



CITY OF BANDERA

511 Main St. • PO Box 896 • Bandera, Texas 78003 • P: (830) 796-3765 • F: (210) 761-7352

Application for Consideration of Appointment

The Public Information Act (PIA) may allow for public review of this application upon request.

☒ New application ☐ Re-appointment application

Board or Committee: ☐ City Council vacancy ☐ Planning & Zoning Commission
☒ Economic Development Corporation ☐ Other: _____

Personal Information

Name: Marlena Anderson
Last Name First Name Middle Initial

Address: PO Box 8, Bandera, TX 78003

Phone number: 512.221.5590

E-Mail Address: ms.ag04@gmail.com

Are you a qualified voter in the city? ☐ Yes ☒ No

Do you live inside the city limits? ☒ Yes ☐ No

Employment

Employer: Self - Diamond A Financial Services

Occupation: Financial Advisor

Business address: 3300 State Hwy 16 S, Bandera, TX 78003

To the best of your knowledge, are you employed by, or a member of, any entity (business or non-profit) with proposals, programs, requests, business, applications, licenses or any other matters which may come before a board or commission for review, funding, support or approval during the next two years? Yes ☐ No ☒

If yes, please list the name of entity and interest: _____

Board or Commission Interest

☐ Live in the city ☐ Work in the city ☐ Own a business in the city
☐ Attend school within the city ☒ Other significant interest: _____

Grew up in Bandera County and returned home four years ago to buy my dad's business. Although I live just outside the city limits, Bandera has always been home, and I have a vested interest in seeing it thrive while preserving the small-town character that makes it special.

What do you hope to accomplish by serving?

I'd like to help Bandera continue to grow in a way that still feels like Bandera. I believe we can support local businesses, attract the right opportunities, and strengthen our economy without becoming "just another town."

Certification

I am not employed by the City of Bandera or by a City Council Member.

If appointed, I will notify the City of Bandera of any changes in my residence or business, or of any other relevant changes that would affect my appointment. I will also notify the city if any potential conflicts of interest arise.

I recognize that my appointment requires my regular attendance and participation at all scheduled meeting. Failure to do so may result in my removal. I am willing to make this commitment of time and effort.

I hereby certify that all information in this application is complete, truthful, and accurate to the best of my knowledge.

DocuSigned by:
Marlena Anderson
860664105057474...

7/11/2026

Signature

Date

Some boards/commissions/committees require members to reside within the city limits. Please return completed form to the City Secretary's office for processing: 511 Main Street Bandera, TX 78003. Your application will be kept on file for 12 months.

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☒ Economic Development Corporation ☐ Other: _____

Personal Information

Name: Friederich Cynthia L
Last Name First Name Middle Initial

Address: 814 Buena Vista Lane, Bandera, TX 78003

Phone number: (210) 601-5000

E-Mail Address: cynthia@banderapaintandbody.com

Are you a qualified voter in the city? ☐ Yes ☒ No

Do you live inside the city limits? ☐ Yes ☒ No

Employment

Employer: Bandera Paint & Body

Occupation: Business Office Manager/Owner

Business address: 2692 State Highway 16 South, Bandera, TX 78003

To the best of your knowledge, are you employed by, or a member of, any entity (business or non-profit) with proposals, programs, requests, business, applications, licenses or any other matters which may come before a board or commission for review, funding, support or approval during the next two years? Yes ☐ No ☒

If yes, please list the name of entity and interest: _____

Board or Commission Interest

☐ Live in the city ☐ Work in the city ☐ Own a business in the city

☐ Attend school within the city ☒ Other significant interest: My husband and I own a business in the county.

I worked with my real estate broker/partner for approximately 20 years. Our firm served for 10+ years as the contractual real estate firm that was chosen to represent the City of San Antonio in commercial real estate matters, involved in the acquisition, disposition and evaluation of City owned real estate assets. Due to this assignment, we worked closely with the San Antonio Economic Development Foundation under Mario Hernandez and his staff. Additionally, since we reported to the City of San Antonio Development Department we interfaced with the City's Economic Development Department along with the Bexar County Economic Development Department. Most of the projects we worked on for the city involved some form of economic development. Some of the projects we worked on during our tenure were:

- The conversion of Brooks Air Force Base to a civilian Business Park
 - One of the major tenants we negotiated for the park was the acquisition of the first commercial company to invest in and build a 200,000-sf manufacturing facility.
- The marketing and development of Southwest Business and Technology Park owned by the City of San Antonio.
- Various acquisitions on behalf of the city from private owners. Examples:
 - SAPD evidence building.
 - SA Parks and Recreation HQ
 - Land acquisition for the current COSA Public Works

Due to our involvement and experience we acquired several other assignments that required not only the marketing and development of those projects, but active participation with economic development. Some examples:

- Tri County Business Park, Schertz, Texas. This park of approximately three hundred acres was developed and marketed by us. When we started that project, the Keebler distributing facility was the only one in existence. We worked with Mark Marquez the Economic Development Officer at that time in instituting a tax incentive program that gave incentives to speculative industrial developers like Prologis to build facilities that attracted major logistics companies to the park.
- University Business Park, San Antonio, Texas. We marketed and worked with the economic development officers to attract tech related companies to the park.

