Tree	5	\$525.00	\$2,625.00
(Per tree) Removal of Eligible Hanging Limbs >2"	250	\$89.00	\$22,250.00
7. Removal of Eligible Hazardous Stumps Work consists of removing Eligible hazardous stumps and transporting resulting debris on the ROW to a City approved DMS location or City Designated Final Disposal Site. Stumps will only be removed at the direction of City after FEMA approval.	Estimated Quantity	\$ Per Stump	Total
24.1 inches to 36.99 inch diameter Eligible Stump	10	\$225.00	\$2,250.00
37 inch to 48.99 inch diameter Eligible Stump	5	\$375.00	\$1,875.00
49 inch and larger diameter Eligible Stump	5	\$525.00	\$2,625.00

Stump Fill Dirt - Fill dirt for stump holes after removal		\$22.00	\$22.00
8. Eligible Household Hazardous Waste Removal, Transport and Disposal Work consists of the removal, transportation, and proper disposal of Eligible Household Hazardous Waste (HHW) at a permitted Hazardous Waste TSDF	Estimated Quantity	\$ Per Gallon	Total
Liquid type hazardous material	100	\$22.00	\$2,200.00
9. Eligible Household Hazardous Waste Removal, Transport, and Disposal Work consists of the removal, transportation, and proper disposal of Eligible Household Hazardous Waste (HHW) at a permitted Hazardous Waste TSDF	Estimated Quantity	\$ Per Pound	Total
Solid type hazardous material	100	\$4.00	\$400.00
10. Eligible ROW White Goods Debris Removal (Collect & Haul) Work consists of the removal of Eligible white goods from the ROW to a designated City approved DMS location. The Contractor shall also be responsible for the transportation of Eligible white goods from the designated City approved DMS location to a City designated facility for recycling.	Estimated Quantity	\$ Per Unit	Total
Refrigerators and freezers requiring refrigerant recovery and decontamination	25	\$72.00	\$1,800.00
Washers, dryers, stoves, ovens, AC units, and hot water heaters	15	\$45.00	\$675.00
11. Eligible E-Scrap Item Removal Work consists of the recovery and recycling of Eligible E-Scrap such as televisions, computers, computer monitors, and microwaves unless otherwise specified in writing by the City.	Estimated Quantity	\$ Per Unit	Total
	100	\$45.00	\$4,500.00
12. Eligible Dead Animal Carcasses Work consists of the recovery and disposal of dead animal carcasses.	Estimated Quantity	\$ Per Pound	Total
	50	\$1.00	\$50.00
13. Boat Removal The Contractor shall collect, transport, stage, and dispose of abandoned boats in accordance with state and federal requirements	Estimated Quantity	\$ Per Unit	Total
	10	3,750.00	\$37,500.00
14. Vehicle Removal The Contractor shall collect, transport, stage, and dispose of abandoned vehicles in accordance with state and federal requirements.	Estimated Quantity	\$ Per Unit	Total
	10	\$450.00	\$4,500.00

15. Other Debris Removal Work Work consists of the...	Estimated Quantity	\$ Per Cubic Yard	Total
a. Marine Debris Removal - The Contractor shall clear waterways of eligible debris that is a direct result of a natural or manmade disaster	250	\$62.00	\$15,500.00
b. Sand Screening - The Contractor shall screen all sand to remove eligible debris deposited as a result of a natural or manmade disaster	100	\$32.00	\$3,200.00
c. Debris Removal from Storm Drains and Catch Basins- The Contractor shall remove eligible sand and debris from storm drains and catch basins that have been deposited as a result of a natural or manmade disaster.	500	\$46.00	\$23,000.00
16. Eligible Demolition, Removal, Transport, and Disposal of Non-RACM Structures Work consists of the decommissioning, demolition, and disposal of Eligible Non-RACM Structures on public or private property and hauling the resulting debris to a City Designated Final Disposal Site.	Estimated Quantity	\$ Per Cubic Yard	Total
Non-RACM Structures demolition, removal, transport, and disposal	1,000	\$28.00	\$28,000.00
17. Eligible Demolition, Removal, Transport, and Disposal of RACM Structures Work consists of the decommissioning, demolition, and disposal of Eligible RACM Structures on public or private property and hauling the resulting debris to a City Designated Final Disposal Site.	Estimated Quantity	\$ Per Cubic Yard	Total
RACM Structures demolition, removal, transport, and disposal	1,000	\$49.00	\$49,000.00
Total Estimated Cost of All Scope of Service Items:			\$1,333,847.00



THANK YOU!

SDR appreciates the City of Belle Isle's time and review of our proposal. We are committed to the success of our clients and look forward to the opportunity to work together in the future!

