



Beaumont City Council **FY 2022-23 Budget Workshop**

SPECIAL WORKSHOP | NOVEMBER 15, 2021



Workshop Objectives

- **Establish Mission, Vision, Value Statements**
- **Confirm City Council Goals**
- **Discuss Program Survey Results**
- **Review Current Financial Conditions**
- **Affirm Multi-Year Revenue Model**



Mission, Vision and Values

Why do we need Mission, Vision and Value Statements?

- Mission, Vision and Values determine the City's purpose
- Focuses on the City's future direction
- Provides a template for decision-making
- Support the City's mission
- Achieve the City's vision

Core values support these goals and objectives while reinforcing the underlying operational decisions, actions and priorities.



Proposed Mission, Vision and Values

STAFF RECOMMENDED MISSION STATEMENT

The City of Beaumont is committed to provide core services to the community that ensure it remains a desirable place to live, work and play. Through proper stewardship, City leadership will maximize resources to enhance the quality of life and positive economic growth.



Proposed Mission, Vision and Values (*cont*)

STAFF RECOMMENDED VISION STATEMENT

The City of Beaumont maintains its reputation as a safe community and evolves to meet the needs of Beaumont's residential and commercial growth. The City strives to create an economically balanced community to achieve fiscal sustainability and ensure that city resources are maximized and deployed in a manner that meets Beaumont's long-term needs, as well as the needs for every citizen while enhancing and maintaining Beaumont's natural beauty.



Proposed Mission, Vision and Values (*cont*)

STAFF RECOMMENDED VALUES

The City of Beaumont **ASPIRES** to reach new heights.

Accountability

Stewardship

Promote Trust

Integrity and Ethics

Responsibility

Excellence



Proposed Mission, Vision and Values (*cont*)

STAFF RECOMMENDED VALUES

The City of Beaumont **ASPIRES** to reach new heights.

- **A** stands for **Accountability**. We hold ourselves accountable for our actions and to be transparent with one another and with our community.
- **S** stands for **Stewardship**. We will be good stewards of city resources and the public.
- **P** stands for **Promote Trust**. We strive to promote trust in our community and with one another through effective communication, respect, transparency and broadly sharing information.



Proposed Mission, Vision and Values (*cont*)

STAFF RECOMMENDED VALUES

The City of Beaumont **ASPIRES** to reach new heights.

- **I** stands for **Integrity & Ethics**. Our actions will maintain the trust and confidence of the public and the organization.
- **R** stands for **Responsibility**. We take responsibility for our actions as an organization and achieving results.
- **E** stands for **Excellence**. We strive to maintain excellence in everything we do for the organization and for the public.



Adopted City Council Goals

- **Public Safety – Ensure Beaumont maintains its reputation as a safe community and evolves to meet the needs of Beaumont’s residential and commercial growth.**
- **Quality of Life – Enhance and maintain Beaumont’s natural beauty and offer parks and recreation services that addresses the needs for every citizen.**
- **Community Services – Provide core services to the community that ensure Beaumont remains a desirable place to live, work and play.**



Adopted City Council Goals *(cont)*

- **Sustainable Community** – Ensure that city resources are maximized and deployed in a manner that meets Beaumont’s long-term needs.
- **Intergovernmental/Interagency Relationships** – Work with local agencies to achieve common goals and leverage area resources.
- **Economic Development** – Create an economically balanced community to achieve fiscal sustainability.



City Programs Survey Results

- **City Council and Senior Management each individually completed the survey – results of individual respondents are anonymous**
- **Respondents asked to score individual/major services**
 - **Criticality?**
 - **Satisfactory?**
 - **Unsatisfactory?**
- **City Council and Executive Staff survey results tabulated separately**



Evaluation of Survey Results

City Council Survey

- 70 services were evaluated by City Council
- Aggregate results (averages)
 - 47 rated as 8 or above (highly critical)
 - 23 rated as 5 to 8 (moderately critical)
 - 0 rated as below 5 (low criticality)



Evaluation of Survey Results

Executive Staff Survey

- 70 services were evaluated by City Council
- Aggregate results (averages)
 - 35 rated as 8 or above (highly critical)
 - 34 rated as 5 to 8 (moderately critical)
 - 1 rated as below 5 (low criticality)