In addition to marketing and developing parks we were also tasked by the SAEDF to assist in identifying, negotiating, and attracting foreign and national companies to the SA area that are served by the CPS electrical service.



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Board or Committee: ☐ City Council vacancy ☐ Planning & Zoning Commission
☒ Economic Development Corporation ☐ Other: _____

Personal Information

Name: Hill Jason D.
Last Name First Name Middle Initial

Address: 171 White Bass Drive, Lakehills, Tx, 78063

Phone number: 210-501-4322

E-Mail Address: Jason@ThirdCoastElectricLLC.com

Are you a qualified voter in the city? ☐ Yes ☒ No

Do you live inside the city limits? ☐ Yes ☒ No

Employment

Employer: Third Coast Electric LLC, Art Sea Paint & More

Occupation: Self Employed Small Business Owner

Business address: 1102 Cypress St. Bandera Texas 78003

To the best of your knowledge, are you employed by, or a member of, any entity (business or non-profit) with proposals, programs, requests, business, applications, licenses or any other matters which may come before a board or commission for review, funding, support or approval during the next two years? Yes ☐ No ☒

If yes, please list the name of entity and interest: _____

Board or Commission Interest

☐ Live in the city ☒ Work in the city ☐ Own a business in the city

☐ Attend school within the city ☒ Other significant interest: Local Economic Development and Growth

What do you hope to accomplish by serving?

I would like to be more involved in my local community and being a small business and on the cutting edge of technology the Economic Development Board seems like it would be a good fit. I believe it would continue to interest me as the growth for Bandera increases.

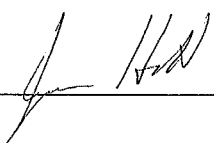
Certification

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I recognize that my appointment requires my regular attendance and participation at all scheduled meeting. Failure to do so may result in my removal. I am willing to make this commitment of time and effort.

I hereby certify that all information in this application is complete, truthful, and accurate to the best of my knowledge.

Signature  Date 8/1/2026

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☒ New application

☐ Re-appointment application

Board or Committee: ☐ City Council vacancy

☒ Economic Development Corporation

☐ Planning & Zoning Commission

☐ Other: _____

Personal Information

Name: Locke Tracy LH
Last Name First Name Middle Initial

Address: 710 Chipman Lane Bandera

Phone number: 203-687-6615

Are you a qualified voter in the city? ☐ Yes ☐ No

Do you live inside the city limits? ☐ Yes ☒ No

Employment

Employer: Retired Accountant

Occupation: _____

Business address: _____

To the best of your knowledge, are you employed by, or a member of, any entity (business or non-profit) with proposals, programs, requests, business, applications, licenses or any other matters which may come before a board or commission for review, funding, support or approval during the next two years? Yes ☐ No ☒

If yes, please list the name of entity and interest: _____

Board or Commission Interest

- ☒ Live in the city ☐ Work in the city ☐ Own a business in the city
☐ Attend school within the city ☐ Other significant interest: _____

What do you hope to accomplish by serving?

I am new to Bandera and hope to learn more about the city activities and growth. I served 12 years of the Executive Committee in our old Fire District. I was Deputy Moderator and Moderator as well as helping in other roles. I have a working knowledge of Robert's Rules and would like to contribute to my new community.

Certification

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I hereby certify that all information in this application is complete, truthful, and accurate to the best of my knowledge.

Larry H. Locke
Signature

Date

8/19/26

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New application



Re-appointment application

Board or Committee: ☐ City Council vacancy

☒ Economic Development Corporation

☐ Planning & Zoning Commission

☐ Other: _____

Personal Information

Name: Hernandez James P.
Last Name First Name Middle Initial

Address: 248 Caton Lane, Medina, TX 78055

Phone number: (830) 688-0906

E-Mail Address: james.paul.hernandez1@gmail.com

Are you a qualified voter in the city? ☐ Yes ☒ No

Do you live inside the city limits? ☐ Yes ☒ No

Employment

Employer: _____

Occupation: _____

Business address: _____

To the best of your knowledge, are you employed by, or a member of, any entity (business or non-profit) with proposals, programs, requests, business, applications, licenses or any other matters which may come before a board or commission for review, funding, support or approval during the next two years? Yes ☐ No ☐

If yes, please list the name of entity and interest: _____

Board or Commission Interest

☐ Live in the city

☒ Work in the city

☐ Own a business in the city

☐ Attend school within the city

☐ Other significant interest: _____

What do you hope to accomplish by serving?

To assist the EDC Board in their efforts to provide valuable insight, assistance and information to local businesses. My years working at the Convention & Visitors Bureau, as well as the Bandera County Chamber of Commerce has given me valuable experience that I can draw upon to make myself a useful member of the EDC.

Certification

I am not employed by the City of Bandera or by a City Council Member.

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I recognize that my appointment requires my regular attendance and participation at all scheduled meeting. Failure to do so may result in my removal. I am willing to make this commitment of time and effort.

I hereby certify that all information in this application is complete, truthful, and accurate to the best of my knowledge.

James Hernandez
Signature

Date

8/18/2026

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