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Ten 10th Street, NW
Suite 1400
Atlanta, GA 30309
United States
T +1.404.978.7600
F +1.404.978.7660
www.jacobs.com

March 2, 2023

Attn: Horace Luke
Assistant Director
Augusta Utilities Department
205 Dorsey Drive
Augusta, GA 30905

Subject: Proposal: Ft. Gordon Utility Privatization Contract Support

Dear Mr. Luke

Jacobs is pleased to submit this proposal to assist Augusta Utilities Department (AUD) with the Utility Privatization (UP) program at Fort Gordon. Agreed upon in 2008, AUD has a 50-year UP contract to own and operate the water and wastewater utilities on Fort Gordon. The agreement includes operations and maintenance (O&M), repair and replacement (R&R), as well as reimbursement of capital expenditures to support Fort Gordon's growth. Jacobs is proud to have supported the AUD team at Fort Gordon since the initial contract negotiations as well as multiple contract adjustments resulting from AUD's infrastructure mapping and improvements associated with base growth. Additionally, Jacobs provides similar support to other UP System Owners, and Jacobs currently works on similar contracts with DLA.


AUD is required to submit annual reports and desires to have a more routine evaluation of the recently rebuilt asset database to support these efforts. Additional support for various other administrative and contractual activities is needed to assist AUD in ensuring they are properly compensated under the terms of the UP contract with the Defense Logistics Agency (DLA). Due to our experience and knowledge of the contract, Jacobs proposes to continue this support to AUD and provide peer exchange based on 20+ years of UP experience. To date Jacobs has assisted with the following areas that exclude asset quantity take-offs and data collection.

- Annual reporting based on AUD system and database updates
- Recommendation for standardizing and tracking inventory changes and methods for tracking cost
- DLA contract asset management support and other administrative activities as needed

We propose to continue support in these areas, other tasks as AUD requires, and to continue reliance upon information provided to support these and other requested tasks. AUD may request to expand Jacobs' involvement beyond the above areas, including but not limited to, design of infrastructure for R&R and consulting on O&M efforts. Therefore, Jacobs is proposing an on-call contract with an initial budget not to exceed \$80,000. Monthly invoices will reflect time and expense charges. Labor will be billed at standard hourly billing rates in effect when services are provided, expenses at cost, and should subconsultants be necessary at cost plus 10%.

We appreciate the opportunity to team with you and look forward to continuing support of AUD on the Fort Gordon UP program. Please contact Chloe Cooper (Project Manager) Chloe.Cooper@Jacobs.com or me Daryal.Danley@Jacobs.com should you have any questions.

Yours sincerely,

 Digitally signed by Daryal Danley
Date: 2023.03.02 15:07:30-05'00'

Daryal Danley, P.E.
Manager of Projects