Current Financial Condition

- **General Fund Unassigned Fund Balance as of June 30, 2021 - \$17.3 million (unaudited)**
- **Wastewater Fund has a projected operating fund balance of over \$5.6 million as of June 30, 2021 (unaudited)**
- **Transit Fund Balanced – Currently Do Not have to meet farebox requirement**



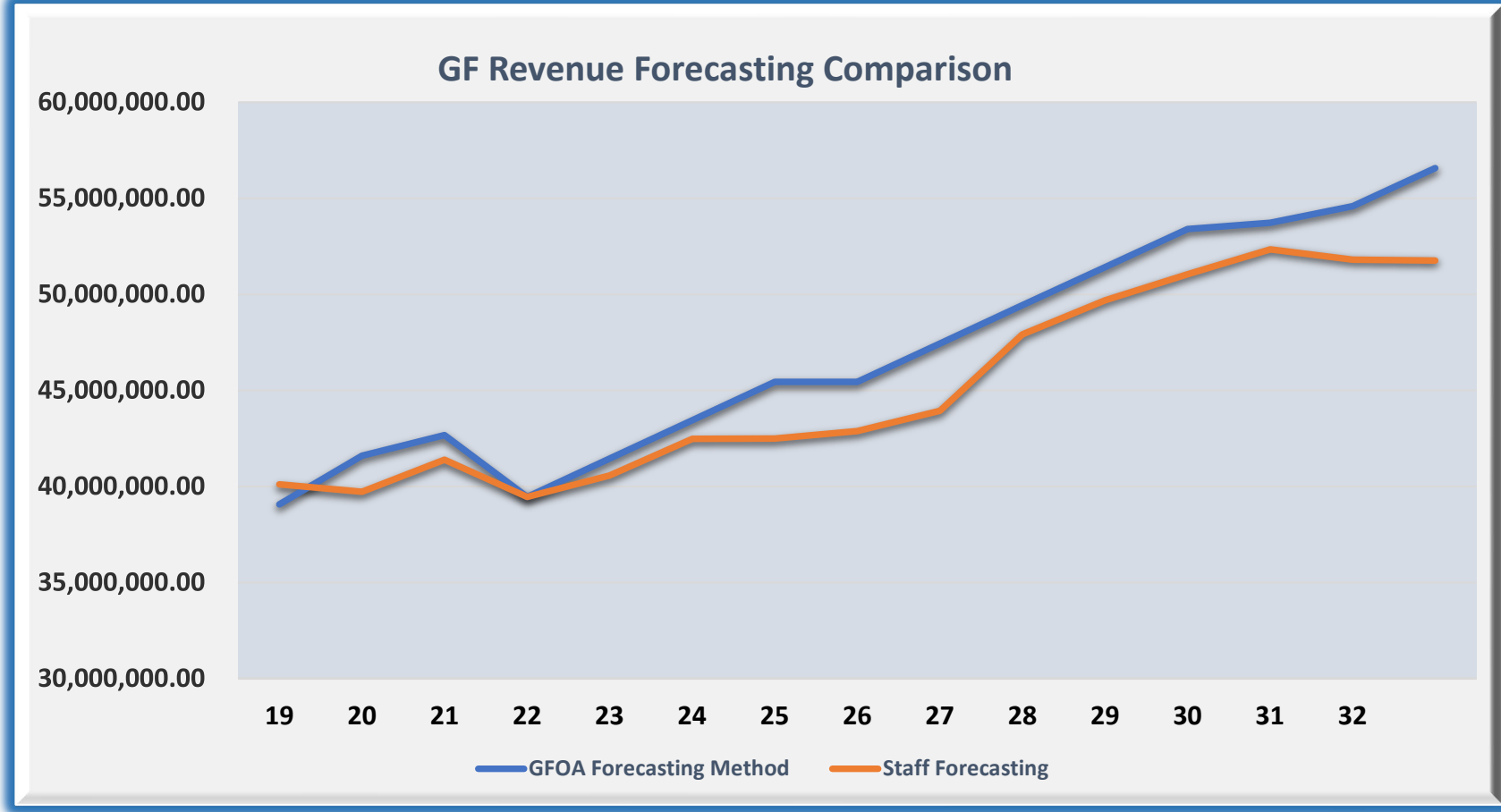
General Fund Revenue Models

Two models Prepared:

