

**CITY OF BELLE SLE, FLORIDA  
CITY COUNCIL AGENDA ITEM COVER SHEET**

**Meeting Date:** May 7, 2024  
**To:** Honorable Mayor and City Council Members  
**From:** Yolanda Quiceno, City Clerk  
**Subject:** Strategic Planning FY 2024-2025

**Background:**

Strategic planning involves defining short- and long-term goals and objectives, examining the current situation of your districts and the city as a whole, and developing a vision of what the City will be like in 10, 15, or 20 years.

We need to step back and objectively evaluate the city's strengths and weaknesses and the citizens' expectations for the future.

Are conditions changing? Are citizens' values changing? Is the changing level of population growth placing differing demands on services and facilities? Are there changing demographics? Are we following our Mission and Vision?

Examples of strengths might include:

- A. Responsiveness to citizen concerns
- B. Use of advisory boards and commissions
- C. Engagement with stakeholders (residents)
- D. Ability to anticipate changing needs and respond.
- E. Strong fiscal conditions

Examples of weaknesses might include:

- A. Divisive governing authority
- B. Decaying and inadequate infrastructure
- C. Inadequate services and slow response times
- D. Inadequate revenue base with which to meet necessary service costs

**PREVIOUS - June 7, 2022  
(Goal Setting Budget Discussion – FY 2023/2024)**

1. Hiring a consultant to start reviewing the City's Comprehensive Plan and Traffic Improvements - **IN PROCESS**
2. Sidewalk Repair and Maintenance – **IN PROCESS**
3. Belle Isle's Centennial Celebration – **IN PROCESS**
4. Municipal Complex
  - a. *Council discussed employee growth and future needs as the City continues to grow, including having all departments in one facility.*
5. Stormwater Projects - **DISCUSSION**
6. Real Estate Acquisition
  - a. *The council noted that the Comp Plan review might address some issues/questions on acquisition. An option discussed is to have the Budget committee review and recommend creative uses of funds for future allocations.*
7. Parks
  - a. *The council discussed gathering feedback and ideas for updating our city parks. Then, the Council can allocate funds for beautification and upgrades (e.g., playground equipment, drinking fountains, a Dog Park, and parking).*
8. CCA Expansion – **IN PROCESS**
9. 10-year Paving Program/CIP - **DISCUSSION**
10. 10-year Sidewalk Program - **STARTED**
11. Noise Abatement
  - a. *The council discussed working with the Noise Abatement Committee to address some airport noise. The council consensus was to draft a letter to request a seat on their Board to the Director of GOAA. The **City of Belle Isle has representation.***
12. Lake Conway – Improve Safety – **IN PROCESS**