- **GFOA recommended forecasting methodology**
 - Statistical formulas
 - Historical data
 - Prior-year forecast errors
- **Independent City Staff model**
 - Historical data
 - Population and housing estimate
 - Commercial permit activity projection
 - Economic trend analysis

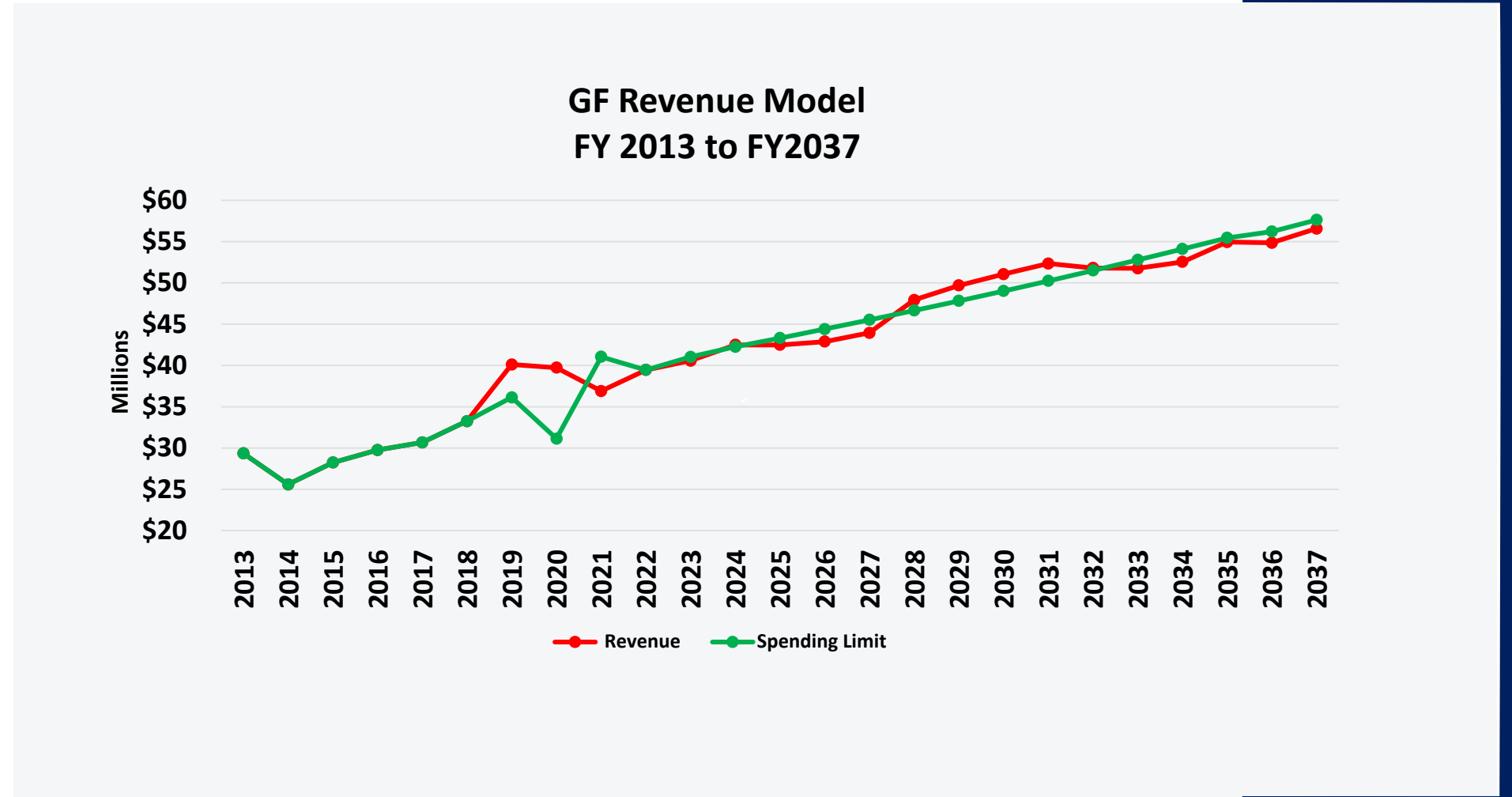


General Fund Revenue Forecasting



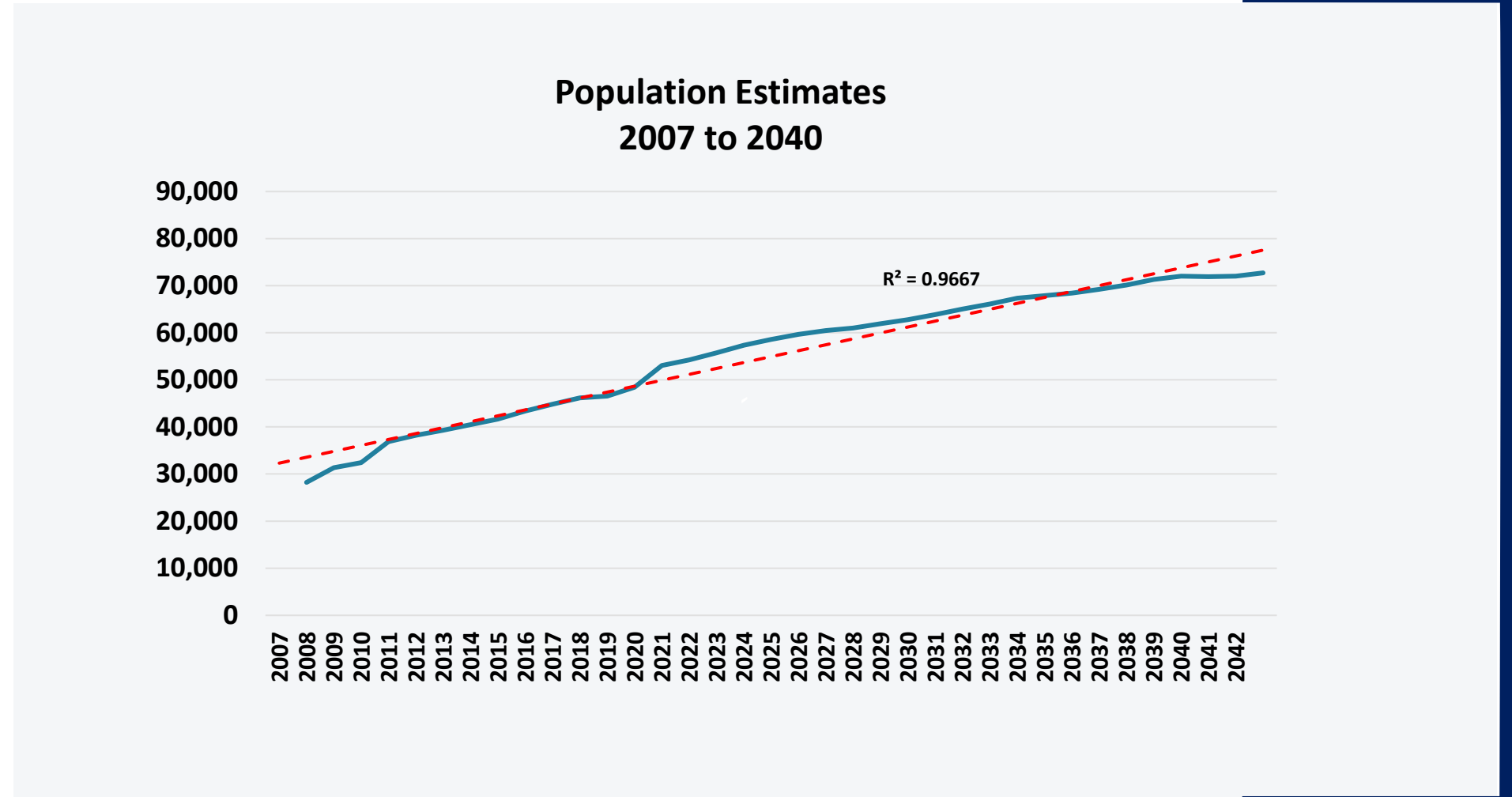


General Fund Spending Threshold





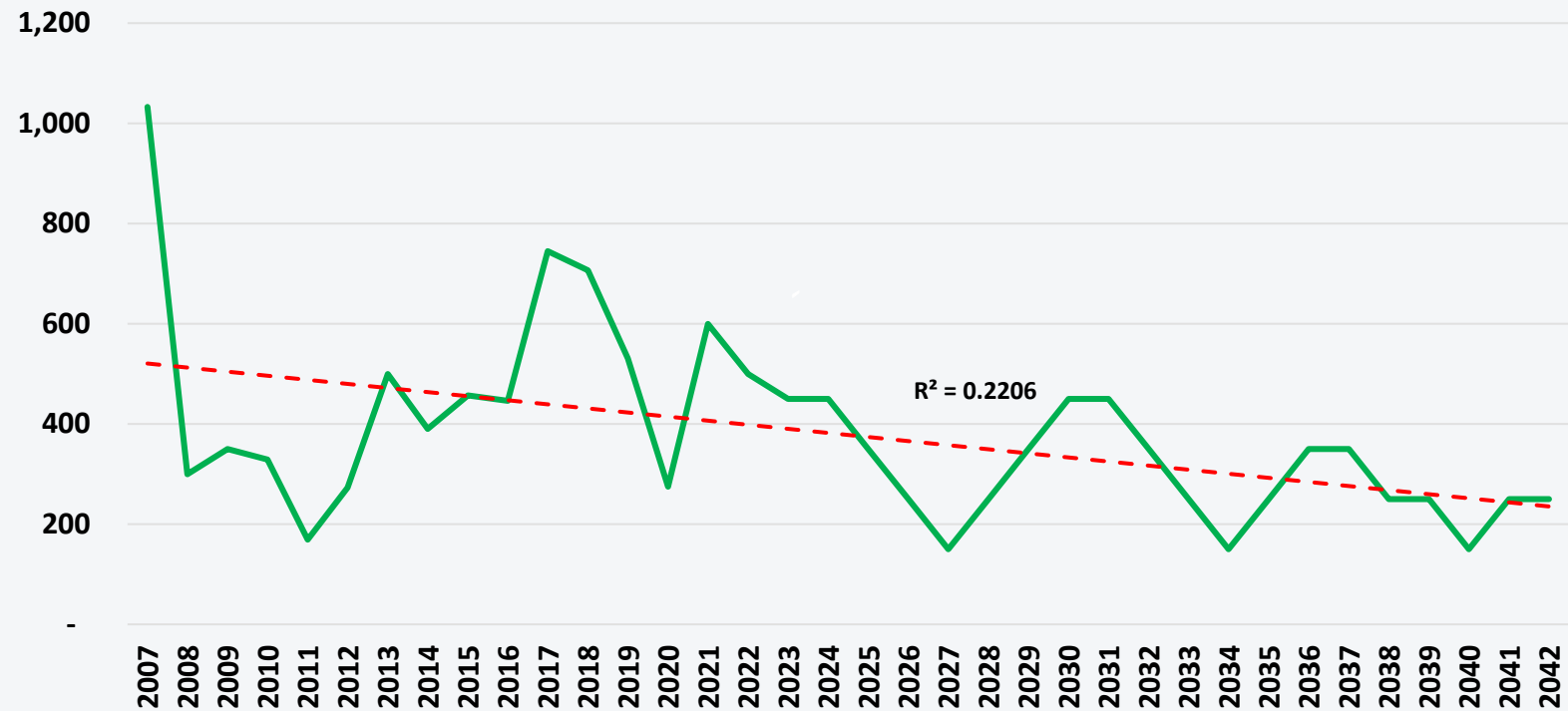
City Staff Population Estimates





City Staff SF Home Permits

New SF Home Permits 2007 to 2040





City's Financial Factors

- Making sure resources are deployed as effectively and efficiently as possible
- Monitoring and adjusting to local and regional economic trends



What's Next?

- **Department budget submissions (Dec 2021 – Feb 2022)**
- **Preparation of a balanced budget (First draft Apr 2022)**
 - **Achieve City Council Mission, Vision and Goals**
 - **Prioritize critical programs**
 - **Address deficiencies**
- **City Council budget workshops (Apr 2022-Jun 2022)**